

# States of Jersey

## Annex to Financial Report and Accounts 2010

# States of Jersey Treasury and Resources Department

## ANNEX TO FINANCIAL REPORT AND ACCOUNTS 2010

### **Treasury and Resources Department**

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# 1 Introduction to the Annex

The principal accounts document is the Financial Report and Accounts, which includes high level financial summaries and the Minister's and Treasurer's reports. The aim of the Financial Report and Accounts has been to produce a concise annual report which will appeal to the majority of users of the accounts.

This supplementary accounts document sets out more details about figures in the accounts, which should be read in conjunction with the Financial Report and Accounts.

The remainder of the Annex is divided as follows:

- Changes from the Original 2010 Business Plan;
- Ministerial and Non-Ministerial Departments and General Revenue Incomes
- Trading Operations;
- Reserves;
- Separately Constituted Funds;
- Glossary of Terms;
- Grants made by the States of Jersey in 2010.

The Treasury and Resources Department hopes that readers will find the information in this annex of benefit and would encourage any queries in relation to the annex to be addressed to the relevant Department.

A copy of the 2010 Financial Report and Accounts can be found on the States of Jersey website ([www.gov.je](http://www.gov.je)); alternatively a hard copy can be obtained from the States' Book shop at the following address:

Morier House  
St. Helier  
Jersey  
JE1 1DD

The Treasury and Resources Department thanks all departments for their cooperation in providing the information to allow this annex to be produced.

## 1.1 Explanation of the contents of Department/Fund Pages

The detailed information also includes narrative information on the key financial results in a format that is comparable between Departments/Funds. However, some variation is necessary due to the differing nature of the entities. The table below shows which sections apply to each type of entity.

	Department	Trading Operation	Reserve	Separately Constituted Fund
Key Results	✓	✓	✓	✓
Service Analysis	✓	✓ / x	x	x
Staff FTE	✓	✓	x	x
OCS, STRGL and BS	✓	✓	✓	✓
Trading Fund Balance	x	✓	x	x

## **Key Results**

This section examines the highlights for the Entity's performance. For Departments and Trading Operations this will normally consider performance against the Budget approved by the States, and changes from 2009.

Separately Constituted Funds and Reserves may focus instead on the financial position at the end of the year and will also consider the performance of investments held in the Common Investment Fund (CIF).

Participants in the CIF only recognise income or gains in their Operating Cost Statement (OCS) when units in the CIF are sold, and so when considering the performance of these funds it is important to consider the performance of its investments in the CIF as well as the results in the OCS. Further information about how information is presented is given in the next section.

## **Service Analysis**

This section looks at where the expenditure in a department/trading operation was spent (and income received), and what the key variances from budget and changes from 2009 were. To make sure that numbers are comparable to those approved in the business plan, items that were not included in the approvals process are shown separately.

## **Staff Full Time Equivalent Employees**

This considers how many Full Time Equivalent (FTE) employees the department/trading operation had at the end of the year. It also compares this to the position at the previous year end.

## **Operating Cost Services, Statement of Total Recognised Gains and Losses and Balance Sheet**

These statements are similar to those included for the whole States of Jersey in the main accounts for individual entities, but are shown gross of internal charges to allow a proper comparison against budget. Again, items that were not included in the approvals process are shown separately.

## **Trading Fund Balance**

Under the Public Finances (Jersey) Law 2005, Trading Operations must maintain a Trading Fund that does not form part of the Consolidated Fund. The Fund balance for each operation is calculated on the same basis as the Consolidated Fund (see the Treasurer's Report Section 2.7.1 for details), and shown in this section.

## **1.2 Note on the performance of Investments held in the Common Investment Fund**

As mentioned in the main accounts, during 2010 a Common Investment Fund was created to allow funds (both inside and outside of the States' accounting boundary) to pool funds for investment purposes.

The CIF is an administrative arrangement, not a separate fund, and provides a simple, cost effective way of pooling funds for investment purposes. The aim of the CIF is to provide greater investment opportunities and economies of scale, and to minimise fees and costs.

In operation, participant funds buy “units” in various CIF pools. Each pool will then buy individual investments in line with agreed strategies. This means that individual participants do not own investments, but rather units in the relevant CIF pool. As a result, participants recognise income or gains in their Operating Cost Statement when units are sold.

This has the result that the participant will recognise less income/gains through the OCS, with movements in the value of their investments in the CIF being recognised as unrealised gains through the STRGL. The total gain/(loss) from investments in the CIF will be equal to unrealised gains on CIF investments, plus any gains realised on sale of units.

However, the amount of income, expenditure, realised and unrealised gains incurred in the CIF attributable to each participant is tracked, and the results included in the participants’ pages in the Annex. These amounts are equivalent to those that would have been included in the financial statements of the participant if they held the investments directly, and it is important to consider these results in conjunction with those in the OCS.



# Final Approved Budgets

Whilst the following departmental pages compare actual results against budget at a detailed level, the States approve only the total departmental budget.

The final approved budget for each department may vary from that approved in the business plan for several reasons, including additional budget allocations approved by the States during the year, transfers between revenue and capital heads of expenditure and other transfers between departments (which are approved by formal Ministerial Decisions).

A summary is set out in the table overleaf:

# Final Approved Budgets

Department	Original 2010 Business Plan £'000	Carry Forward from 2009 £'000	Additional Funding Approved in year £'000	Transfers between capital and revenue <sup>2</sup> £'000	Other Transfers between departments £'000	Total 2010 Final Approved Budget £'000	GAAP Budget <sup>1</sup> £'000	Total including GAAP Budget £'000
<b>Ministerial Departments</b>								
Chief Minister	20,397	419	4,040	355	2,110	27,321	1,462	28,783
- Grant to the Overseas Aid Commission	8,055	77	-	-	-	8,132	-	8,132
Economic Development	15,880	797	2,736	(255)	150	19,308	15	19,323
Education, Sport and Culture	99,517	1,159	2,650	1,256	-	104,582	203	104,785
Health and Social Services	168,878	1,742	2,402	823	(996)	172,849	2,257	175,106
Home Affairs	46,067	312	3,084	(166)	101	49,398	552	49,950
Housing	(23,287)	777	5,253	-	223	(17,034)	8,576	(8,458)
Planning and Environment	6,824	76	502	150	-	7,552	190	7,742
Social Security	171,599	100	17	(300)	(93)	171,323	-	171,323
Transport and Technical Services	27,610	134	970	(1,995)	100	26,819	13,893	40,712
Treasury and Resources <sup>1</sup>	22,914	100	3,814	(1,200)	(1,595)	24,033	12,609	36,642
<b>Non Ministerial States Funded Bodies</b>								
- Bailiff's Chambers	1,260	-	300	-	99	1,659	-	1,659
- Law Officers' Department	6,190	-	2,765	-	-	8,955	-	8,955
- Judicial Greffe	3,982	-	3,628	-	(78)	7,532	19	7,551
- Viscount's Department	1,422	-	8	-	(21)	1,409	19	1,428
- Official Analyst	600	-	-	(47)	-	553	36	589
- Office of the Lieutenant Governor	743	8	96	(17)	-	830	-	830
- Office of the Dean of Jersey	25	-	-	-	-	25	-	25
- Data Protection Commission	223	-	-	-	-	223	-	223
- Probation Department	1,604	-	-	(22)	-	1,582	33	1,615
- Comptroller and Auditor General	739	111	-	-	-	850	-	850
<b>States Assembly and its services</b>	5,126	-	-	-	-	5,126	12	5,138
<b>Net Revenue Expenditure - Business Plan Basis</b>	<b>586,368</b>	<b>5,812</b>	<b>32,265</b>	<b>(1,418)</b>	<b>-</b>	<b>623,027</b>	<b>39,876</b>	<b>662,903</b>
<b>Amounts not approved for Departments</b>								
Depreciation	34,500	-	-	-	-	34,500	(34,500)	-
<b>Net Revenue Expenditure - GAAP Basis</b>	<b>620,868</b>	<b>5,812</b>	<b>32,265</b>	<b>(1,418)</b>	<b>-</b>	<b>657,527</b>	<b>5,376</b>	<b>662,903</b>

## Notes:

### 1. Depreciation

The 2010 Business Plan did not include depreciation approvals in individual departments, instead approving a single figure within the Treasury and Resources department (based on Capital Servicing calculations in previous years). A GAAP compliant depreciation budget was prepared internally at a departmental level, and has been included on the table above for reference.

### 2. Capital/Revenue Classification

From 2010, every effort has made to prepare Business Plans to accurately estimate the split of Capital and Revenue budgets according to GAAP. However, where variations to these estimates occur in year adjustment may still be required. Capital approvals in previous years were not necessarily fully GAAP compliant, and where these included approvals for revenue expenditure in 2010, budget adjustments have been required to bring the budget into line with accounting definitions.

# Additional Budget Approvals

The Public Finances Law allows the States Assembly to approve budgets in addition to those approved in the Annual Business Plan, under specific circumstances. These are:

- Article 11(8) allows the States to amend an expenditure approval on a proposition lodged by the Minister for Treasury and Resources on the grounds that there is an urgent need for expenditure and no expenditure approval is available.
- Article 16 allows the Minister for Treasury and Resources to approve an expenditure approval where a state of emergency has been declared or where the Minister is satisfied that there otherwise exists an immediate threat to the safety of all or any of the inhabitants of Jersey. In this case the Minister must lodge a proposition seeking expenditure approval.

In addition, amounts previously approved may be reallocated by the Treasury Minister under Article 15(1).

The approvals under which monies have been drawn down in 2010 are set out below.

## States approvals in previous years under Article 11(8) and Article 16(3) of the Public Finances (Jersey) Law 2005

Proposition	Purpose	Amount Approved (£)	Amount Drawn Down in 2010 (£)	Department
P67/2008	Flu Pandemic Preparations	1,230,000	458,000	Health and Social Services
P55/2009	Economic Stimulus <sup>1</sup>	44,000,000	1,610,000	Chief Minister's
			2,692,209	Economic Development
			1,567,218	Education, Sport and Culture
			66,700	Health and Social Services
			4,893,430	Housing
			17,200	Social Security
			3,106,149	Treasury and Resources
P83/2009	Historic Child Abuse Enquiry <sup>2</sup>	4,250,000	678,600	Home Affairs
			368,117	Law Officers
P174/2009	H1N1 Influenza Pandemic <sup>3</sup>	5,547,000	170,000	Health and Social Services

## States approvals in 2010 under Article 11(8) of the Public Finances (Jersey) Law 2005

Proposition	Purpose	Amount Approved (£)	Amount Drawn Down in 2010 (£)	Department
P64/2010	Voluntary redundancy <sup>4</sup>	6,000,000	923,516	Chief Minister's
			43,610	Economic Development
			712,844	Education, Sport and Culture
			1,706,692	Health and Social Services
			388,099	Home Affairs
			360,048	Housing
			501,881	Planning and Environment
			970,736	Transport and Technical Services
			137,783	Treasury and Resources
			254,791	Non-Ministerial Depts
P64/2010	Court and Case Costs <sup>5</sup>	8,500,000	2,396,760	Law Officers
			2,017,000	Home Affairs
			3,468,382	Judicial Greffe
			8,400	Viscounts
			300,000	Bailiff's Chambers
P64/2010	Procurement	500,000	500,000	Chief Minister's

## Other approvals in 2010 under Article 15(1) of the Public Finances (Jersey) Law 2005

Proposition	Purpose	Amount Approved (£)	Amount Drawn Down in 2010 (£)	Department
MR-TR-2010-0067	Integrated Business Improvement Process	1,577,000	1,007,000	Chief Minister's
			570,000	Treasury and Resources
MR-TR-2010-0067	Jersey Heritage Trust support	370,000	370,000	Education, Sport and Culture
<b>Total Additional Approvals Drawn Down</b>			<b>32,265,165</b>	

- Notes:**
- In total £28,018,018 was transferred to Departments in 2010 for Economic Stimulus projects, of which £14,065,112 related to Capital Projects, and £13,952,906 to revenue projects.
  - £346,416 of HCAE funding was returned to the Consolidated Fund under MD-TR-2011-0007
  - £1,162,015 was returned to the Consolidated Fund under MD-TR-2011-0007
  - An additional £375,385 was also transferred from existing approvals to fund Voluntary redundancy payments in Treasury and Resources, Chief Minister's and Home Affairs under MD-TR-2010-0189
  - £309,458 was returned to the Consolidated Fund under the conditions of the original proposition



The  
Consolidated  
Fund



# Chief Minister's Department

## Highlights:

**Underspend of £1,535,501 (5.6%) against Final Approved Budget**

**Net Revenue Expenditure of £26,340,665, an increase of 22.0% on 2009, resulting from Fiscal Stimulus, CSR implementation and budget transfers**

## Key Results

### Key Variances from Budget

	£'000
Fiscal Stimulus	657
Census	167
CSR work streams	330
Information Services	138
Other Variances	244
<b>Net underspend</b>	<b>1,536</b>

### Performance against Final Approved Budget

The Chief Minister's Department received funding from the Fiscal Stimulus Programme for work in support of the economy - further detail about the reviews is shown in the section below summarising budget changes in 2010. The Fiscal Stimulus funded programmes spanned 2010 and 2011. They were underspent by £657k in 2010, but will be completed in 2011.

The Statistics Unit was underspent by £167k as a result of the timing of Census work – see Service Analysis on page 13.

Members approved an increase to the Chief Minister's budget to fund several initiatives arising from the Comprehensive Spending Review (CSR) as reflected in the budget reconciliation table below. Some of the CSR work streams were completed in 2010, but others will carry forward their 2010 underspends to fund their activity in 2011. For example, the Procurement Transformation work stream underspent by £243k in 2010 and will now be completed in 2011. Most of the remaining CSR underspend relates to the budget set aside to form the CSR project team. This budget was underspent by £68k, which was required to resource work on the CSR across the Health and Social Services Department. It is anticipated that this work will also be completed in 2011.

The Information Services Department undertook a zero-based review of their budget at the beginning of the year, which resulted in a widespread realignment of the existing base. There are various small budget variances which offset each other, but the most significant variance is an underspend relating to a delay in the commencement of some project work, e.g. Applications' Review.

### Key Variances from 2009

	£'000
2009 NRE	21,496
Transferred functions	2,126
CSR programme	1,177
Fiscal Stimulus	893
VR	1,149
GAAP requirements	(531)
Customer Services review	(238)
Other	(286)
<b>2010 NRE (BP Basis)</b>	<b>25,786</b>
Depreciation	555
<b>2010 NRE (GAAP Basis)</b>	<b>26,341</b>

### Performance compared to 2009

During 2010 Ministerial responsibility for the Corporate Systems Team and the Procurement function were transferred from the Treasury and Resources Minister to the Chief Minister's Department and the Procurement budget was increased by £500k to pump prime the Procurement Transformation project. Actual net expenditure on these functions was £2,126k in 2010.

The CSR programme was launched in 2010 and incurred actual expenditure of £1,177k for which there was no comparable expenditure in 2009.

The Fiscal Stimulus projects undertaken within External Affairs, Economics & International Finance incurred additional expenditure of £893k with the £657k remaining budget being required in 2011 to complete the work.

VR payments approved as part of the CSR process increased expenditure by £1,149k from the previous year.

There were also several instances where net revenue expenditure has decreased year-on-year. The main ones relate to GAAP accounting requirements (less Information Services project expenditure was incurred in 2010) and a reduction resulting from a review of the Customer Services Centre.



# Chief Minister's Department

## Reconciliation of 2010 Business Plan to Final Approved Budget

	£'000
Business Plan 2010	20,397
Transfer of functions	1,771
CSR work streams	1,507
VR/VER	1,008
Fiscal Stimulus projects	1,550
Other Transfers	1,088
<b>Final Approved Budget</b>	<b>27,321</b>

## Changes from Budget Voted in the Business Plan

A Ministerial Decision was approved in 2010 to transfer the Corporate Systems and Procurement functions from Treasury and Resources to the Chief Minister's Department. These budgets totalled £1,771k.

Funding of £1,507k was approved for expenditure on CSR related projects from carry forwards and an Article 11(8) request approved by the States in July. The additional CSR budgets funded the CSR team to manage the programme, the four CSR Departmental Reviews, the Organisational Development and Terms and Conditions review work streams and Procurement Transformation.

£1,008k budget was approved to fund the costs of VR and early retirement as part of the CSR savings process. In addition, some redundancies were also funded from existing budgets.

Additional projects were undertaken in-year, which were funded by the Fiscal Stimulus programme (£1,550k). This included a Business Tax review, a project to respond to the EU Directive on Alternative Investment Fund Managers (AIFM) and the marketing and promotion of the finance industry.

The other transfers consist of several items including approved carry forwards of 2009 under spends and capital to revenue transfers to comply with GAAP requirements.

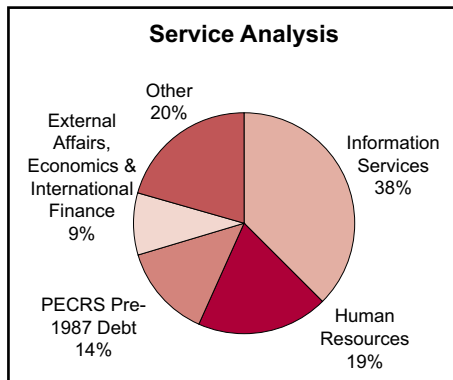
## Other Developments

The Department has undertaken much new activity during 2010 and this will continue into 2011. Most of the variances described here are attributable to four main issues: the CSR programme, the transfer of two service Departments from Treasury and Resources to CMD, VR's and Fiscal Stimulus projects. The largest of these is the CSR programme where the Department will not only have to identify savings of its own but will play a pivotal role in helping other Departments identify and deliver their own savings and service efficiencies.

# Chief Minister's Department

## Service Analysis

An analysis of the Department's performance by Service Area is given below.



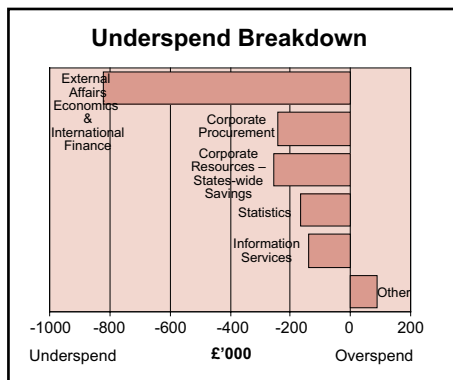
### External Affairs, Economics & International Finance

**£822k (25.6%) under budget**

**▲£721k (43.3%) more than 2009**

External Affairs, Economics & International Finance was £822k under budget, due to external factors impacting on the timings of a number of reviews supported by Fiscal Stimulus funding. These included reviews of Jersey's business tax policy (EU review), Jersey's position in relation to the EU Directive on Alternative Investment Fund Managers (AIFM) and new proposals for EU regulation of financial services. There were also a number of new financial market promotional opportunities that arose in London and the emerging markets of India and China which were deferred into 2011.

External Affairs, Economics & International Finance was £721k higher than 2009, due mainly to expenditure on the Stimulus projects mentioned above and expenditure on the Carswell Review (review of unelected members).



### Information Services

**£138k (1.4%) under budget**

**▲£1,592k (19.6%) more than 2009**

This area provides business support and corporate infrastructure requirements across all departments. The underspend in 2010 was mainly due to unfinished project works, which will be completed in 2011.

The year-on-year cost increase is mainly due to the transfer of the Systems Team from Treasury and Resources (£1,296k).

### Human Resources

**£168k (3.6%) over budget**

**▲£440k (9.9%) more than 2009**

The Human Resources function provides HR advice and support to all States Departments as well as setting central HR policies.

It incurred an overspend of £168k mainly due to the CSR programme work streams (Organisational Development and Terms & Conditions review), although the funding for these projects is held under Corporate Resources.

The year-on-year spend increase of £440k is predominantly due to the CSR work streams.

# Chief Minister's Department

## Net Expenditure – Service Analysis

2010 Business Plan £	2010 Final Approved Budget £		2010 Actual £	2009 Actual £
		<b>Policy Division</b>		
		<b>Policy Unit</b>		
1,450,600	1,711,188	Chief Executive's Office <sup>2</sup>	1,730,618	1,432,054
203,000	203,000	Communications Unit	198,991	200,649
320,000	320,000	Population Office	330,623	331,062
<b>1,973,600</b>	<b>2,234,188</b>		<b>2,260,232</b>	<b>1,963,765</b>
<b>622,200</b>	<b>622,200</b>	<b>Statistics Unit</b>	<b>454,868</b>	<b>452,962</b>
<b>1,381,600</b>	<b>3,208,500</b>	<b>External Affairs, Economics &amp; International Finance</b>	<b>2,386,410</b>	<b>1,665,193</b>
<b>869,800</b>	<b>869,800</b>	<b>Law Drafting</b>	<b>854,607</b>	<b>822,885</b>
<b>36,700</b>	<b>36,700</b>	<b>Legislation Advisory Panel</b>	<b>4,782</b>	<b>3,929</b>
<b>4,883,900</b>	<b>6,971,388</b>	<b>Sub-total: Policy Division</b>	<b>5,960,899</b>	<b>4,908,734</b>
		<b>Resources Division</b>		
		<b>Information Services</b>		
1,707,200	1,248,246	Corporate Projects	1,186,001	1,952,281
3,850,800	4,162,014	Infrastructure	4,070,124	3,084,022
2,235,200	3,134,593	Business Support Groups	3,143,102	3,067,318
0	1,288,046	Enterprise Support Group (Systems)	1,296,013	0
<b>7,793,200</b>	<b>9,832,899</b>		<b>9,695,240</b>	<b>8,103,621</b>
		<b>Human Resources</b>		
2,279,300	2,393,357	HR Business Partnering	2,722,865	2,278,859
582,000	635,802	HR Business Support	745,365	618,123
504,900	739,656	Learning & Development	481,981	629,856
430,000	432,882	Employee Relations	452,397	407,829
517,300	528,850	Pensions (Other)	495,951	523,523
<b>4,313,500</b>	<b>4,730,547</b>		<b>4,898,559</b>	<b>4,458,190</b>
<b>3,609,200</b>	<b>3,609,200</b>	<b>PECRS Pre-1987 Debt</b>	<b>3,527,479</b>	<b>3,485,418</b>
<b>277,400</b>	<b>277,400</b>	<b>Customer Service Centre</b>	<b>301,475</b>	<b>539,706</b>
<b>0</b>	<b>1,072,600</b>	<b>Corporate Procurement</b>	<b>829,756</b>	<b>0</b>
<b>(480,000)</b>	<b>827,000</b>	<b>Corporate Resources including States-wide Savings</b>	<b>572,125</b>	<b>0</b>
<b>15,513,300</b>	<b>20,349,646</b>	<b>Sub-total: Resources Division</b>	<b>19,824,634</b>	<b>16,586,935</b>
<b>20,397,200</b>	<b>27,321,034</b>	<b>Net Revenue Expenditure: BP Basis<sup>1</sup></b>	<b>25,785,533</b>	<b>21,495,669</b>
0	1,461,844	Depreciation	555,132	82,942
0	0	Asset Disposal Loss	0	9,410
<b>20,397,200</b>	<b>28,782,878</b>	<b>Net Revenue Expenditure: GAAP Basis</b>	<b>26,340,665</b>	<b>21,588,021</b>

1. The 2010 Business Plan did not include the approval of some GAAP items of expenditure such as depreciation and capital grant amortisation. To allow comparison against budget, these amounts are shown separately to expenditure subject to approvals. Budgets shown for these items were collated as part of internally generated shadow accounts.

2. Includes Emergency Planning Office.

### Staff FTE

At the year end the Department employed the equivalent of 209 full time employees. This is an increase of 21 (11.2%) from 2009, and is due to the transfer of Corporate Procurement and Information Services personnel from Treasury and Resources.

# Chief Minister's Department

## Operating Cost Statement, Statement of Total Recognised Gains and Losses and Balance Sheet

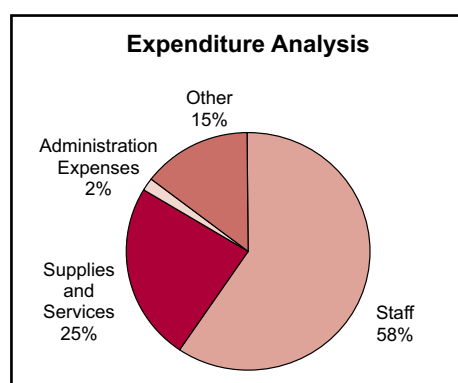
### Major Income Streams:

	£'000
Recovery of Procurement costs	347
HR/IS support to Departments	610
Airport payment for the DCA	168
Recharge from EDD	80
Other	364
<b>Total</b>	<b>1,569</b>

### Income

**£203k (14.9%) Surplus on Budget**      ▲ **£246k (18.6%) more than 2009**

The largest income stream relates to recharges to other Departments from Information Services (£405k), Corporate Procurement (£347k) and Human Resources (£205k). The Procurement recharges are accountable for most of the achievement over budget and are largely the recovery of Procurement Transformation project costs incurred on behalf of other Departments.



The year-on-year increase is similarly related to the Procurement recharges in that the work undertaken and the service area itself are new to the Chief Minister's Department in 2010.

### Staff Expenditure

**£1,032k (6.8%) Over Budget**      ▲ **£3,926k (32.0%) more than 2009**

The overspend on staff costs is offset by compensating under spends against Supplies and Services.

The year-on-year increase is largely due to the transfer of staff working on the Corporate Systems (Enterprise Support Group) and Procurement teams and VR payments made in 2010.

### Reconciliation of 2009 NRE to that previously reported in the 2009 Accounts

	£'000
2009 NRE as Reported	21,496
<b>New Asset Treatment</b>	
Expenditure – Depreciation	83
Expenditure – Asset Disposal Loss	9
<b>Restated 2009 NRE</b>	<b>21,588</b>

### Supplies and Services

**£2,332k (25.8%) Under budget**      ▲ **£963k (16.8%) more than 2009**

The main underspends against budget relate to the CSR work streams, Fiscal Stimulus initiatives and the Census.

The increase in expenditure on 2009 is also due to the additional work undertaken in respect of the CSR and Fiscal Stimulus reviews as well as the costs associated with the transfers of the Enterprise Support Group and Corporate Procurement teams from Treasury and Resources.

### Other Recognised Gains and Losses

There were no Other Recognised Gains/Losses for the Chief Minister's Department in 2010.

### Balance Sheet

The value of Fixed Assets has increased by £1,628k due to the transfer of the JDE system from Treasury and Resources. The main reason for the increase in Creditors is that a number of IS projects commenced during the latter part of the year and were unpaid as at year end.

# Chief Minister's Department

## Operating Cost Statement

2010 Business Plan £	2010 Final Approved Budget £		2010 Actual £	2009 Actual £
199,500	199,500	Duties, Fees, Fines and Penalties	172,413	167,583
1,118,100	1,161,600	Sales of Services	1,271,626	1,014,761
0	0	Commission	123,121	122,516
0	5,200	Other Revenue	2,101	18,152
<b>1,317,600</b>	<b>1,366,300</b>	<b>Total Revenue</b>	<b>1,569,261</b>	<b>1,323,012</b>
11,786,400	15,146,350	Staff Expenditure	16,178,362	12,252,473
5,768,348	9,041,632	Supplies and Services	6,709,783	5,746,323
165,406	504,706	Administrative Expenses	469,161	545,642
374,946	374,946	Premises and Maintenance	423,566	558,635
200	200	Other Operating Expenditure	4,443	218,190
10,300	10,300	Grants and Subsidies Payments	42,000	12,000
3,609,200	3,609,200	Pension Finance Costs	3,527,479	3,485,418
<b>21,714,800</b>	<b>28,687,334</b>	<b>Total Expenditure</b>	<b>27,354,794</b>	<b>22,818,681</b>
<b>20,397,200</b>	<b>27,321,034</b>	<b>Net Revenue Expenditure: BP Basis</b>	<b>25,785,533</b>	<b>21,495,669</b>
	1,461,844	Depreciation	555,132	82,942
	–	Asset Disposal Loss	–	9,410
<b>20,397,200</b>	<b>28,782,878</b>	<b>Net Revenue Expenditure: GAAP Basis</b>	<b>26,340,665</b>	<b>21,588,021</b>

## Statement of Total Recognised Gains and Losses

	2010 £	2009 £
Net Revenue Expenditure	26,340,665	21,588,021
<b>Total Recognised Loss</b>	<b>26,340,665</b>	<b>21,588,021</b>

# Chief Minister's Department

## Balance Sheet

	2010 £	2009 £
<b>Tangible Fixed Assets</b>	2,315,307	687,454
<b>Total Fixed Assets</b>	2,315,307	687,454
<b>Current Assets</b>		
Debtors	422,059	191,740
Cash at Bank and in Hand	270	250
<b>Total Current Assets</b>	422,329	191,990
<b>Current Liabilities</b>		
Creditors	(2,074,925)	(624,630)
Provisions for liabilities and charges	(779,276)	–
<b>Total Current Liabilities</b>	<b>(2,854,201)</b>	(624,630)
<b>Net Current Liabilities</b>	<b>(2,431,872)</b>	(432,640)
<b>Total Assets Less Current Liabilities</b>	<b>(116,565)</b>	254,814
<b>Long Term Liabilities</b>		
Provisions for liabilities and charges	–	(130,817)
<b>Total Long Term Liabilities</b>	–	<b>(130,817)</b>
<b>Net (Liabilities)/Assets</b>	<b>(116,565)</b>	<b>123,997</b>
<b>Reserves</b>		
Accumulated Revenue Reserves	(116,565)	123,997
<b>Total Reserves</b>	<b>(116,565)</b>	<b>123,997</b>

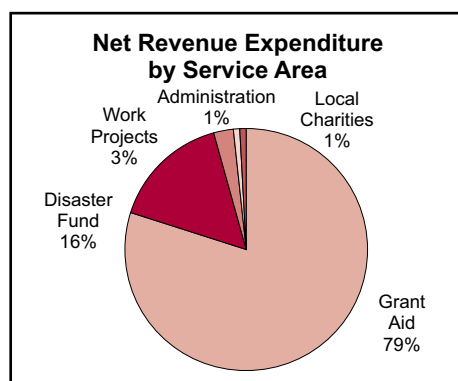
# Overseas Aid Commission

## Highlights:

**Under-spend of £4,902 (0.1%) against Final Approved Budget**

**Net Revenue Expenditure of £8,127,393, an increase of 5.8% on 2009**

## Key Results



Most of the expenditure in 2010 was by way of direct grants to 61 agencies, both large and small, with all grants based on the individual merits of projects covering clean water, health, sanitation, education, agriculture, livestock, and revolving credit schemes for small businesses.

The Commission received applications which totalled in excess of £12.3m and had to reject many worthy projects due to its budget limits. The Commission also received additional funding enquiries from over 60 other agencies.

The demand for the funding of disasters and emergencies remained high throughout the year, and the Commission allocated slightly more than its budget to this area, meeting the shortfall from its grant aid allocation. The majority of funding allocated was in respect of natural disasters with approximately 10% being spent on applications arising from human conflict.

## Reconciliation of 2010 Business Plan to Final Approved Budget

	£'000
Business Plan 2010	8,055
Carry Forwards	77
<b>Final Approved Budget</b>	<b>8,132</b>

Community Work Projects were organised for Mongolia, Uganda, and Ghana, involving 33 volunteers at a net cost inclusive of materials and equipment of £207,944.

A total of 13 applications were approved for grants made to local organisations which raise funds for aid projects overseas. All met the established criteria and were awarded matching £ for £ funding based on monies raised by the organisation itself.

Administration costs remained low at £88k, representing just over 1.0% of the total grant.

## Breakdown of Aid Given

2010 Business Plan £	2010 Final Approved Budget £		2010 Actual £	2009 Actual £
6,475,000	6,552,295	Grant Aid	6,510,818	6,082,878
100,000	100,000	Local Charities	57,867	100,131
1,250,000	1,250,000	Disaster Fund	1,262,758	1,250,000
150,000	150,000	Work Projects	207,944	167,223
<b>7,975,000</b>	<b>8,052,295</b>	<b>Total Aid Given</b>	<b>8,039,387</b>	<b>7,600,232</b>

# Overseas Aid Commission

## Operating Cost Statement

2010 Business Plan £	2010 Final Approved Budget £		2010 Actual £	2009 Actual £
66,000	66,000	Staff Expenditure	70,893	65,519
4,000	4,000	Supplies and Services	9,188	7,847
10,000	10,000	Administrative Expenses	7,925	5,267
7,975,000	8,052,295	Grants and Subsidies Payments	8,039,387	7,600,232
<b>8,055,000</b>	<b>8,132,295</b>	<b>Total Expenditure</b>	<b>8,127,393</b>	<b>7,678,865</b>

## Statement of Total Recognised Gains and Losses

	2010 £	2009 £
Net Revenue Expenditure	8,127,393	7,678,865
<b>Total Recognised Loss</b>	<b>8,127,393</b>	<b>7,678,865</b>



# Overseas Aid Commission

## Balance Sheet

	2010 £	2009 £
<b>Current Liabilities</b>		
Creditors	(275,805)	(12,500)
<b>Total Current Liabilities</b>	<b>(275,805)</b>	<b>(12,500)</b>
<b>Total Assets Less Current Liabilities</b>	<b>(275,805)</b>	<b>(12,500)</b>
<b>Net Liabilities</b>	<b>(275,805)</b>	<b>(12,500)</b>
<b>Reserves</b>		
Revenue Reserves	(275,805)	(12,500)
<b>Total Reserves</b>	<b>(275,805)</b>	<b>(12,500)</b>

# Economic Development Department

## Highlights:

**Underspend of £1,508,852 (7.8%) against Final Approved Budget**

**Net Revenue Expenditure of £17,813,857, an increase of 0.4% on 2009**

## Key Results

### Key Variances from Budget

	£'000
Tourism Marketing and Promotion	(764)
Policy Development	1,070
Durrell Stimulus	402
Policy & Regulation - Finance	396
Other Variances	405
<b>Net underspend</b>	<b>1,509</b>

## Performance against Final Approved Budget

Overall the Department had an underspend against budget of £1,509k (7.8%). The transfer of La Collette Fuel Farm to Transport and Technical Services (£150k), unexpected income received from Ofcom (£712k) and a reduction of subtitling fees (£82k) contributed to the reported underspend in the Policy Development area.

There were delays in activity on Durrell Stimulus (£402k) and Finance industry policy and regulation (£396k); this activity will be completed in 2011.

Additional resources (£778k) were allocated to Tourism Marketing and Promotion for increased advertising and marketing spend, in order to address unexpected difficulties in the tourism industry (including volcanic ash disruption).

### Key Variances from 2009

	£'000
2009 NRE	17,510
Finance Sector	569
Durrell Stimulus	374
Tourism Marketing and Promotion	(345)
Policy Development	(164)
Other Variances	(145)
<b>2010 NRE (BP Basis)</b>	<b>17,799</b>
Depreciation	15
<b>2010 NRE (GAAP Basis)</b>	<b>17,814</b>

## Performance compared to 2009

The increase in Net Revenue Expenditure (NRE) from 2009 to 2010 (GAAP Basis) was £68k (0.4%). The increase is largely attributable to the Durrell and Finance Stimulus projects (£943k), offset by reduced expenditure on Marketing and Promotion and Policy Development (£509k) and reduced depreciation (£221k) due to the transfer of La Collette Fuel Farm to Transport and Technical Services.

## Reconciliation of 2010 Business Plan to Final Approved Budget

	£'000
Business Plan 2010	15,880
Carry Forwards	797
Fiscal Stimulus	2,692
Additional Funding	44
Departmental Transfers	(105)
<b>Final Approved Budget</b>	<b>19,308</b>

## Changes from Budget Voted in the Business Plan

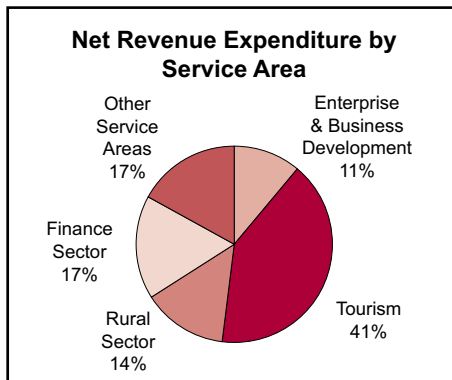
Total adjustments amounting to £3.4m were made to the amount voted in the 2010 Business Plan, with Stimulus funding approved totalling £2.7m and carry forwards totalling £797k.

The maintenance fund of £255k for La Collette Fuel Farm was brought forward from 2009 and was transferred to Transport and Technical Services in 2010 together with a further £100k. The rental income budget of £250k for La Collette Fuel Farm was transferred to Jersey Property Holdings (see movement on Hire and Rentals in the Operating Cost Statement).

# Economic Development Department

## Service Analysis

An analysis of the Department's performance by Service Area is given below.



### Tourism, Marketing and Promotion

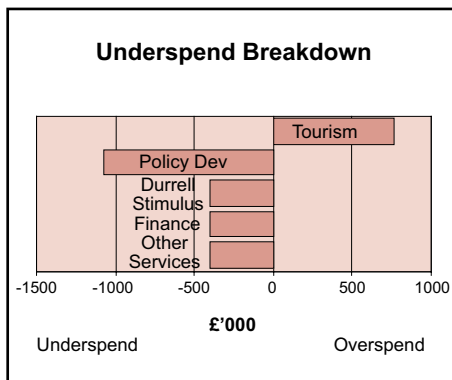
**£764k (11.8%) Over budget**

**↘ £345k (4.6%) less than 2009**

The overspend mainly relates to an increase in joint public/private sector marketing and a decision to increase TV advertising (£503k), and a provision for a debtor of £264k. The overspend was funded by budget transfers from other service areas within EDD.

Tourism also received £500k Stimulus funding and £50k from the Jersey Hospitality Association for additional marketing in response to the volcanic ash crisis.

Spend was slightly down compared to 2009 due to a reduction in route development subsidies.



### Policy Development

**£1,070k (102.9%) Under budget**

**↘ £164k (122.1%) less than 2009**

The underspend and the reduction on 2009 is due to additional income of £712k received from Ofcom in respect of Wireless Telegraphy Licence fees which were not in the Business Plan, the transfer of La Collette Fuel Farm to Transport and Technical Services (£150k) and a reduction of subtitling fees (£82k).

### Finance Sector

**£396k (11.6%) Under budget**

**↗ £569k (23.2%) more than 2009**

Finance Development received £967k Stimulus funding in 2010 and the underspend mainly relates to delays on various related projects due to law drafting and awaiting the decisions of international bodies.

### Skills – Training and Workforce Development

**£286k (27.6%) Under budget**

**↗ £186k (32.9%) more than 2009**

The underspend is due to a reduction in payments of skills development and apprenticeship grants.

The increase on 2009 is mainly due to a Stimulus funding of £316k and a reduction in grants paid (£109k).

# Economic Development Department

## Net Expenditure – Service Analysis

2010 Business Plan £	2010 Final Approved Budget £		2010 Actual £	Restated 2009 Actual £
1,859,300	2,001,610	<b>Enterprise and Business Development</b> <sup>2</sup>	1,972,989	1,959,515
5,955,500	6,473,187	<b>Tourism, Marketing and Promotion</b>	7,237,252	7,581,833
		<b>Policy and Regulation</b>		
464,500	464,500	Competition Law	412,376	341,115
538,300	538,300	Consumer Affairs/Trading Standards	549,360	598,061
2,251,500	3,418,500	Finance Sector	3,022,754	2,453,555
226,700	226,700	Gambling Legislation and Control	200,833	286,155
431,000	431,000	Regulation of Undertakings	421,264	445,319
248,600	248,600	Rural Sector - Policy and Regulatory	374,755	466,580
890,800	1,040,800	Policy Development	(29,670)	134,527
		<b>Rural Support</b>		
1,028,300	1,028,300	Single Area Payment	1,000,063	1,001,656
1,017,900	1,017,900	Quality Milk Payment, School Milk and Dairy Service Support <sup>3</sup>	916,321	1,058,477
148,300	160,401	General Support- Rural Economy	162,310	135,591
342,600	342,600	Rural Initiative - Rural Economy	330,994	432,645
		<b>Skills</b>		
476,600	1,038,586	Training and Workforce Dev - Skills <sup>2</sup>	752,455	565,972
–	100,770	Harbours Stimulus Grant	100,770	49,230
–	775,805	Durrell Stimulus Grant	373,766	–
<b>15,879,900</b>	<b>19,307,559</b>	<b>Net Revenue Expenditure: BP Basis</b> <sup>1</sup>	<b>17,798,592</b>	<b>17,510,231</b>
93,970	15,150	Depreciation	15,265	236,235
–	–	Asset Disposal (Gain)/Loss	–	(375)
<b>15,973,870</b>	<b>19,322,709</b>	<b>Net Revenue Expenditure: GAAP Basis</b>	<b>17,813,857</b>	<b>17,746,091</b>

1. The 2010 Business Plan did not include the approval of some GAAP items of expenditure such as depreciation and capital grant amortisation. To allow comparison against budget, these amounts are shown separately to expenditure subject to approvals. Budgets shown for these items were collated as part of internally generated shadow accounts.
2. 2009 Actuals have been restated to move Skills Development (£166k) from Enterprise and Business Development to Training and Workforce Development to reflect the treatment in the 2010 Business Plan.
3. Quality Milk Payment, School Milk and Dairy Service Support have been combined.

### Staff FTE

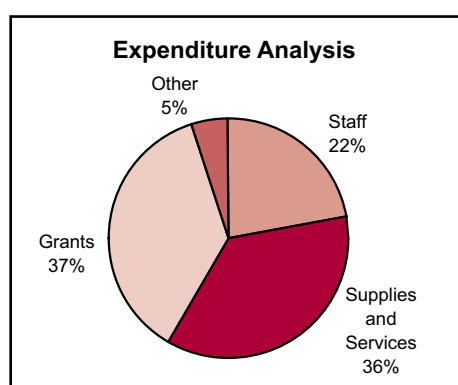
At the year end the Department employed the equivalent of 81 full time employees. This is an increase of 8 (11%) from 2009, and is due to the Stimulus Apprenticeship Scheme.

# Economic Development Department

## Operating Cost Statement, Statement of Total Recognised Gains and Losses and Balance Sheet

### Major Income Streams:

	£'000
Ofcom income	(712)
Marketing & Advertising	(635)
Licence Fees	(604)
Other	(587)
<b>Total</b>	<b>(2,538)</b>



### Reconciliation of 2009 NRE to that previously reported in the 2009 Accounts

	£'000
2009 NRE as Reported	17,506
<b>New Asset Treatment</b>	
Expenditure – Depreciation	236
Expenditure – Asset Disposal Loss	4
<b>Restated 2009 NRE</b>	<b>17,746</b>

### Income

**£1,368k (116.9%) Surplus on Budget**      ▲ **£163k (6.9%) more than 2009**

The surplus on budget is mainly due to income not in the 2010 Business Plan, including:

- £712k received from Ofcom in respect of Wireless Telegraphy Licence fees,
- £250k rental income for La Collette, and
- £366k received by Tourism in respect of brochure advertising income.

The increase on 2009 is due to a number of variances of which the largest is an increase of £123k from gambling licence fees.

### Staff Expenditure

**£193k (4%) Under budget**      ▲ **£506k (12.5%) more than 2009**

The increase in staff costs on 2009 is mainly due to additional contract staff employed for the Stimulus projects and the underspend on budget is due to vacancies in Tourism and Finance Industry Development for part of the year.

### Grants

**£681k (8.3%) Under budget**      ▲ **£493k (7.0%) more than 2009**

The underspend mainly relates to the Durrell Stimulus project (£402k) starting later than planned and a reduction in Air Route Development payments (£248k).

The increase on 2009 is mainly due to the additional Stimulus projects (£845k), and reductions in Quality Milk Payments (£150k) and route development payments (£236k).

### Supplies and Services

**£255k (3.6%) Over budget**      ▼ **£811k (10.0%) less than 2009**

There was an increase of £118k to develop the Intellectual Property legislation which was not included in the Business Plan.

The decrease from 2009 is mainly due to Investor Compensation (£554k) which was a one-off cost in 2009, a reduction of airline marketing (£173k) and Tourism research (£82k).

### Other Recognised Gains and Losses

The Economic Development Department had no Other Recognised Gains and Losses in 2010.

### Balance Sheet

The reduction of fixed assets of £185k is due to the transfer of La Collette Fuel Farm to Transport and Technical Services on 1st January 2010.

The reduction in debtors on 2009 (£351k) is due mainly to the provision for a doubtful debt in Tourism.

The long-term liability relating to funding of the airport's "below ground" works has been removed from the Balance Sheet to reflect the States decision to remove future funding. A final payment of £4.75m will be made in 2011, and is recognised as a creditor under current liabilities.

# Economic Development Department

## Operating Cost Statement

2010 Business Plan £	2010 Final Approved Budget £		2010 Actual £	2009 Actual £
621,500	621,500	Duties, Fees, Fines and Penalties	604,024	495,838
100,000	100,000	Sales of Goods	97,360	137,565
465,700	465,700	Sales of Services	809,397	728,937
3,400	3,400	Commission	3,238	3,152
(9,500)	(259,500)	Hire & Rentals	13,482	228,292
234,500	239,500	Other Revenue	1,010,962	781,142
<b>1,415,600</b>	<b>1,170,600</b>	<b>Total Revenue</b>	<b>2,538,463</b>	<b>2,374,926</b>
4,400,400	4,736,256	Staff Expenditure	4,543,096	4,036,988
5,886,165	7,003,071	Supplies and Services	7,257,863	8,068,575
218,403	218,403	Administrative Expenses	306,922	284,242
422,932	322,932	Premises and Maintenance	446,186	434,764
–	–	Other Operating Expenditure	265,013	37,258
6,367,400	8,197,297	Grants and Subsidies Payments	7,515,944	7,022,978
200	200	Finance Costs	2,031	352
<b>17,295,500</b>	<b>20,478,159</b>	<b>Total Expenditure</b>	<b>20,337,055</b>	<b>19,885,157</b>
<b>15,879,900</b>	<b>19,307,559</b>	<b>Net Revenue Expenditure: BP Basis</b>	<b>17,798,592</b>	<b>17,510,231</b>
93,970	15,150	Depreciation	15,265	236,235
–	–	Asset Disposal Gain		(375)
<b>15,973,870</b>	<b>19,322,709</b>	<b>Net Revenue Expenditure: GAAP Basis</b>	<b>17,813,857</b>	<b>17,746,091</b>

## Statement of Total Recognised Gains and Losses

	2010 £	2009 £
Net Revenue Expenditure	17,813,857	17,746,091
<b>Total Recognised Loss</b>	<b>17,813,857</b>	<b>17,746,091</b>

# Economic Development Department

## Balance Sheet

	2010 £	2009 £
<b>Tangible Fixed Assets</b>	23,485	208,912
<b>Total Fixed Assets</b>	23,485	208,912
<b>Current Assets</b>		
Stock and Work in Progress	101,999	156,300
Debtors	92,996	444,330
Cash at Bank and in Hand	2,963	2,308
<b>Total Current Assets</b>	197,958	602,938
<b>Current Liabilities</b>		
Creditors	(6,558,880)	(5,632,990)
<b>Total Current Liabilities</b>	<b>(6,558,880)</b>	<b>(5,632,990)</b>
<b>Net Current Assets / (Liabilities)</b>	<b>(6,360,922)</b>	<b>(5,030,052)</b>
<b>Total Assets Less Current Liabilities</b>	<b>(6,337,437)</b>	<b>(4,821,140)</b>
<b>Long Term Liabilities</b>		
Other Long Term Liabilities	–	(20,700,847)
<b>Total Long Term Liabilities</b>	–	<b>(20,700,847)</b>
<b>Net Liabilities</b>	<b>(6,337,437)</b>	<b>(25,521,987)</b>
Reserves	(6,337,437)	(25,521,987)
<b>Total Reserves</b>	<b>(6,337,437)</b>	<b>(25,521,987)</b>

# Education, Sport and Culture

## Highlights:

**Underspend of £2,628,086 (2.5%) against Final Approved Budget**

**Net Revenue Expenditure of £102,078,786 an increase of 3% on 2009**

## Key Results

### Key Variances from Budget

	£'000
Provided Schools	
Non Fee-paying	628
Fee-paying	842
Special Education	199
Higher Education	710
Other Variances	249
<b>Net Underspend</b>	<b>2,628</b>

### Key Variances from 2009

	£'000
2009 NRE	98,992
Staff cost inflation	1,548
Nursery Education Fund	780
Fiscal Stimulus Funding	1,075
Arts and Heritage Grants	(755)
Sport Maintenance	(275)
Voluntary Redundancies	712
Other Variances	(123)
<b>2010 NRE (BP Basis)</b>	<b>101,954</b>
Depreciation	120
Other GAAP items	5
<b>2010 NRE (GAAP Basis)</b>	<b>102,079</b>

### Reconciliation of 2010 Business Plan to Final Approved Budget

	£'000
Business Plan 2010	99,517
Fiscal Stimulus	1,567
Departmental Transfers	370
Transfer from Capital	1,256
Additional Funding	713
Carry Forward	1,159
<b>Final Approved Budget</b>	<b>104,582</b>

## Performance against Final Approved Budget

The underspend amounting to 2.5% of Final Approved Budget reflects the arrangements for Delegated Financial Management that allow schools to carry forward funds within defined financial parameters to accommodate the difference between the academic and financial year. This same principle applies to the fee paying provided schools.

The Department has been prudent in supplementing the Higher Education base budget with £800k to safeguard against the potential impact of uncertainties relating to total expenditure. The service area has traditionally been treated as ring-fenced and the Department will recommend that this sum be carried forward as a buffer against future fluctuations. It should be noted that there is a structural deficit in the higher education budget and it is essential to set aside funds for this purpose.

Miscellaneous underspends relate to funds set aside to meet the uncertain cost of teachers' maternity leave and sickness absence and savings that have been accrued as various sections of the Department have started to reorganise in order to implement the Department's Comprehensive Spending Review proposals.

## Performance compared to 2009

The increase in spend from 2009 to 2010 was 3%. The variance is due to a number of factors: the impact of pay awards and non-staff inflation; the full year effect of the introduction of the Nursery Education Fund from September 2009; the allocation of Fiscal Stimulus Funding for additional numbers in Further and Vocational Education and the Advance to Work Schemes. The variance relating to the Arts and Heritage organisations reflects the additional support provided in 2009 in particular in respect of the Jersey Heritage Trust, following which the organisation has restructured to provide a more sustainable financial framework.

Other variances reflect the savings achieved throughout the service, an indication of the financial rigour applied to expenditure and preparation for the future uncertainties created by the CSR process.

## Changes from Budget Voted in the Business Plan

In 2010 adjustments were made to the original budget voted in the Business Plan totalling £5.1 million. This amount represents £1.16 million carried forward from 2009, Fiscal Stimulus funding to support the Advance to Work Scheme, Careers Team strengthening and additional numbers at Highlands College and a transfer from the Treasury to supplement the Higher Education budget. The transfer represents a repayment of funds required to support the Jersey Heritage Trust in 2009. Resources were transferred from capital to support the Heritage Trust over a period of reorganisation and also to ensure the correct GAAP treatment of expenditure on the Department's ICT Strategy. Further funding was allocated to support agreed Voluntary Redundancy payments as part of the Department's Comprehensive Spending Review proposals.



# Education, Sport and Culture

## **Other developments**

Following the extensive independent financial and business review carried out in 2010, the Jersey Heritage Trust has gone through a period of reorganisation to ensure that the business is sustainable. A new Service Level Agreement has been developed with a framework of financial reporting both to the Board of Trustees and to the Department; regular consultation will enhance further the relationship with the Department. Additional funding of £350k has been allocated as part of the 2011 Business Planning process to provide a realistic base budget and to contribute to the annual requirement identified in the review to support the ongoing refurbishment of facilities. The Department is working closely with the Economic Development Department and with the Trust to explore other income streams to meet the full refurbishment requirement, thus removing the need for additional central funding. This new relationship with the Trust, defined in the SLA, will be used as the basis for reviewing the arrangements with the other third party grant-funded agencies.

Funding for Student grants is difficult to forecast as assumptions are based on a number of variables; the number of students seeking admission to University, the income of parents and the cost of courses chosen. In addition a tuition fee settlement has yet to be decided with the representative body of UK Universities. The UK Government has announced radical changes to University funding for 2012 and the real effect of this on Jersey is unlikely to be known until October 2011. In view of this an increased intake is anticipated as students who might have deferred admission enrol to avoid unknown fee increases that might apply from the next academic year.

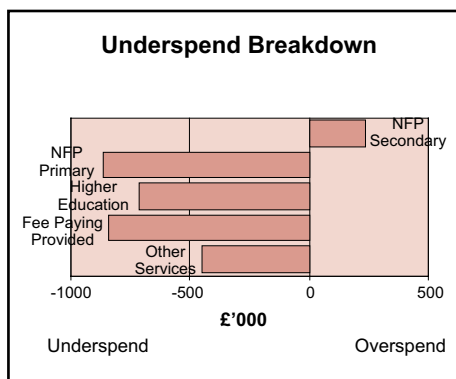
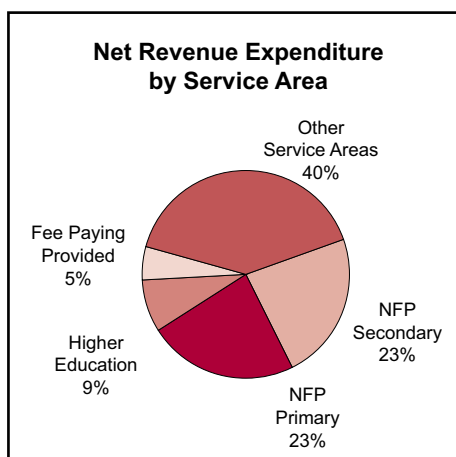
Further funding of £1.6 million was allocated to the Department from the Economic Stimulus Stabilisation Fund and has been used to fund a number of initiatives associated with the economic downturn: the Advance to Work Scheme, established as a full-time work experience and off-the-job training option for young jobseekers (£603k) and a similar Scheme, Advance Plus providing a more concentrated programme of vocational training and work experience for an older age range (£63k); strengthening of the Careers team to meet increased demands on the service and provide specific Trust and Compliance training (£140k); and to meet the cost of additional student numbers at Highlands College (£585k). An unspent allocation £273k has been returned to the Fund.

The Department is committed to achieve the full extent of savings required as part of the Comprehensive Spending Review. Following an extensive period of analysis, savings proposals have been submitted which amount to 10% of the Department's Gross Revenue Expenditure: £2.3 million in 2011, £3.1 million in 2012 and £5.7 million in 2013. A framework of communication and risk management has been established to ensure that the savings can be delivered in a structured and comprehensive manner.

# Education, Sport and Culture

## Service Analysis

An analysis of the Department's performance by Service Area is given below.



### Non Fee-Paying Provided Schools Secondary Education

**£235k (1%) Over budget**

**▲ £405k (1.7%) more than 2009**

All schools are formula funded for a financial year on the basis of pupil numbers, with a fixed element applied to meet other costs. There is a level of uncertainty in relation to actual pupil numbers until the commencement of the academic year. Schools are often unable to respond to fluctuations in the short term. It is only through longer term changes to catchment areas or a radical reorganisation of resources that a school can respond to significant changes in pupil numbers. Three of the Island's five non fee-paying secondary schools are overspent at the end of 2010, by 5.3%, 3% and 0.2% of gross revenue expenditure - a 'recovery' plan has been agreed and will be monitored to ensure that corrective action is taken.

### Non Fee-Paying Provided Schools Primary Education

**£863k (3.6%) Under budget**

**▲ £458k (2%) more than 2009**

The current arrangements for Delegated Financial Management enable schools and colleges to carry forward both surpluses and deficits within defined limits between financial years in order to plan for the academic year. Five of the Island's twenty two primary schools are overspent albeit by minimal amounts of approximately 1% at the end of 2010. The schools ensure that they have sufficient flexibility in their budgets so that they are able to meet uncertainties that might arise throughout the year. Schools need to make provision for funding short term teacher sickness and for Development Plans that span two financial years.

### Higher Education

**£709k (7.6%) Under budget**

**▲ £147k (1.7%) more than 2009**

The Department has been prudent in supplementing the Higher Education budget by £800,000 in 2010. This was possible due to a reimbursement of funds from the Treasury which had been used to support the Jersey Heritage Trust in 2009. It was anticipated that the impact of the recession would place additional pressure on the budget which would not be known until the final quarter of the year when it would be too late to take corrective action. Circa £120,000 of this funding was required over and above the base budget.

### Fee-Paying Provided Schools

**£842k (13.8%) Under budget**

**▼ £138k (2.5%) less than 2009**

The budget allocation to the fee-paying schools is established on the same basis as that applied to the non fee-paying schools although at a reduced percentage to reflect the contribution made by fees to the running of the school. The schools have traditionally transferred funds to Property Holdings in order to carry out various capital projects. The transfer did not take place in 2010 as it is likely that the funds will be required to provide some flexibility over the period of implementing the Department's CSR proposals.

# Education, Sport and Culture

## Net Expenditure – Service Analysis

2010 Business Plan £	2010 Final Approved Budget £		2010 Actual £	2009 Actual £
		<b>Schools and Colleges</b>		
		Non Fee Paying Provided Schools		
3,562,000	3,713,200	Pre-School Education	3,462,452	2,549,207
23,277,300	24,208,600	Primary Education	23,345,615	22,887,447
23,525,800	23,595,200	Secondary Education	23,830,202	23,425,246
		Fee Paying Schools		
5,676,200	6,114,600	Provided Schools	5,272,546	5,409,916
4,848,100	4,976,100	Non Provided Schools	5,076,415	4,888,121
7,969,900	8,050,300	Special Educational Needs and Special Schools	7,850,394	7,555,951
738,700	756,500	Instrumental Music Service	741,913	707,289
		<b>Culture and Lifelong Learning</b>		
8,870,000	9,559,336	Further, Vocational and Tertiary Education	9,467,812	9,055,763
1,688,600	1,691,000	Public Libraries	1,633,886	1,585,787
1,495,200	1,507,400	Youth Service	1,516,022	1,441,334
8,458,500	9,378,400	Higher Education (Student Finance)	8,668,908	8,521,827
671,600	1,528,400	Careers Jersey	1,492,112	780,469
		Child Care Support		
199,700	201,400	Day Care Services	190,773	188,970
172,000	174,000	Jersey Child Care Trust	176,605	175,871
2,085,900	2,732,600	Heritage (Grant to the JHT)	2,731,345	3,199,601
1,715,200	1,731,700	Culture (including Grant to the JAT)	1,795,108	1,955,667
		<b>Sport and Leisure</b>		
2,077,500	2,080,800	Sports Centres	2,026,471	2,025,860
1,355,600	1,431,800	Playing Fields and Schools Sports	1,411,021	1,534,756
594,900	608,200	Sport Development	703,567	510,307
316,000	322,000	Grants and Advisory Council	352,695	390,168
217,800	220,300	Activity Clubs and Outdoor Education	207,888	202,207
<b>99,516,500</b>	<b>104,581,836</b>	<b>Net Revenue Expenditure: BP Basis <sup>1</sup></b>	<b>101,953,750</b>	<b>98,991,764</b>
-	202,800	Depreciation	120,466	129,458
-	-	Asset Disposal (Gain)/Loss	4,571	7,470
-	-	Capital Grant Amortisation	-	-
<b>99,516,500</b>	<b>104,784,636</b>	<b>Net Revenue Expenditure: GAAP Basis</b>	<b>102,078,787</b>	<b>99,128,692</b>

1. The 2010 Business Plan did not include the approval of some GAAP items of expenditure such as depreciation and capital grant amortisation. To allow comparison against budget, these amounts are shown separately to expenditure subject to approvals. Budgets shown for these items were collated as part of internally generated shadow accounts.

### Staff FTE

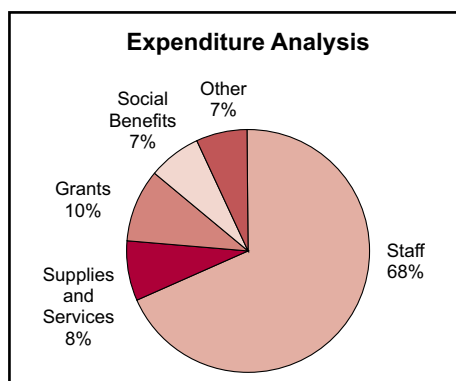
At the year end the department employed the equivalent of 1,521 full time employees. This is a decrease of 6 (0.4%) from 2009, and is due to an increase in the number of vacancies offset by the extra allocation to support the Department's Fiscal Stimulus projects.

# Education, Sport and Culture

## Operating Cost Statement, Statement of Total Recognised Gains and Losses and Balance Sheet

### Major Income Streams:

	£'000
Fee Paying Provided Schools	8,676
Highlands College	2,718
Sport Division	4,363
Other	1,487
<b>Total</b>	<b>17,244</b>



### Reconciliation of 2009 NRE to that previously reported in the 2009 Accounts

	£'000
2009 NRE as Reported	98,988

### New Asset Treatment

Expenditure – Depreciation	130
Expenditure – Asset Disposal G/L	11
<b>Restated 2009 NRE</b>	<b>99,129</b>

### Income

#### £2.4m (15.8%) Surplus

▲ £109k (0.6%) more than 2009

Additional income compared to 2009 was generated primarily through the Sport Active Card Membership Scheme and from promoting community access to primary and secondary school facilities.

The variance to budget is not a true reflection of surplus income and is due to a number of factors: intra-College recharges in respect of overhead recovery at Highlands; income from Sport shows and events and canteen facilities that have been budgeted for net and accounted for gross and fees income at the provided schools which is greater than that dictated by the funding formula. These anomalies will be rectified in 2011.

### Staff Expenditure

#### £557k (0.7%) Over budget

▲ £357k (4.6%) more than 2009

Staff costs represent 68% of the total expenditure of the Department. Of this amount £64.3m (80%) of staff are employed within the Department's provided schools and £4.4m (5.5%) within the Sport Division. Overall there has been a minimal decrease in the FTE's employed within the Department. The variance to budget relates to inflation and incremental progression although an element is also due to the fee-paying provided schools that have increased their staff provision by more than that dictated by the funding formula.

### Supplies and Services

#### £630k (6%) Under budget

▼ £931k (8.8%) less than 2009

The actual expenditure on supplies and services has decreased in 2010 because of one-off costs incurred at Highlands College in 2009 as part of the Fiscal Stimulus initiative; the reduced number of shows and events held at Sport facilities; a reduction in Sport minor capital expenditure following a peak in 2009 and pressure on the provided secondary education sector to reduce budget deficits.

The underspend against final approved budget is primarily due to the change in treatment of payments from the Nursery Education Fund which is budgeted as supplies and services and accounted for as grants.

### Grants and Subsidies

#### £506k (4.5%) Over budget

▲ £272k (2.3%) more than 2009

The increase in spend compared to 2009 is due to 2010 being the first full year of operation of the Nursery Education Fund. This was offset by a reduction in grants to the arts and heritage organisations referred to in Key Variances from 2009 above. It was considered more appropriate for expenditure from the Nursery Education Fund to be accounted for as a grant. It had been classified in the approved budget as supplies and services, hence the overspend against budget.

### Other Recognised Gains and Losses

The Education, Sport and Culture Department had no Other Recognised Gains and Losses in 2010.

### Balance Sheet

At the year end the level of debtors in the balance sheet was considerably lower than at the end of 2009. This was mainly due to a significant reduction in the value of pre-payments at the year ended 2010 as a result of changes to the dates of payment of several large grants.

Creditors increased by £680k as a result of accruals and an increase in the value of goods received prior to the end of the year for which no payment had been made as at the year end.

The provision for liabilities and charges relates solely to a small number of VR payments that were due to be paid early in 2011, but which had been approved and communicated to the employees concerned prior to the year end. These had been funded from the Invest to Save funds held by Treasury and Resources to support the Comprehensive Spending Review.

# Education, Sport and Culture

## Operating Cost Statement

2010 Business Plan £	2010 Final Approved Budget £		2010 Actual £	2009 Actual £
22,000	22,000	Duties, Fees, Fines and Penalties	23,719	22,917
321,600	321,600	Sales of Goods	457,109	468,489
13,786,764	13,786,764	Sales of Services	15,517,969	15,151,781
11,000	11,000	Commission	22,025	42,416
539,236	539,236	Hire & Rentals	861,302	828,882
205,400	205,400	Other Revenue	361,894	620,970
<b>14,886,000</b>	<b>14,886,000</b>	<b>Total Revenue</b>	<b>17,244,018</b>	<b>17,135,455</b>
8,226,100	9,026,100	Social Benefit Payments	8,200,566	8,077,494
79,164,500	80,572,480	Staff Expenditure	81,129,380	77,562,810
8,642,100	10,288,829	Supplies and Services	9,658,985	10,589,972
680,200	961,894	Administrative Expenses	1,028,405	861,942
7,003,800	7,153,233	Premises and Maintenance	7,208,309	7,300,863
90,000	90,000	Other Operating Expenditure	86,166	119,026
10,578,100	11,357,600	Grants and Subsidies Payments	11,863,281	11,591,186
17,700	17,700	Finance Costs	22,676	23,926
		Pension Finance Costs		
		Foreign Exchange (Gain)/Loss		
<b>114,402,500</b>	<b>119,467,836</b>	<b>Total Expenditure</b>	<b>119,197,768</b>	<b>116,127,219</b>
<b>99,516,500</b>	<b>104,581,836</b>	<b>Net Revenue Expenditure: BP Basis</b>	<b>101,953,750</b>	<b>98,991,764</b>
-	202,800	Depreciation	120,466	129,458
-	-	Capital Grant Amortisation	-	-
-	-	Asset Disposal (Gain)/Loss	4,571	7,470
<b>99,516,500</b>	<b>104,784,636</b>	<b>Net Revenue Expenditure: GAAP Basis</b>	<b>102,078,787</b>	<b>99,128,692</b>

## Statement of Total Recognised Gains and Losses

	2010 £	2009 £
Net Revenue Expenditure	102,078,787	99,128,692
<b>Total Recognised Loss</b>	<b>102,078,787</b>	<b>99,128,692</b>

# Education, Sport and Culture

## Balance Sheet

	2010 £	2009 £
<b>Tangible Fixed Assets</b>	1,689,828	1,664,148
<b>Total Fixed Assets</b>	1,689,828	1,664,148
<b>Current Assets</b>		
Debtors	3,599,829	6,475,005
Cash at Bank and in Hand	50,168	55,399
<b>Total Current Assets</b>	3,649,997	6,530,404
<b>Current Liabilities</b>		
Creditors	(4,486,411)	(3,802,372)
Provisions for liabilities and charges	(204,021)	–
<b>Total Current Liabilities</b>	<b>(4,690,432)</b>	<b>(3,802,372)</b>
<b>Net Current Assets / (Liabilities)</b>	<b>(1,040,435)</b>	<b>2,728,032</b>
<b>Total Assets Less Current Liabilities</b>	<b>649,393</b>	<b>4,392,180</b>
<b>Net Assets</b>	<b>649,393</b>	<b>4,392,180</b>
<b>Reserves</b>		
Accumulated Revenue Reserves	(128,143)	3,625,159
Donated Asset Reserve	777,536	767,021
<b>Total Reserves</b>	<b>649,393</b>	<b>4,392,180</b>

# Home Affairs

## Highlights:

**Underspend of £764,613 (1.6%) against Final Approved Budget**

**Net Revenue Expenditure (NRE) of £48,633,357, a decrease of 1.8% on 2009**

## Key Results

### Key Variances from Budget

	£'000
Criminal Injuries Compensation Scheme (CICS)	(233)
Emergency Response	(346)
Response and Reassurance	
Policing	502
Other Variances	841
<b>Net Underspend</b>	<b>764</b>

## Performance against Final Approved Budget

At the end of 2010 the Department had a net underspend of £764k (1.6%) against the Final Approved Budget.

Claims approved by the Criminal Injuries Compensation Board (CICB) in 2010 exceeded the budgeted amount by 75%. It should be noted that the Accounting Officer has no control over the number or quantum of the awards.

During 2010 the States Employment Board made a No Impairment of Service Agreement (NISA) with the Fire and Rescue Service Association. This was unbudgeted expenditure and funded by a temporary transfer from the States of Jersey Police budget to the Fire and Rescue Service. As a result Emergency Response was 8.2% overspent compared to the Final Approved Budget.

Response and Reassurance Policing was underspent by 4.2% of the Final Approved Budget mainly due to:

- uncertainty surrounding the funding of Court and Case Costs (agreed by the States in P64/2010 in July) resulting in expenditure delays;
- staff vacancies and planned recruitment delays.

The balance of the net underspend was due to:

- uncertainty surrounding the funding of Court and Case Costs, CICS and Wiltshire Constabulary Investigations (agreed by the States in P64/2010 in July) as above;
- additional income received over the budgeted amount;
- staff vacancies and planned recruitment delays;
- slippage on projects during 2010 for which funding will be required in 2011. The Department will be requesting that the unspent balance is carried forward to 2011.

### Key Variances from 2009

	£'000
2009 NRE	49,490
Criminal Injuries Compensation Scheme	489
Wiltshire Constabulary Investigation	(577)
Specialist Crime Investigation	(1,933)
Other Variances	1,164
<b>2010 NRE (BP Basis)</b>	<b>48,633</b>
Depreciation	551
Other GAAP items	(32)
<b>2010 NRE (GAAP Basis)</b>	<b>49,152</b>

## Performance compared to 2009

The increase in the expenditure shown on the CICS is due to an increase in the awards agreed by the CICB.

The costs of the Wiltshire Constabulary Investigations and Specialist Crime Investigations (in particular the Historical Child Abuse Enquiry (HCAE)) reduced in 2010 as they moved towards conclusion. Funding for both items was provided in addition to the Department's budget approved in the 2010 Annual Business Plan (ABP) as detailed in the reconciliation table.

Other increases included pay awards and inflation on non-staff costs.

# Home Affairs

## Reconciliation of 2010 Business Plan to Final Approved Budget

	£'000
Business Plan 2010	46,067
Carry Forwards	312
Additional Funding Voted by the States	2,017
Transfer to Capital	(166)
Other Approvals	1,168
<b>Final Approved Budget</b>	<b>49,398</b>

## Changes from Budget Voted in the Business Plan

In 2010 an additional amount of £3.3 million was agreed for the Department in excess of the original budget agreed in the 2010 ABP. This amount represents:

- carry forward of unspent funds from 2009;
- additional funding approved by the States for Court and Case Costs, CICS and the Wiltshire Constabulary Investigations (P64/2010);
- transfers to capital for the purchase of vehicles and equipment;
- transfers from the Treasury and Resources Department for redundancy payments approved as part of the CSR process and reimbursement of costs relating to the HCAE (P83/2009).

## Other developments

### Establishment of a Police Authority

The Home Affairs Accounting Officer has no management responsibility for the States of Jersey Police. Following issues highlighted by the HCAE, discussions were held with the Treasurer of the States on how to improve the level of assurance the Accounting Officer is able to give relating to the States of Jersey Police expenditure. As in 2009, there is now in place a memorandum of understanding (MOU) between the Accounting Officer and Chief Officer, States of Jersey Police in relation to the 'Management of Finance and Exceptional Areas of Expenditure'.

The States have recently agreed P192/2010 approving certain principles that should apply to the establishment of a Police Authority. Part (a) (8) of P192/2010 states that *'The Chief Officer shall have the command, direction and control of the States of Jersey Police Force and each of its police officers and shall be the Accounting Officer in relation thereto'*.

### Criminal Injuries Compensation Scheme (CICS)

Funding of £350k was agreed by the States in P64/2010 for the CICS. Further costs were met from underspends within the Home Affairs Department. Funds of £300k have been included in the Department's cash limit from 2011 following approval of the States 2011 ABP.

### Court and Case Costs

The Department's budget has for many years been insufficient to fund the Department's expenditure on Court and Case Costs. In previous years, at the end of each financial year all expenditure in excess of the budget amount of £500k has been met from the General Reserve (pre 2006), the COCF or by budget transfer from other Departments. However, in 2010 funding was agreed by the States in P64/2010 which, although agreed part way through the year, gave the Accounting Officer certainty over the funding arrangements.

Funds of £850k have been included in the Department's cash limit from 2011 following approval of the States 2011 ABP for Court and Case Costs within the States of Jersey Police and Customs and Immigration Service. This is welcomed by the Department as the Accounting Officer now has assurance over the available funding which will assist in the management and control of expenditure.

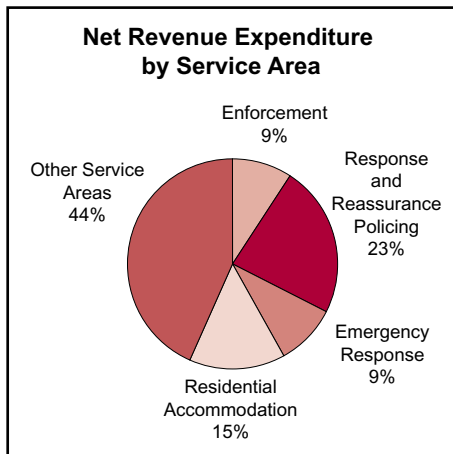
A full review of the controls, management and funding of Court and Case Costs was undertaken as part of the Comprehensive Spending Review and the recommendations will be implemented during 2011 and 2012.



# Home Affairs

## Service Analysis

An analysis of the Department's performance by Service Area is given below.



### Response and Reassurance Policing (States of Jersey Police)

**£502k (4.2%) Under budget**

**▲ £369k (3.3%) more than 2009**

Additional funding was provided for Court and Case Costs during 2010 but due to efficiency savings and delays in certain police investigations this service area was underspent at the end of 2010.

### Emergency Response (Fire and Rescue Service)

**£346k (8.2%) Over budget**

**▲ £419k (10.1%) more than 2009**

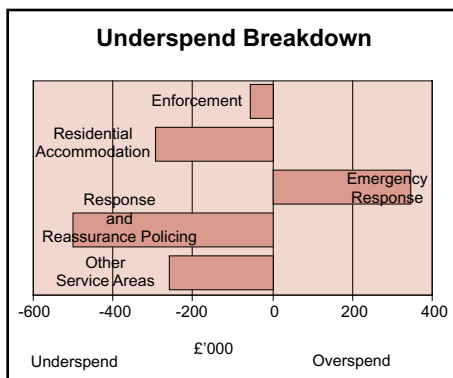
This service area shows an overspend compared to the 2010 Annual Business Plan due to the cost of the Fire and Rescue Service NISA approved by the States Employment Board which was funded by a temporary transfer of funds from the States of Jersey Police budget.

### Enforcement (Customs and Immigration Service)

**£56k (1.2%) Under budget**

**▼ £60k (1.3%) less than 2009**

The underspend is due to an underspend against the additional funds provided for Court and Case Costs in P64/2010 (see Other Developments section for details).



### Residential Accommodation (Prison Service)

**£295k (3.9%) Under budget**

**▲ £44k (0.6%) more than 2009**

This service area shows an overspend compared to the 2010 Final Approved Budget due to the restructuring of budgets after the approval of the 2010 ABP.

### Other Services

**£258k (0.5%) Under budget**

**▼ £1.6m (3.3%) less than 2009**

The costs of the Wiltshire Constabulary Investigations and Specialist Crime Investigations (in particular the HCAE) reduced in 2010 as they moved towards conclusion.

# Home Affairs

## Net Expenditure – Service Analysis

2010 Business Plan £	2010 Final Approved Budget £		2010 Actual £	2009 Actual £
		<b>Home Affairs</b>		
73,500	73,500	Explosives Officer / Explosives Licensing	76,195	70,603
-	350,000	Criminal Injuries Compensation Scheme	582,663	93,644
86,500	86,532	Statutory and Legislative Provisions	14,498	29,644
98,000	98,000	Vetting and Barring Office	72,388	38,244
125,000	125,000	Communications Data (Police and Customs)	56,456	40,862
-	168,000	Wiltshire Constabulary Investigation	146,276	723,397
		<b>Police</b>		
11,188,600	11,891,568	Response and Reassurance Policing	11,389,214	11,020,432
4,044,000	4,679,842	Specialist Crime Investigation	4,623,045	6,556,537
1,286,600	1,535,353	Manage Offenders through Custody	1,441,902	1,479,560
1,816,600	1,867,014	Supporting the Criminal Justice System	1,982,378	2,037,032
1,594,000	1,749,500	Managing Intelligence	1,624,549	1,736,701
1,542,300	1,796,086	Financial Crime Investigation	1,677,581	1,746,582
1,458,400	1,697,851	National Security Policing	1,586,336	1,649,204
		<b>Fire and Rescue</b>		
4,153,500	4,243,582	Emergency Response	4,590,010	4,170,756
417,500	355,528	Fire Protection	411,002	417,160
252,800	209,893	Community Prevention	245,195	216,619
		<b>Customs and Immigration</b>		
875,600	903,719	Revenue Collection	925,050	905,337
4,240,900	4,526,485	Enforcement	4,470,435	4,530,235
304,500	203,986	External Obligations	132,633	131,109
		<b>Prison Service</b>		
7,306,800	7,504,088	Residential Accommodation	7,209,496	7,165,190
1,154,400	1,187,400	Prisoner Activity	1,259,568	1,025,519
2,245,900	2,183,735	Operational Administration	2,325,983	2,131,939
481,000	601,516	<b>Building a Safer Society</b>	609,120	369,364
		<b>Jersey Field Squadron</b>		
1,083,200	1,108,405	UK Defence	962,745	1,004,262
40,000	40,000	Uniformed Youth Organisation	40,000	30,000
47,300	47,800	IMLO and Careers Office	36,232	36,720
150,200	163,587	<b>Superintendent Registrar</b>	142,407	133,760
<b>46,067,100</b>	<b>49,397,970</b>	<b>Net Revenue Expenditure: BP Basis<sup>1</sup></b>	<b>48,633,357</b>	<b>49,490,412</b>
-	552,100	Depreciation	551,142	560,577
-	-	Capital Grant Amortisation	(34,248)	(1,574)
-	-	Asset Disposal Loss	1,886	24,833
<b>46,067,100</b>	<b>49,950,070</b>	<b>Net Revenue Expenditure: GAAP Basis</b>	<b>49,152,137</b>	<b>50,074,248</b>

1. The 2010 Business Plan did not include the approval of some GAAP items of expenditure such as depreciation and capital grant amortisation. To allow comparison against budget, these amounts are shown separately to expenditure subject to approvals. Budgets shown for these items were collated as part of internally generated shadow accounts.

### Staff FTE

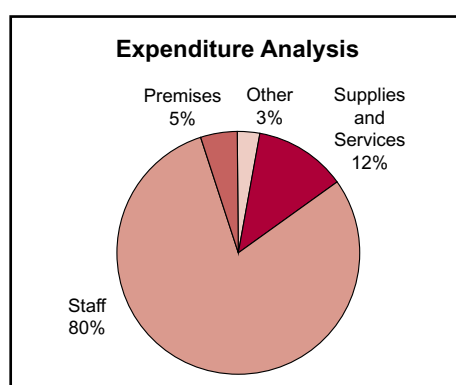
At the year end the Department employed the equivalent of 654 full time employees. This is a decrease of 20 FTE (3.0%) from 2009, and is due to staff vacancies.

# Home Affairs

## Operating Cost Statement, Statement of Total Recognised Gains and Losses and Balance Sheet

### Major Income Streams:

	£'000
Passport Fees	760
Canteen Sales	293
Legalisation of Documents	183
Other	837
<b>Total</b>	<b>2,073</b>



### Reconciliation of 2009 NRE to that previously reported in the 2009 Accounts

	£'000
2009 NRE as Reported	49,490

### New Asset Treatment

Expenditure – Depreciation	561
Expenditure – Asset Disposal G/L	25

### Capital Grants

Inc – Other Revenue	(2)
<b>Restated 2009 NRE</b>	<b>50,074</b>

### Income

**£368k (21.6%) Surplus on Budget**      **↘ £198k (8.7%) less than 2009**

Additional passport income in excess of the budgeted amount has been transferred to a capital budget to contribute towards the capital cost of the New Generation Passports.

The Fire and Rescue Service received additional income from training courses in 2010. This income was utilised to fund related expenditure with the approval of the Accounting Officer.

### Staff Expenditure

**£416k (1.0%) Under budget**      **↘ £2k (0%) less than 2009**

Staff costs accounted for 80% of the Department's total expenditure or 83% of net expenditure. During 2010 the Department had a number of staff vacancies resulting in an underspend against the final approved budget.

### Supplies and Services

**£604k (10.9%) Over budget**      **↘ £1.04m (14.5%) less than 2009**

Expenditure on unbudgeted items by the States of Jersey Police and unbudgeted costs relating to the Law Enforcement Feasibility Study (undertaken as part of the CSR process) has resulted in an overspend against the final approved budget.

The reduction since 2009 is mainly due to a reduction in expenditure on the Wiltshire Constabulary Investigations and the HCAE.

### Premises and Maintenance

**£60k (2.49%) Over budget**      **↘ £254k (9.0%) less than 2009**

The administration of properties remains within the remit of the Department. Discussions have been held with Jersey Property Holdings with a view to developing an appropriate Service Level Agreement (SLA) for each Service area to meet operational needs with regard to the administration of properties that it currently occupies. Following the agreement of individual SLAs the appropriate budget transfers will be actioned.

### Other Expenditure

**£644k (28.6%) Under budget**      **↗ £216k (15.6%) more than 2009**

After internal budget transfers other expenditure was £51,000 (3.1%) under budget. The increase over 2009 is mainly due to any increase in awards made under the CICS.

### Other Recognised Gains and Losses

The Home Affairs Department had no Other Recognised Gains and Losses in 2010.

### Balance Sheet

The major change to the Department's balance sheet in 2010 was the transfer of the completed capital project in respect of Phase 2 of the Prison Development (Cell Reconstruction) to the Jersey Property Holdings Balance Sheet at a value of £6.8 million.

# Home Affairs

## Operating Cost Statement

2010 Business Plan £	2010 Final Approved Budget £		2010 Actual £	2009 Actual £
(1,014,800)	(1,114,800)	Duties, Fees, Fines and Penalties	(1,111,945)	(959,692)
(88,000)	(88,000)	Sales of Goods	(68,749)	(94,136)
(384,000)	(384,000)	Sales of Services	(581,888)	(469,111)
-	-	Hire and Rentals	(144,961)	(113,211)
(118,000)	(118,000)	Other Revenue	(165,173)	(634,067)
<b>(1,604,800)</b>	<b>(1,704,800)</b>	<b>Total Revenue</b>	<b>(2,072,716)</b>	<b>(2,270,217)</b>
38,489,700	40,807,538	Staff Expenditure	40,391,500	40,393,568
4,830,813	5,527,245	Supplies and Services	6,130,846	7,169,848
1,623,576	1,751,276	Administrative Expenses	914,794	879,112
2,551,351	2,518,751	Premises and Maintenance	2,578,505	2,832,236
8,460	329,960	Other Operating Expenditure	556,774	350,049
165,000	165,000	Grants and Subsidies Payments	124,630	152,500
3,000	3,000	Finance Costs	9,024	7,364
<b>47,671,900</b>	<b>51,102,770</b>	<b>Total Expenditure</b>	<b>50,706,073</b>	<b>51,784,677</b>
<b>46,067,100</b>	<b>49,397,970</b>	<b>Net Revenue Expenditure: BP Basis</b>	<b>48,633,357</b>	<b>49,514,460</b>
-	552,100	Depreciation	551,142	560,577
-	-	Capital Grant Amortisation	(34,248)	(1,574)
-	-	Asset Disposal Loss	1,886	785
<b>46,067,100</b>	<b>49,950,070</b>	<b>Net Revenue Expenditure: GAAP Basis</b>	<b>49,152,137</b>	<b>50,074,248</b>

## Statement of Total Recognised Gains and Losses

	2010 £	2009 £
Net Revenue Expenditure	49,152,137	50,074,248
<b>Total Recognised Loss</b>	<b>49,152,137</b>	<b>50,074,248</b>

# Home Affairs

## Balance Sheet

	2010 £	2009 £
<b>Tangible Fixed Assets</b>	2,960,233	10,104,986
<b>Total Fixed Assets</b>	2,960,233	10,104,986
<b>Current Assets</b>		
Debtors	193,238	213,986
Cash at Bank and in Hand	6,091	3,048
<b>Total Current Assets</b>	199,329	217,034
<b>Current Liabilities</b>		
Creditors	(3,445,325)	(3,145,123)
<b>Total Current Liabilities</b>	<b>(3,445,325)</b>	<b>(3,145,123)</b>
<b>Net Current Liabilities</b>	<b>(3,245,996)</b>	<b>(2,928,089)</b>
<b>Total Assets Less Current Liabilities</b>	<b>(285,763)</b>	<b>7,176,897</b>
<b>Net Liabilities</b>	<b>(285,763)</b>	<b>7,176,897</b>
<b>Reserves</b>		
Accumulated Revenue Reserves	(546,870)	6,886,011
Capital Grant Reserve	261,107	290,886
<b>Total Reserves</b>	<b>(285,763)</b>	<b>7,176,897</b>

# Health and Social Services

## Highlights:

**Underspend of £3,747,258 (2.2%) against Final Approved Budget**

**Net Revenue Expenditure of £169,101,402, an increase of 7.3% on 2009**

## Key Results

### Key Variances from Budget

	£'000
<b>Operational analysis</b>	
Children's service developments underspend	1,409
HCAE underspend	777
Endoscopy underspend	909
Revenue equipment	398
Other slippage	254
<b>Net Underspend</b>	<b>3,747</b>

### Key Variances from 2009

	£'000
2009 NRE	157,564
Staff costs	6,121
Supplies & Services	5,241
Other Variances	175
<b>2010 NRE (BP Basis)</b>	<b>169,101</b>
Depreciation	1,404
Other GAAP items	2
<b>2010 NRE (GAAP Basis)</b>	<b>170,507</b>

## Performance against Final Approved Budget

The overall reported departmental position for 2010 is a £3.8m underspend, which is represented in the operating cost statement as a net underspend in staff costs. This has largely arisen from delays in the implementation of proposals to develop Children's Services following the Williamson report recommendations in June 2008. Additionally delays in staff recruitment in Sustainable Endoscopy developments together with deferral of expected legal costs under the Historic Child Abuse Enquiry (HCAE) have added to the position.

The department has requested a carry forward of £3.8m.

## Performance compared to 2009

During 2010 the department continued its programme of developments from 2009, including the Integrated Care Record (ICR) project which implemented digital imaging in radiology. In addition the department opened a new Emergency Admissions Unit (EAU), invested in nursing and doctors in order to remain competitive in the labour market and ensure recruitment of high quality professionals, in addition to expanding its services in Endoscopy. In the Community directorate, investments were made in Children's Services under a growth budget from the Williamson implementation plan, and in Adults under respite care growth money. Part of the funding to make these investments possible was generated by a significant planned savings/income generating programme, and provides a sound base for implementing the cost savings required under the comprehensive spending review in 2011 to 2013.

The main changes between the net revenue expenditure from 2009 to 2010 as a result of the developments outlined above are increased staff costs of £6.1m and increased expenditure on Supplies & Services £5.2m.

States' staff costs increased by £2.2m for pay awards, £1.6m for voluntary redundancy payments and specific business plan growth of £1.3m (Williamson, EAU & ICR). Non States' staff costs increased by £0.7m as a result of the need for medical locums to cover staff on restricted duties and other absences, mostly in Surgical Services, and £0.3m contract/agency staff to fill vacancies.

Supplies & Services have increased by £1.7m on Approved Budget as a result of growth in UK specialist treatments which has also increased activity in air charters in 2010 by £0.2m. Contracts for Service have increased by £0.9m from 2009 due to grants being developed into contracts for Service; the department will be continuing this process in 2011 and 2012. Placements both on and off the island have seen growth since 2009 with £0.5m for under 65 placements, community living care and development of respite services, £0.4m in UK placements for the Children's Service and £0.2m for the Mental Health Service. The department continues to experience growth in the cost and usage of drugs £0.5m, and revenue costs in connection with the department's ICR project increased the cost of consultants by £0.8m and computer consumables by £0.4m. Other decreases amounting to £(0.4)m are largely represented by a fall in spend on immunisation products as pandemic flu activity declined in 2010.

# Health and Social Services

## Reconciliation of 2010 Business Plan to Final Approved Budget

	£'000
Business Plan 2010	168,878
Carry Forwards	1,742
Additional Funding Voted by the States	2,335
Fiscal Stimulus	67
Net transfer from Capital	823
Departmental Transfers	(996)
<b>Final Approved Budget</b>	<b>172,849</b>

## Changes from Budget Voted in the Business Plan

In 2010 adjustments to the original budget voted in the Business Plan totalling £3.9m were made. This amount represents a carry forward of unspent revenue equipment budget from 2009 of £1.7m, draw down of additional funding voted by the States for pandemic flu costs of £0.6m, and voluntary redundancy monies under the States' Comprehensive Spending Review (CSR) invest to save scheme of £1.7m . Additionally, the department transferred £1.3m from capital for revenue elements of the ICR and radiology project spend, £0.4m from revenue to capital equipment, and £1m was transferred to Social Security for elderly residential budgets more appropriately managed under the income support scheme.

## Other developments

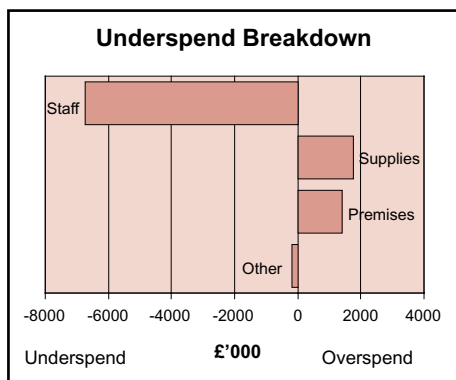
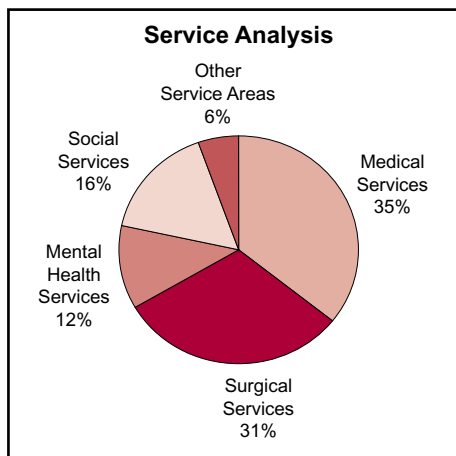
In June 2010 H&SS appointed a new Chief Officer. During the 6 months to December 2010 the organisation structure has been changed to better reflect the services it delivers. With effect from 1st January 2011 the financial ledger reflects the new organisation structure and this will have a significant impact on corporate reporting, business planning, and financial reporting in 2011. The department anticipate reporting 2011 financial results under the new structure, but this will require Treasurer approval following restatement of the 2011 business plan under the revised corporate structure.

2011 will be a challenging year for the department with further cost savings to be identified in the budget for 2012 and 2013 under CSR to be balanced against the increasing service demands which the changing demographics place on the department. The department will be comprehensively reviewing its business units, cost drivers, direct, indirect and overhead costs with the aim of implementing service line reporting on 1st January 2012, to be followed by the development of patient level costing in 2013. This together with the foundations that have been put in place in 2010 and the output of the KPMG strategic road mapping project will assist the department in redesigning its services in a cost effective and efficient manner.

# Health and Social Services

## Service Analysis

An analysis of the Department's performance by Service Area is given below.



### Medical Services

**£1,071k (1.7%) Under budget**

**▲£3,070k (5.3%) more than 2009**

The direct operational budget of the service of £39.4m is under spent by £0.4m in 2010 as a result of reprioritisation of investment in Renal Services and a net over recovery of income in older peoples budgets, which is offset by an overspend in Therapy Services due to budget reclassification of indirect costs to direct costs after the business planning process. The indirect service budget of £12.7m includes £5.8m for community services delivered under the FNHC service level agreement and £3.8m for UK specialist treatments in addition to the cost of running and managing both the directorate and the general hospital which make up the balance of the indirect budget. The indirect budget for the service was under spent by £0.9m largely as a result of budget reclassification of indirect costs to direct costs after the business planning process. The overhead budget of £9.7m comprises £3.7m hotel services for domestics, porters, security and laundry, £2.4m for property management and maintenance, and £3.6m for service management, finance, IT, HR. The overhead budget was overspent by £0.2m largely relating to the revenue spend of the ICR project where the budget was transferred after the business planning process.

Direct operational spend has increased by £1.6m in 2010 following investments in the new Emergency Admissions Unit (EAU), nurse staffing, middle grade doctors and increased cost and usage of drugs. This is offset by increased income in Pathology from the Health Insurance Fund (HIF) to cover the cost of primary care tests requested by GPs. Indirect spend has increased by £0.7m mainly as a result of growth in UK specialist treatments. The increase in overhead spend of £0.7m relates to voluntary redundancy costs incurred in 2010 in addition to increased revenue spend on the revenue element of the ICR project.

### Surgical Services

**£56k (0.1%) Under budget**

**▲£4,484k (9.4%) more than 2009**

The direct operational budget of the service of £34.5m is overspent by £1m in 2010 which is explained by changes in priorities following the business planning process where additional budget was allocated after finalisation of the business plan to drugs, medical manpower, acute equipment and year end stock adjustments. The indirect service budget of £7.2m includes £3.8m for UK specialist treatments in addition to the cost of running and managing both the directorate and the general hospital. The indirect service budget underspend of £1.3m in 2010 largely relates to budget reclassification of indirect costs to direct costs after the business planning process. The overhead budget comprises £3.9m for hotel services for domestics, porters, security and laundry, £2.5m for property management and maintenance, and £3.9m for service management, finance, IT and HR. The overspend in overhead budget in 2010 of £0.2m largely relating to the revenue spend of the ICR project where the budget was transferred after business planning process.



# Health and Social Services

Direct operational spend has increased by £3.1m in 2010 following investments in prosthesis is to cover growth in demand for hip and knee replacements, medical and nursing staff to remain competitive in the recruitment market, drugs, medical defence premiums, disposable instruments, equipment and other supplies. This is augmented by a reduction in private patient activity which has reduced income in 2010. Indirect spend has increased by £0.6m mainly as a result of growth in UK specialist treatments and an increase in overhead spend of £0.8m relates to voluntary redundancy costs incurred in 2010 in addition to increased revenue spend on the revenue element of the ICR project.

## **Social Services**

**£1,989k (6.8%) Under budget**

**▲ £3,030k (12.6%) more than 2009**

The direct operational budget of the service of £24.8m is under spent in 2010 by £1.9m largely as a result of delays due to the need to update the original implementation plan to develop Children's Services following the Williamson report recommendations in June 2008. The indirect service budget of £1.2m comprises the cost of managing the directorate and a minor proportion of community services provided to adults under the FNHC service level agreement. The overheads budget of £3.2m is made up of service management, finance, IT and HR. Actual indirect and overhead expenditure was in line with budget.

Direct operational spend has increased by £2.0m in 2010 following investments in Children's Services, adult respite care and under 65 placements, in addition to the restructure of a grant into a service contract. This is offset by the over recovery of income on rent rebates following resolution of entitlement with Social Security. Indirect spend has increased by £0.2m mainly as a result of VR payments in service management costs. The increase in overhead spend of £0.8m relates to voluntary redundancy costs incurred in 2010 in addition to increased revenue spend on the revenue element of the ICR project.

# Health and Social Services

## Net Expenditure – Service Analysis

2010 Business Plan £	2010 Final Approved Budget £		2010 Actual £	2009 Actual £
		<b>Public Health Services</b>		
223,600	930,930	Public Health Medicine	823,171	2,165,402
1,417,800	1,560,266	Clinical Public Health Services	1,463,651	1,054,677
1,150,300	1,392,584	Health Protection	1,291,171	1,158,817
1,217,500	1,342,287	Health Improvement	1,184,087	1,071,082
		<b>Medical Services</b>		
10,166,400	10,229,409	Medical Specialties	10,486,471	9,692,542
4,385,700	4,452,568	Paediatrics	4,494,931	3,917,564
2,197,500	2,229,931	Renal Services	1,946,209	1,791,024
1,592,100	1,641,767	Outpatient Services	1,659,949	1,552,873
8,936,900	9,147,900	Medical Wards	8,734,649	7,401,028
4,168,700	4,247,989	Accident and Emergency	4,100,231	3,422,907
3,218,300	3,262,954	Assessment and Rehabilitation for Older People	3,076,787	3,113,851
12,381,900	11,527,236	Continuing Care for Older People	10,720,181	10,995,326
8,616,800	8,689,931	Pathology	8,365,429	8,931,507
1,931,100	2,112,423	Pharmacy	2,344,783	2,167,554
4,259,500	4,346,962	Therapy Services	4,888,218	4,762,116
		<b>Surgical Services</b>		
18,674,600	18,925,036	Surgical Specialties	18,523,663	17,831,912
7,352,800	7,508,966	Obstetrics and Gynaecology	7,061,628	6,481,401
7,205,300	7,482,188	Theatres	8,656,900	7,038,102
9,745,500	9,976,736	Surgical Wards	10,221,778	9,096,906
447,500	496,511	Private Patients Wards	237,210	311,484
3,548,300	3,907,397	Physiotherapy	3,874,656	3,417,098
3,609,500	3,763,272	Radiology and Diagnostic Imaging	3,428,269	3,343,213
		<b>Mental Health Services</b>		
1,600,000	1,627,937	Alcohol and Drugs Service	1,703,858	1,224,561
10,114,300	10,265,607	Adult Mental Health Service	10,196,258	9,663,930
1,184,600	1,200,332	Child and Adolescent Mental Health Services	1,060,373	918,169
6,065,400	6,241,675	Elderly Mental Illness Services	6,534,319	6,008,402
		<b>Social Services</b>		
12,974,500	13,456,963	Children's Services	10,871,705	9,250,335
4,365,200	4,408,639	Adult Social Services	4,675,896	4,088,270
11,019,100	11,286,531	Special Needs Services	11,615,579	10,794,713
		<b>Ambulance Services</b>		
4,457,400	4,523,640	Ambulance	4,090,787	4,090,306
649,600	662,093	Patient Transport	768,605	788,568
<b>168,877,700</b>	<b>172,848,660</b>	<b>Net Revenue Expenditure</b>	<b>169,101,402</b>	<b>157,545,640</b>
-	2,257,353	Depreciation	1,403,859	1,789,308
-	-	Asset Disposal Loss	2,134	13,466
-	-	Proceeds from disposal of assets - 2009 only	-	18,625
<b>168,877,700</b>	<b>175,106,013</b>	<b>Net Revenue Expenditure: GAAP Basis</b>	<b>170,507,395</b>	<b>159,367,039</b>

### Staff FTE

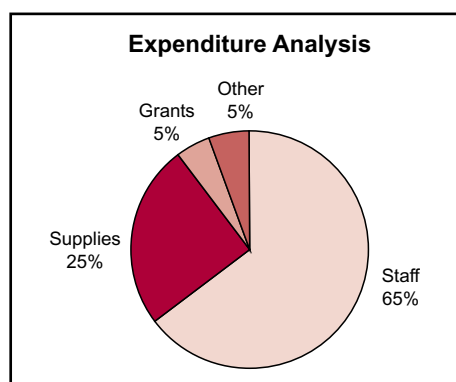
At the year end the department employed the equivalent of 2,297 full time employees; this is an increase of 8 (0.3%) from 2009.

# Health and Social Services

## Operating Cost Statement, Statement of Total Recognised Gains and Losses and Balance Sheet

### Major Income Streams:

	£'000
Sale of Services	12,985
Hire & Rentals	1,491
Other	1,468
<b>Total</b>	<b>15,944</b>



### Reconciliation of 2009 NRE to that previously reported in the 2009 Accounts

	£'000
2009 NRE as Reported	157,545

### New Asset Treatment

Expenditure – Depreciation	1,789
Proceeds from the disposal of assets	19
Expenditure – Asset Disposal G/L	14

**Restated 2009 NRE** **159,367**

### Income

**£(152)k (-0.9%) Shortfall on Budget** **↘ £529k (-3.2%) less than 2009**

The shortfall of income from budget is largely due to a fall in private patient activity in the year arising from operational priorities.

The decrease in income of £0.5m from 2009 is due to the cessation of reciprocal health funding from the Department of Health, receipt of DTCF funding recurrently in the departmental cash limit rather than as income and a decrease in private patient activity totalling £(1.7)m. This is netted off by increases in income totalling £1.2m for primary care refund of pathology charges for GP tests, increased overseas visitor income, increases in crematorium income, and an increase in elderly income.

### Staff Costs

**£(6,721)k (-5.3%) under budget** **↗ £6,121k (5.4%) more than 2009**

£1.3m of the underspend in budget relates to operational delays in the implementation of growth developments in 2010. At business planning existing budgets, savings and growth were allocated appropriately between staff, non-staff and income. Between business planning and implementation of the H&SS financial plan appropriate adjustments to priorities were made which have changed the allocation of budget between pay and non pay by £3.9m. The balance of underspend of £1.5m represents the active holding of posts by service managers in order to balance directorate positions.

The increase in staff costs from 2009 has been explained fully under the performance compared to 2009 section of these pages

### Other Expenditure

**£2,821k (4.5%) Over budget** **↗ £4,887k (8.1%) more than 2009**

Supplies and services actual spend in 2010 has exceeded budget by £1.8m and is explained by costs exceeding original planned budget, which was adjusted in the final approved H&SS financial plan (see staff costs above) in laboratory supplies & services £0.5m, purchase of UK healthcare services £0.8m, charter flights £0.3m and other £0.2m. Actual expenditure has increased by £5.2m on 2009 and this has been fully explained under the performance compared to 2009 section of these pages.

Premises & maintenance costs have exceeded final approved budget by £1.4m as a result of unfunded backlog plant & equipment maintenance £0.8m and the rising cost of utilities, rents and rates in excess of budgets set at business planning £0.3m; this was adjusted in the H&SS final approved financial plan (see staff costs above).

### Other Recognised Gains and Losses

The department had no Other Recognised Gains and Losses in 2010.

# Health and Social Services

## **Balance Sheet**

Fixed assets have increased in 2010 by £3.6m from 2009 as a result of additions comprising the CT scanner £1.1m, radiology digital imaging equipment £1.7m ICR assets under the course of construction £1.0m and other minor capital equipment additions £0.5m. During the year the department transferred the completed A&E refurbishment project to Jersey Property Holdings £(0.7)m.

Changes to working capital are as follows:

- Stock holdings have fallen by £0.3m as a result of pandemic flu stock write off £0.1m, and rationalisation of stock holding £0.2m.
- Debtors have increased by £0.3m mainly as a result of a credit note on a UK contract and ICR prepayments at year end.
- Creditors have increased by £1.5m largely as a result of timing of invoices but also due to the over performance of the department's largest UK contract and a provision for bariatric patients under UK specialist treatments at year end.

Provisions have increased by £1.6m as a result of commitments under voluntary redundancy agreements signed prior to the end of the year.

# Health and Social Services

## Operating Cost Statement

2010 Business Plan £	2010 Final Approved Budget £		2010 Actual £	2009 Actual £
(3,800)	(3,800)	Duties, Fees, Fine and Penalties	(4,405)	(4,954)
(425,859)	(425,859)	Sale of Goods	(527,485)	(619,236)
(13,073,604)	(13,073,604)	Sale of Services	(12,984,997)	(13,144,594)
(1,385,437)	(1,385,437)	Hire & Rentals	(1,491,318)	(1,204,590)
(1,207,800)	(1,207,800)	Other Revenue	(935,951)	(1,499,850)
<b>(16,096,500)</b>	<b>(16,096,500)</b>	<b>Total Revenue</b>	<b>(15,944,156)</b>	<b>(16,473,224)</b>
1,191,600	1,191,600	Social Benefit Payments	1,056,690	1,112,130
124,449,600	126,222,992	Staff Costs	119,502,351	113,381,202
42,783,700	44,981,268	Supplies & Services	46,749,711	41,508,779
1,186,400	1,186,400	Admin Expenses	1,091,518	1,170,393
6,298,800	6,298,800	Premises & Maintenance	7,695,051	7,065,791
12,100	12,100	Other Operating Expenditure	256,899	521,183
9,049,800	9,049,800	Grants and Subsidies Payments	8,659,794	9,208,254
2,200	2,200	Finance Costs	33,544	69,756
<b>184,974,200</b>	<b>188,945,160</b>	<b>Total Expenditure</b>	<b>185,045,558</b>	<b>174,037,488</b>
<b>168,877,700</b>	<b>172,848,660</b>	<b>Net Revenue Expenditure: BP Basis</b>	<b>169,101,402</b>	<b>157,564,264</b>
	2,257,353	Depreciation/Capital Charges	1,403,859	1,789,308
	–	Asset Disposal Loss	2,134	13,466
<b>168,877,700</b>	<b>175,106,013</b>	<b>Net Revenue Expenditure: GAAP Basis</b>	<b>170,507,395</b>	<b>159,367,038</b>

## Statement of Total Recognised Gains and Losses

	2010 Actual £	2009 Actual £
Net Revenue Expenditure	170,507,395	159,367,038
<b>Total Recognised Loss</b>	<b>170,507,395</b>	<b>159,367,038</b>

# Health and Social Services

## Balance Sheet

	2010 £	2009 £
<b>Tangible Fixed Assets</b>	12,560,581	8,958,717
<b>Financial Assets</b>		
Advances	500,000	500,000
<b>Total Fixed Assets</b>	<b>13,060,581</b>	<b>9,458,717</b>
<b>Current Assets</b>		
Stock and Work in Progress	3,577,406	3,864,658
Debtors	3,917,663	3,594,452
Cash at Bank and in Hand	9,521	14,870
<b>Total Current Assets</b>	<b>7,504,590</b>	<b>7,473,980</b>
<b>Current Liabilities</b>		
Creditors	(8,217,504)	(6,758,766)
Provisions for liabilities and charges	(1,668,430)	–
<b>Total Current Liabilities</b>	<b>(9,885,934)</b>	<b>(6,758,766)</b>
<b>Net Current (Liabilities)/Assets</b>	<b>(2,381,344)</b>	<b>715,214</b>
<b>Total Assets Less Current Liabilities</b>	<b>10,679,237</b>	<b>10,173,931</b>
<b>Long Term Liabilities</b>		
Provisions for liabilities and charges	(216,746)	(326,854)
<b>Total Long Term Liabilities</b>	<b>(216,746)</b>	<b>(326,854)</b>
<b>Net Assets</b>	<b>10,462,491</b>	<b>9,847,077</b>
<b>Reserves</b>		
Accumulated Revenue Reserves	10,284,095	9,605,960
Donated Asset Reserve	178,396	241,117
<b>Total Reserves</b>	<b>10,462,491</b>	<b>9,847,077</b>

# Housing

## Highlights:

**Under spend of £1,708,325 (10.0%) against Final Approved Budget**

**Net Revenue Expenditure of £11,959,563 an increase of 239.7% on 2009**

## Key Results

### Key Variances from Budget

	£'000
Hire & Rentals	1,138
Other Revenue	142
Supplies and Services	344
Other Variances	84
<b>Net Underspend</b>	<b>1,708</b>

### Key Variances from 2009

	£'000
2009 NRI	(21,482)
Maintenance	4,005
Operations	(540)
Rent & Fee Collection	(1,120)
Other Variances	395
<b>2010 NRI (BP Basis)</b>	<b>(18,742)</b>
Depreciation	30,702
<b>2010 NRE (GAAP Basis)</b>	<b>11,960</b>

### Reconciliation of 2010 Business Plan to Final Approved Budget

	£'000
Business Plan 2010	(23,287)
Carry Forwards	777
Additional Funding Voted by the States	360
Fiscal Stimulus	4,893
Departmental Transfers	223
<b>Final Approved Budget</b>	<b>(17,034)</b>

## Performance against Final Approved Budget

The Department has over achieved income in the year by 3.4%.

This arises mainly as a result of an over achievement of rental income in the year through fewer than expected sales of properties to tenants due to the lack of available mortgage finance and the alignment of rents based on property condition following void refurbishment.

Further, additional income has been achieved through recharges of repairs expenditure to tenants and other agencies for damage to property and the realisation of the increase in value of property bonds on conveyance.

An under spend for Supplies and Services has arisen largely due to the unspent contingency reserve (£74k), delays in the appointment of consultants in relation to the Housing Transformation Project (£159k) and deferral of an upgrade to the Department's information management systems (£60k).

## Performance compared to 2009

The year on year increase of 239.7% in net revenue expenditure on a GAAP basis arises from higher spend in maintenance, increased revenue and the outcome of the revaluation of the Department's property portfolio in 2010.

In 2010 the Department continued to focus on delivery of its backlog maintenance programme. This was supported greatly by funding from the Fiscal Stimulus programme resulting in an overall increase in spend in the Department's maintenance function of 57.2%.

Reductions in Operations costs are attributed to a renegotiation of contracts and fewer enhancement works in Ground Maintenance, a reduction in electricity prices and a revised billing system for electricity costs and the reallocation of staff costs.

An increase in rental income resulted from the full year effect of a rent review in October 2009 of 2.5%, slower than expected property sales to tenants and the reassessment of rental charges of refurbished void properties. Additional one-off sources of income in the year from parking income at Ann Court contributed to the overall increase.

The £30.7m depreciation cost in 2010 is broken down as £22.1m in impairment charges and £8.6m in depreciation costs. Impairment costs increased by £17.6m on 2009 as result of the property revaluation, whilst depreciation charges increased by £111k (1.3%), largely due to new additions to the portfolio.

## Changes from Budget Voted in the Business Plan

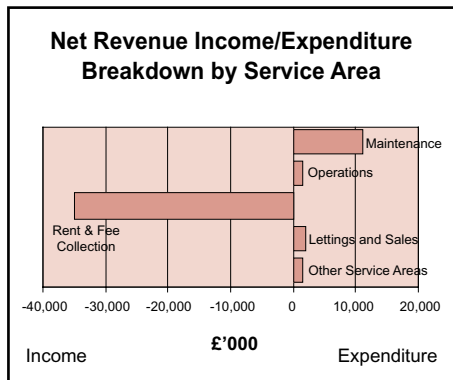
In 2010, adjustments to the original budget voted in the Business Plan, totalling £6.253m, were made. This amount represents:

- The carry forward of an under spend in 2009 used in part to support the backlog maintenance programme and otherwise relating to ongoing Fiscal Stimulus projects - £777k
- Additional funding to cover the cost of voluntary redundancy payments under the Comprehensive Spending Review (CSR) process - £360k
- Funding from the Fiscal Stimulus programme to support backlog maintenance programmes - £4.893m
- Transfer of budget from Social Security following the freezing of the housing component of Income Support - £214k
- Transfer of budget from Jersey Property Holdings being net expenditure of properties transferred to the Housing Department's administration - £9k

# Housing

## Service Analysis

An analysis of the department's performance by Service Area is given below.



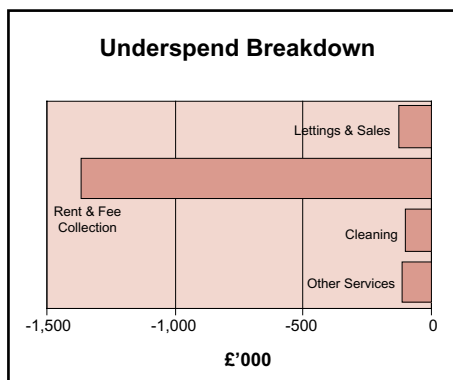
### Rent & Fee Collection

**£1.364m (4.1%) Surplus on budget**      ▲ **£1.120m (3.3%) more than 2009**

The Department over achieved its income budget in 2010 as a result of fewer than expected property sales to tenants and the alignment of rents based on property condition following void refurbishment.

Additional income was received from properties transferred from Jersey Property Holdings and additional parking income at Ann Court.

In 2010 two of the Housing Bonds held by the Department from previous property sales were realised contributing £33k in additional income in profit over the original bond value.



### Maintenance

**£54k (0.5%) Over budget**      ▲ **£4.005m (57.2%) more than 2009**

The Department made significant progress towards addressing its backlog maintenance programme through additional funding from the Fiscal Stimulus programme and the use of additional rental income, thereby increasing overall spend in this area by 57.2%.

### Lettings & Sales

**£128k (5.9%) Under budget**      ▲ **£348k (20.6%) more than 2009**

The under spend is predominantly due to savings in staff expenditure set against additional expenditure in voided property refurbishment and costs associated with marketing and surveying in relation to property sales.

The year on year change arises largely from the allocation of departmental overheads and additional costs associated with managing property sales.

### Operations

**£119k (6.9%) Under budget**      ▼ **£540k (25.2%) less than 2009**

The under spend in Operations has been achieved following the re-tendering of the Grounds Maintenance contracts and changing the specification of works saving £70k. Additionally the cost of fonciers rates for the Department's properties was £40k lower than forecast.

Overall, the net year on year change results from the transfer of costs formerly charged directly to this area to the reclassification as departmental overhead in 2010 (net £135k, reduction in the net cost of utilities (£198k), staff reallocation of £120k in addition to the year on year savings in grounds maintenance and fonciers' rates of £135k and £29k respectively. These expenditure savings are set against income lines (£80k) being transferred to other areas of the department.



# Housing

## Net Expenditure – Service Analysis

2010 Business Plan £	2010 Final Approved Budget £		2010 Actual £	2009 Actual £
5,164,200	10,956,068	Maintenance	11,010,505	7,005,125
1,700,100	1,718,800	Operations	1,599,953	2,140,119
963,000	963,000	Cleaning	861,026	844,121
457,900	495,400	Assisted Living	487,908	454,199
237,200	255,900	Tenant Participation	213,649	217,508
2,082,000	2,166,400	Lettings & Sales	2,038,685	1,691,149
(33,891,200)	(33,589,300)	Rent & Fee Collection	(34,953,783)	(33,833,517)
		Rent Subsidy		(1,195)
<b>(23,286,800)</b>	<b>(17,033,732)</b>	<b>Net Revenue Expenditure: BP Basis <sup>1</sup></b>	<b>(18,742,057)</b>	<b>(21,482,491)</b>
–	8,575,711	Depreciation and Impairments	30,701,620	12,918,894
		Asset Disposal (Gain)/Loss	–	5,291
<b>(23,286,800)</b>	<b>(8,458,021)</b>	<b>Net Revenue Expenditure: GAAP Basis</b>	<b>11,959,563</b>	<b>(8,558,306)</b>

1. The 2010 Business Plan did not include the approval of some GAAP items of expenditure such as depreciation and capital grant amortisation. To allow comparison against budget, these amounts are shown separately to expenditure subject to approvals. Budgets shown for these items were collated as part of internally generated shadow accounts.

### Staff FTE

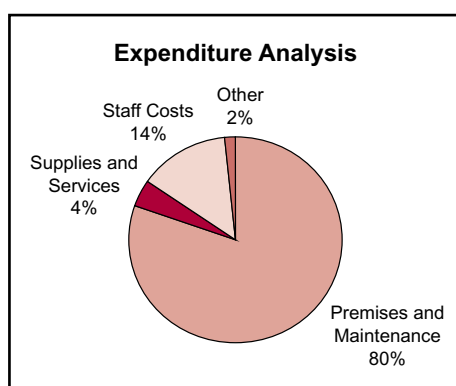
At the year end the Department employed the equivalent of 39 full time employees. This is an increase of 3 (8%) from 2009, and is due to 4 vacant posts being filled, 3 posts transferring from other departments, the employment of one staff member as part of the JEND scheme and a reduction of 5 staff leaving through voluntary redundancy.

# Housing

## Operating Cost Statement, Statement of Total Recognised Gains and Losses and Balance Sheet

### Major Income Streams:

	£'000
Rents and Contributions	35,480
Recharges to Tenants	2,491
Other Rentals	464
Other	206
<b>Total</b>	<b>38,641</b>



### Reconciliation of 2009 NRI to that previously reported in the 2009 Accounts

	£'000
2009 NRI as Reported	(21,482)

### New Asset Treatment

Expenditure – Depreciation	12,919
Expenditure – Asset Disposal G/L	5
<b>Restated 2009 NRI</b>	<b>(8,558)</b>

### Income

**£1.261m (3.4%) Surplus on budget**      **▲ £1.293m (3.5%) more than 2009**

The Department's main income is from social housing rentals. In 2010 rental income increased by 3.3% on 2009 as a result of the impact of the October 2009 rent review of 2.5% and reassessment of rental values following refurbishment of void properties.

Additional income in the year was achieved from the opportunity to issue permits for parking at Ann Court and the realisation of two Housing Bonds earning £33k in profit over the original bond value .

Income from the recharge of utilities fell in the year as a result of the electrical heating replacement programme moving tenants from communal heating systems to direct supply.

### Staff Expenditure

**£94k (3.3%) Under budget**      **▲ £546k (24.7%) more than 2009**

The under spend in staff costs arises from delays in filling vacancies which existed at the beginning of the year.

The more significant year on year difference arises from voluntary redundancy costs, a pay award of 2% and additional staff joining or being transferred to the Department.

### Premises and Maintenance

**£0.3k (0.0%) Over budget**      **▲ £3.307m (25.9%) more than 2009**

The Department has achieved its forecast budget spend on maintenance. In addition to routine planned and responsive maintenance, major programmes of heating, roofing, insulation and window replacements have been progressed, supported by funding from the Fiscal Stimulus programme and the carry forward from 2009.

### Other Recognised Gains and Losses

During 2010 a full valuation of the Department's social housing property portfolio was carried out. Increases in asset value of £49m were booked to the revaluation reserve and are shown in the Statement Of Total Recognised Gains and Losses (STRGL). In addition, impairments of asset values totalling £22m are included in the Operating Cost Statement.

### Balance Sheet

There was a net increase in the Department's fixed asset values of £23m. Disposals in the year totalled £5.4m and £3.8m of assets were transferred to Housing from Jersey Property Holdings.

The value of bonds held increased overall by £471k following further sales of homes on the deferred payment scheme and the realisation of two bonds in the year.

# Housing

## Operating Cost Statement

2010 Business Plan £	2010 Final Approved Budget £		2010 Actual £	2009 Actual £
(2,545,000)	(2,545,000)	Sale of Services	(2,525,581)	(2,510,113)
(35,000,800)	(34,805,800)	Hire & Rentals	(35,943,700)	(34,637,924)
(30,000)	(30,000)	Other Revenue	(172,106)	(199,879)
<b>(37,575,800)</b>	<b>(37,380,800)</b>	<b>Total Revenue</b>	<b>(38,641,387)</b>	<b>(37,347,916)</b>
–	–	Social Benefit Payments	–	(1,195)
2,491,600	2,851,648	Staff Expenditure	2,757,577	2,211,978
966,200	1,151,896	Supplies and Services	808,028	539,487
76,300	76,300	Administrative Expenses	62,597	74,627
10,585,500	16,097,824	Premises and Maintenance	16,098,162	12,790,997
80,000	80,000	Other Operating Expenditure	87,772	164,476
20,000	20,000	Grants and Subsidies Payments	16,136	15,400
69,400	69,400	Finance Costs	69,058	69,655
<b>14,289,000</b>	<b>20,347,068</b>	<b>Total Expenditure</b>	<b>19,899,330</b>	<b>15,865,425</b>
<b>(23,286,800)</b>	<b>(17,033,732)</b>	<b>Net Revenue Expenditure: BP Basis</b>	<b>(18,742,057)</b>	<b>(21,482,491)</b>
–	8,575,711	Depreciation and Impairments	30,701,620	12,918,894
		Asset Disposal (Gain)/Loss		5,291
<b>(23,286,800)</b>	<b>(8,458,021)</b>	<b>Net Revenue Expenditure: GAAP Basis</b>	<b>11,959,563</b>	<b>(8,558,306)</b>

## Statement of Total Recognised Gains and Losses

	2010 £	2009 £
Net Revenue Expenditure	11,959,563	(8,558,306)
Revaluation of Fixed Assets	48,907,871	12,164,628
<b>Total Recognised Loss</b>	<b>60,867,434</b>	<b>3,606,322</b>

# Housing

## Balance Sheet

	2010 £	2009 £
<b>Tangible Fixed Assets</b>	538,266,723	515,071,113
<b>Financial Assets</b>		
Debtors: amounts falling due after more than one year	14,456,632	13,985,701
<b>Total Fixed Assets</b>	552,723,355	529,056,814
<b>Current Assets</b>		
Debtors	1,677,614	1,518,726
Cash at Bank and in Hand	150	350
<b>Total Current Assets</b>	<b>1,677,764</b>	<b>1,519,076</b>
<b>Current Liabilities</b>		
Creditors	(3,847,030)	(3,444,023)
<b>Total Current Liabilities</b>	<b>(3,847,030)</b>	<b>(3,444,023)</b>
<b>Net Current Assets / (Liabilities)</b>	<b>(2,169,266)</b>	<b>(1,924,947)</b>
<b>Total Assets Less Current Liabilities</b>	<b>550,554,089</b>	<b>527,131,867</b>
<b>Net Assets</b>	<b>550,554,089</b>	<b>527,131,867</b>
<b>Reserves</b>		
Accumulated Revenue Reserves	502,824,455	525,778,130
Revaluation Reserve	47,729,634	1,353,737
<b>Total Reserves</b>	<b>550,554,089</b>	<b>527,131,867</b>

# Planning and Environment

## Highlights:

**Underspend of £290,310 (3.8%) against Final Approved Budget**

**Net spend of £7,440,724, a decrease of 7.8% on 2009**

## Key Results

### Key Variances from Budget

	£'000
Planning fee income	114
Energy efficiency grants	344
Ex gratia payments	(161)
Other variances	(7)
<b>Net Underspend</b>	<b>290</b>

### Key Variances from 2009

	£'000
2009 NRE	7,754
Planning and Building fees	(224)
One off expenditure 2009	(143)
Water licence income	(112)
Other Variances	(14)
<b>2010 NRE (BP Basis)</b>	<b>7,261</b>
Depreciation	182
Asset Disposal	(3)
<b>2010 NRE (GAAP Basis)</b>	<b>7,440</b>

### Reconciliation of 2010 Business Plan to Final Approved Budget

	£'000
Business Plan 2010	6,824
Additional funding	
Voted by the States	502
Carry forwards	76
Transfer from Capital	150
<b>Final Approved Budget</b>	<b>7,552</b>

## Other developments

Overall the Department has reacted to a number of unplanned events in 2010 resulting in calls on the Departmental contingency. These include notifiable diseases (American Foulbrood), planning appeals, ex-gratia payments and additional spend on the Countryside Renewals Grants.

The Department is committed to saving 10% of gross expenditure (£1,008k) over the next 3 years as part of the Comprehensive Spending Review. This reduces the net expenditure (i.e. cost to the public) by 14.8%. This will be achieved through a combination of innovation and efficiency, as informed by the BDO Alto Limited external review. VR payments totalling £502k were made in 2010 in order to achieve efficiencies.

Third party appeals were introduced 3 years ago alongside the first party appeals and there is a continued risk that the Department will be exposed to costs associated with the appeals. However, in the last 5 years, out of the 65 appeals only 4 have incurred costs totalling £75k giving a success rate of 94%.

There is a risk that Development and Building Control income may be affected as a result of the downturn in the construction industry.

## Performance against Final Approved Budget

Overall the Department had an underspend against budget of £290k (3.8%). This comprised additional planning fee income of £114k (1.5%), due to some large applications. Also an underspend on energy efficiency grants of £344k (4.5%), of which £182k has been requested as a carry forward (for grants committed but not completed) and £161k was used in year to part fund an ex-gratia payment to Reg's Skips Limited, as agreed by the States.

## Performance compared to 2009

The decrease in NRE from 2009 to 2010 was £493k (6.4%). £164k (2.1%) additional planning fee income and £60k (0.7%) additional building fee income. Expenditure reduced by £203k (2.6%) due to a one off Urban Renewal project in Policy and Projects £143k (1.8%), new income stream (water licence income) £112k (1.4%), and various small underspends of £14k.

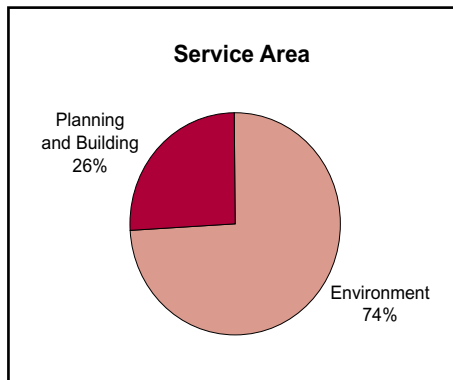
## Changes from Budget Voted in the Business Plan

In 2010 adjustments to the original budget voted in the Business Plan totalling £728k were made. This amount represents additional funding for VR/VER payments of £502k, carry forwards from 2009 for Island Plan and Urban Renewal schemes of £76k. The transfers from capital to revenue, in accordance with UK GAAP, were £63k for Urban Renewal, £63k for the Island Plan and £24k for Tidal Power.

# Planning and Environment

## Service Analysis

An analysis of the Department's performance by Service Area is given below.



### Planning and Building

**£7k (0.4%) Over budget**

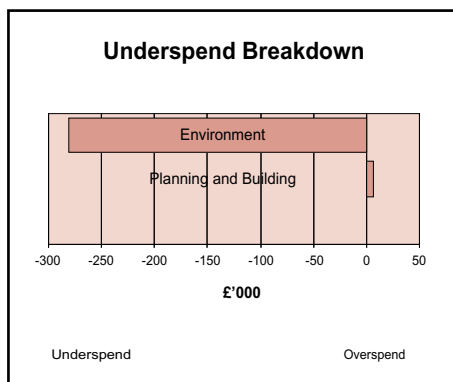
↘ **£657k (26.0%) less than 2009**

### Development Control

Development Control has focused on implementing service improvements introduced in 2009. A review of the section was undertaken towards the end of 2010 which produced recommendations for improvement. These will be implemented during 2011. There was a variance of £164k in planning fee income received, compared to 2009.

### Policy and Projects

£70k less expenditure in Policy and Projects on urban renewal work occurring in 2010 than 2009 due to the completion of La Motte Street works in 2009. This is offset in part by expenditure on the historic environment resurvey.



### Environment

**£297k (5.2%) Under budget**

↗ **£164k (3.1%) more than 2009**

### Fisheries and Marine Resources

£231k additional expenditure (VR) over 2009 to create savings in keeping with the Department's Comprehensive Spending Review.

### Environmental Protection

£93k additional expenditure (VR) over 2009 to create savings in keeping with the Department's Comprehensive Spending Review.

£112k additional income from the implementation in January 2010 of licences for water abstraction.

### Environment Policy and Awareness

The Energy Efficiency Grant Scheme opened up to additional Islanders during 2010, and a carry forward of £182k, to undertake additional work that was committed in 2010, has been requested. Overall there was a variance to budget of £344k on energy efficiency grants, of which, as agreed by the States, £161k was utilised to fund an ex-gratia payment for Reg's Skips Limited.

# Planning and Environment

## Net Expenditure – Service Analysis

2010 Business Plan £	2010 Final Approved Budget £		2010 Actual £	2009 Actual £
		<b>Planning and Building</b>		
624,500	716,590	Development Control	699,841	1,289,049
52,100	78,489	Building Control	90,988	138,114
643,400	888,644	Policy and Projects	899,533	943,307
164,000	159,745	Historic Buildings	162,608	129,636
33,100	23,567	Mapping	20,868	31,094
		<b>Environment</b>		
1,590,200	1,597,043	Environmental Management and Rural Economy	1,673,112	1,693,377
1,312,500	1,343,655	Environmental Policy and Awareness	1,006,987	1,009,249
939,400	1,055,579	Environmental Protection	1,031,588	1,124,988
520,600	736,899	Fisheries and Marine Resources	728,284	497,769
263,800	272,047	States Veterinary Officer	284,722	243,059
680,800	679,349	Meteorology	662,766	654,928
<b>6,824,400</b>	<b>7,551,607</b>	<b>Net Revenue Expenditure: BP Basis<sup>1</sup></b>	<b>7,261,297</b>	<b>7,754,570</b>
-	325,000	Depreciation	182,124	320,836
-	-	Asset Disposal (Gain)/Loss	(2,697)	(1,929)
<b>6,824,400</b>	<b>7,876,607</b>	<b>Net Revenue Expenditure: GAAP Basis</b>	<b>7,440,724</b>	<b>8,073,477</b>

1. The 2010 Business Plan did not include the approval of some GAAP items of expenditure such as depreciation and capital grant amortisation. To allow comparison against budget, these amounts are shown separately to expenditure subject to approvals. Budgets shown for these items were collated as part of internally generated shadow accounts.

### Staff FTE

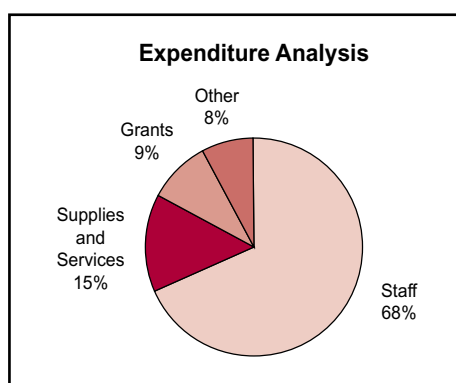
At the year end the Department employed the equivalent of 111 full time employees. This is a decrease of 2 (1.8%) from 2009, and is due to staff vacancies which have not been filled in preparation for the Comprehensive Spending Review.

# Planning and Environment

## Operating Cost Statement, Statement of Total Recognised Gains and Losses and Balance Sheet

### Major Income Streams:

	£'000
Duties, Fees, Fines and Penalties	2,580
Sales of Services	746
Other	411
<b>Total</b>	<b>3,737</b>



### Reconciliation of 2009 NRE to that previously reported in the 2009 Accounts

	£'000
2009 NRE as Reported	7,752
<b>New Asset Treatment</b>	
Expenditure – Depreciation	321
<b>Restated 2009 NRE</b>	<b>8,073</b>

### Income

#### £155k (4.3%) Over budget

▲ £324k (9.5%) more than 2009

Duties, Fees, Fines and Penalties includes planning application fees (£1,221k) and building application fees (£1,168k). Planning application fees increased by £164k from 2009 and building application fees by £60k. This was due to the increase in charges leading to improved cost recovery per the 2010 Council of Ministers' savings proposals.

### Staff Expenditure

#### £74k (1.0%) Over budget

▲ £361k (5.1%) more than 2009

Increased expenditure year on year relates to VR payments totalling £502k, offset by savings on vacant posts. Expenditure in excess of budgets relates to temporary staff being utilised to cover some of the vacant posts.

### Supplies and Services

#### £107k (6.1%) Under budget

▲ £104k (6.7%) more than 2009

Additional expenditure in Policy and Projects relates to the revised Island Plan being presented to the States following a formal Examination in Public. Underspend against budget is due to reallocation to fund planning appeals, see below.

### Other Operating Expenditure

#### £280k (100%) Over budget

▼ £321k (53.4%) less than 2009

This includes planning appeal claims, ex-gratia payments and resultant legal fees. Budget is not allocated for these claims as they cannot be predicted. In 2009 there was a larger settlement in comparison to 2010.

### Grants and Subsidies Payments

#### £376k (26.6%) Under budget

▼ £71k (6.4%) less than in 2009

The Countryside Renewal grant scheme assisted 51 individuals during 2010. It provides support for the maintenance and improvement of biodiversity, reduces pollution, promotes sustainable farming and improves access to the countryside.

The Energy Efficiency Service provides energy improvements to individuals in receipt of specific benefits. It has received applications from 895 households and 185 applications for heating system reviews. The Community Buildings Programme, launched in May, delivers improvements to charities and not-for-profit organisations.

### Balance Sheet

Provisions for liabilities and charges in 2010 are for VR/VER payments to be made in 2011.

Creditors include income which has been deferred to match work completed on planning and building applications. The increase of 22% from 2009 is due to large application fees received towards the end of the year.

Included within debtors is income received at the end of the year and not banked. This has increased substantially in 2010 primarily due to additional applications as a result of building by-law changes.



# Planning and Environment

## Operating Cost Statement

2010 Business Plan £	2010 Final Approved Budget £		2010 Actual £	2009 Actual £
2,684,300	2,684,300	Duties, Fees, Fines and Penalties	2,580,129	2,353,233
27,025	27,025	Sales of Goods	16,971	23,762
734,375	734,375	Sales of Services	746,096	743,348
-	-	Hire & Rentals	112,707	17,414
100	100	Investment Income	144	316
137,000	137,000	Other Revenue	281,533	275,137
<b>3,582,800</b>	<b>3,582,800</b>	<b>Total Revenue</b>	<b>3,737,580</b>	<b>3,413,210</b>
6,897,800	7,403,791	Staff Expenditure	7,478,125	7,117,459
1,551,733	1,746,540	Supplies and Services	1,639,600	1,536,041
159,247	159,247	Administrative Expenses	120,553	230,745
384,820	411,229	Premises and Maintenance	443,484	574,687
-	-	Other Operating Expenditure	279,810	600,508
1,413,300	1,413,300	Grants and Subsidies Payments	1,037,039	1,108,085
300	300	Finance Costs	266	255
<b>10,407,200</b>	<b>11,134,407</b>	<b>Total Expenditure</b>	<b>10,998,877</b>	<b>11,167,780</b>
<b>6,824,400</b>	<b>7,551,607</b>	<b>Net Revenue Expenditure: BP Basis</b>	<b>7,261,297</b>	<b>7,754,570</b>
-	325,000	Depreciation	182,124	320,836
-	-	Asset Disposal (Gain) / Loss	(2,697)	(1,929)
<b>6,824,400</b>	<b>7,876,607</b>	<b>Net Revenue Expenditure: GAAP Basis</b>	<b>7,440,724</b>	<b>8,073,477</b>

## Statement of Total Recognised Gains and Losses

	2010 £	2009 £
Net Revenue Expenditure	7,440,724	8,073,477
<b>Total Recognised Loss</b>	<b>7,440,724</b>	<b>8,073,477</b>

# Planning and Environment

## Balance Sheet

	2010 £	2009 £
<b>Tangible Fixed Assets</b>	893,792	1,072,316
<b>Total Fixed Assets</b>	893,792	1,072,316
<b>Current Assets</b>		
Debtors	704,828	318,512
Cash at Bank and in Hand	240	84,654
<b>Total Current Assets</b>	705,068	403,166
<b>Current Liabilities</b>		
Creditors	(4,240,986)	(3,484,358)
Provisions for liabilities and charges	(501,882)	–
<b>Total Current Liabilities</b>	<b>(4,742,868)</b>	<b>(3,484,358)</b>
<b>Net Current Assets / (Liabilities)</b>	<b>(4,037,800)</b>	<b>(3,081,192)</b>
<b>Total Assets Less Current Liabilities</b>	<b>(3,144,008)</b>	<b>(2,008,876)</b>
<b>Net Liabilities</b>	<b>(3,144,008)</b>	<b>(2,008,876)</b>
<b>Reserves</b>		
Accumulated Revenue Reserves	(3,144,008)	(2,008,876)
<b>Total Reserves</b>	<b>(3,144,008)</b>	<b>(2,008,876)</b>

# Social Security

## Highlights:

**Underspend of £8,355,110 (4.9%) against Final Approved Budget**

**Net Revenue Expenditure of £162,967,397, an increase of 2.2% on 2009**

## Key Results

### Key Variances from Budget

	£'000
Debtors Recognition	1,300
Income Support	1,383
Residential Care	1,700
Transition Benefit	1,550
Supplementation	610
GST Benefit	581
Employment Services	558
Other Benefits and Services	673
<b>Net Underspend</b>	<b>8,355</b>

### Key Variances from 2009

	£'000
2009 NRE	159,533
Social Benefit Payments	2,979
Other Operating Costs	455
<b>2010 NRE</b>	<b>162,967</b>

### Reconciliation of 2010 Business Plan to Final Approved Budget

	£'000
Business Plan 2010	171,599
Transfer from Health and Social Services	996
Transfer to Treasury and Resources	(875)
Transfer to Jersey Property Holdings	(300)
Transfer to Housing	(214)
Other	117
<b>Final Approved Budget</b>	<b>171,323</b>

## Other Developments

The continued global recession during 2010 had an impact on those employed in the Island, with the highest number recorded as unemployed reported in February. The Temporary Insolvency Compensation Scheme implemented in 2009 to support workers made redundant through insolvency of their employer, continued during 2010. The Department will continue to administer the Scheme until the Statutory Scheme is put in place during 2011.

As in 2009, additional monies continued to be made available from the Stabilisation Fund to meet potential additional costs of Income Support claims. This funding is continuing during 2011, albeit at a much reduced level.

In November 2010 a White Paper, 'Long-term care funding' was published, setting out the Minister for Social Security's proposal for a new long-term care funding scheme.

## Performance against Final Approved Budget

Overall the department ended the year with a net underspend against budget of £8.4m. This arose from underspends in: Income Support benefit (£1.38m) through lower than anticipated claim numbers arising from the recession; Transition benefit (£1.55m) through claim numbers declining as a consequence of claim reviews and attrition; Residential Care benefit (£1.7m) as claim numbers were less than expected; net benefit debt recognition (£1.3m) to comply with GAAP; Supplementation - the States contribution to the Social Security Fund (£610k), due mainly to the decision to remove the eligibility of Supplementation to those other under 18 years old with earnings below the threshold; GST benefit (£581k), as a result of the low numbers claiming; Employment Services (£558k) because payments through the Temporary Insolvency Compensation Scheme were less than provided for and Other Benefits and Services of which over half related to fewer Invalid Care Allowance claims than expected.

## Performance compared with 2009

The increase in Net Revenue Expenditure (NRE) from 2009 to 2010 was £3.4m (2.2%). The greater part of this related to increases in Social Benefit Payments (£3m) through an increase in Income Support weekly benefit payments, largely arising from economic conditions; uprating and residential care costs arising from uprating; and Supplementation through a growth in the numbers supplemented. The remainder was on Other Operating costs, offset by minor variances in other areas (£455k).

The Fixed Assets of the Department are held by the Social Security Fund and therefore there is no adjustment required to adjust the NRE to a GAAP basis.

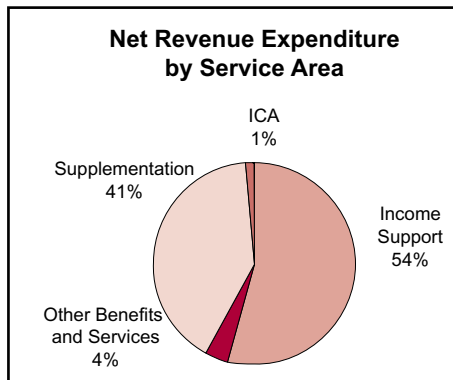
## Changes from Budget Voted in the Business Plan

In 2010, adjustments to the original budget voted in the Business Plan resulted in a net budget reduction of £0.3m. This amount represented additional budget allocations of £1.1m, of which £996k was from Health and Social Services for the transfer of the boarding-out residential care budget, now managed by the Social Security Department and £100k of carry forwards for the Temporary Insolvency Compensation Scheme and £17k of Fiscal Stimulus funding. Against these additional funds, transfers were made to other Departments totalling £1.4m. These consisted of £875k to Treasury and Resources to fund additional restructuring expenditure and Voluntary Redundancy costs; £300k to Jersey Property Holdings, to support a new facility at Acorn Industries and £214k to Housing, to protect their planned rental income as a result of freezing rental increases, enabling a net saving through reduced payment of Income Support.

# Social Security

## Service Analysis

An analysis of the department's performance by Service Area is given below.

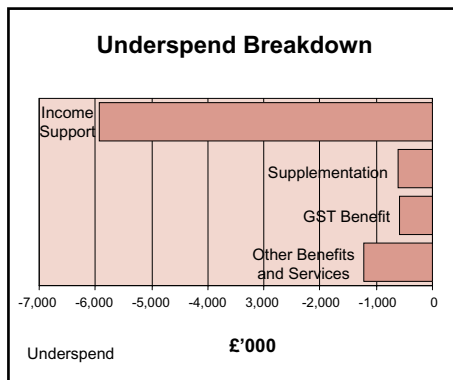


### Income Support

**£5.933m (6.3%) Under budget**

**▲ £1.841m (2.1%) more than 2009**

Expenditure on Income Support reached £88m during the year. Of this total, excluding administration, £68.2m related to weekly benefit, Transition and Special Payments and £16.7m spent on residential care. The effects of the recession in terms of unemployment and associated Income Support cost were less than estimated before the start of 2010, contributing to an underspend of £1.6m against the annual weekly benefit spend. To comply with GAAP, additional net benefit debts of £1.3m were recognised at the year end thereby reducing current year benefit expenditure. Savings in respect of Transition benefit contributed £1.55m to the overall underspend. A significant contribution to the decline in claimants was the results of Departmental action to review transition cases in the early part of the year in advance of the first phased reduction in the benefit rates. Additionally, there has been a greater than anticipated decline in claimant numbers throughout the rest of the year. Residential Care expenditure was budgeted to increase in line with previous years' experience of Residential Care costs. However numbers did not increase in line with expectations but actually declined slightly contributing to an underspend of £1.7m.



### Supplementation

**£610k (0.9%) Under budget**

**▲ £1.672m (2.6%) more than 2009**

Supplementation - the States' contribution to the Social Security Fund to top up those who earn between the lower earnings threshold and the earnings limit to protect pension and benefit entitlement - reached £66.7m for 2010. The drivers of Supplementation include the number of employees in the Island, the distribution of their pay and the current earnings ceiling. The original budget was set prior to the decision to remove the eligibility of Supplementation to those under 18 years old with earnings below the Threshold. This was predicted to save £1.6m, however 2010 saw a growth in the numbers supplemented of 1% when compared with 2009, reducing the saving to £610k. The increase in spend of £1.7m on 2009 is due to the increase in numbers supplemented from 32,879 in 2009 to 33,223 in 2010 and the ceiling uplift.

### Invalid Care Allowance

**£296k (10.8%) Under budget**

**▼ £187k (7.1%) less than 2009**

Those who choose to stay at home to provide care to someone with a severe disability are eligible to be paid Invalid Care Allowance. There were only 170 beneficiaries at the end of the year compared with 189 for the same period in 2009, leading to the decrease and underspend for 2010.

### Employment Services

**£558k (21.7%) Under budget**

**▼ £93k (4.4%) less than 2009**

Expenditure within Employment Services includes the grant to Jersey Employment Trust (JET), and payments made under the Temporary Insolvency Compensation Scheme. A small underspend occurred in the monies awarded to JET as a result of project timings. A provision was earmarked for the potential costs to the Temporary Insolvency Scheme arising from the recession, however payments made under the Temporary Insolvency Compensation Scheme were less than expected.

### Other Benefits and Services

**£1.286m (17.5%) Under budget**

**▲ £107k (1.8%) more than 2009**

The major part of the under spend related to GST Bonus, Child Care (Recently Arrived Discount Scheme – RADS) and the Jersey 65+ Health Scheme. GST Bonus claims were lower than 2009 by 810 (38%), contributing to an underspend of £581k. RADS is only available to parents of children born in Jersey, who have lived on the Island for less than 5 years. No claims were submitted in 2010 against a budget of £229k, with spend in 2009 only £3.5k. The underspend of £145k on the Jersey 65+ Health Scheme represents the excess of income over the value of claims paid during the year.

# Social Security

## Net Expenditure – Service Analysis

2010 Business Plan £	2010 Final Approved Budget £		2010 Actual £	2009 Actual £
67,277,600	67,277,600	States' Contribution to Social Security Fund	66,667,178	64,995,170
479,200	479,200	Health and Safety at Work	386,217	412,685
2,755,500	2,572,700	Employment Services	2,014,690	2,107,690
566,200	566,200	Employment Relations	600,888	575,644
2,754,900	2,754,900	Invalid Care Allowance	2,458,346	2,645,029
229,100	229,100	Child Care Support	-	3,566
134,400	134,400	Dental Benefit Scheme	143,529	115,205
107,800	107,800	Social Fund	50,069	24,052
534,600	534,600	Jersey 65+ Health Scheme	389,354	341,471
18,000	18,000	Non Contributory Health Scheme	18,227	16,094
1,848,300	1,848,300	Christmas Bonus	1,940,981	1,791,563
254,400	254,400	TV Licence 75+	267,108	245,926
810,000	810,000	GST Benefit	228,912	297,978
93,828,700	93,735,307	Income Support	87,801,898	85,960,612
<b>171,598,700</b>	<b>171,322,507</b>	<b>Net Revenue Expenditure</b>	<b>162,967,397</b>	<b>159,532,685</b>

### Staff FTE

The actual number of FTEs in the Department for the year was 138. This was an increase of 9 FTEs (7%) on 2009.

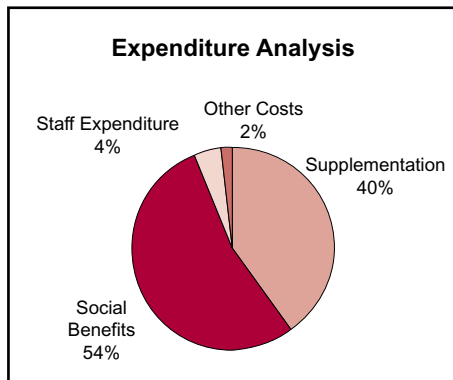
The reasons for the increase in staff numbers included the strengthening of the Contribution and Enforcement Fraud team with experienced staff, through the recruitment of 3 additional FTE's in late 2010 to achieve future savings, as part of Comprehensive Savings Review (CSR). The filling of these new roles with existing staff, required the Department to back fill their previous roles with new employees. There was also a transfer of 3 FTEs from Health and Social Services, as part of the in-year transfer of the boarding-out budget from that Department and the creation of new permanent posts in Income Support to reduce temporary staffing costs. The restructuring of the Social Security Department in early 2010 resulted in the creation of an additional post of Operations Director.

# Social Security

## Operating Cost Statement, Statement of Total Recognised Gains and Losses and Balance Sheet

### Major Income Streams:

	£'000
Staff Costs Charged to Funds	3,648
Other Services and Revenue	6
<b>Total</b>	<b>3,654</b>



### Income

**£383k (11.7%) Surplus on budget**      **▲£499k (15.8%) more than 2009**

Staff Costs are reflected gross with a charge made to the Funds for work done. This charge totalled £3.6m for the year, consisting of £3m to the Social Security Fund and £625k to the Health Insurance Fund. The surplus of income is a result of additional monies received from the Funds through the staff costs recharged.

### Staff Expenditure

**£653k (10.5%) Over budget**      **▲£529k (8.4%) more than 2009**

Staff costs include those employed by the States but who work on the Funds. Staff costs, net of recharges to the Funds amounted to £2.3m. Total staff expenditure was £653k over budget but only £384k of this related to the Social Security Department with the balance on the Funds. The increase in costs from 2009 was a result of VR payments; annual pay awards and strengthening the Income Support team to facilitate claims review and the processing of benefit arising from the economic climate.

### Grants and Subsidies Payments

**£180k (9.1%) Under budget**      **▲£230k (14.7%) more than 2009**

Grants totalling £1.8m were made during 2010. The increase compared with 2009 reflects both inflation and additional grant payments to provide employment opportunities for those with learning difficulties or on the autistic spectrum.

### Supplies and Services

**£138k (16.2%) Under budget**      **▼£293k (29.1%) less than 2009**

These costs ended the year under budget and lower than 2009. There was lower than anticipated spend on translation costs and Doctors' Fees. Maintenance of the Income Support element of the Department's bespoke software package were minimal compared to 2009.

### Balance Sheet

Both debtor and creditor balances increased from 2009. The major change was in respect of debtors which saw an increase in the value of Income Support debt recoverable. Creditors increased as a result of provisions for Income Support special payments and residential care.

# Social Security

## Operating Cost Statement

2010 Business Plan £	2010 Final Approved Budget £		2010 Actual £	2009 Actual £
(5,500)	(3,270,500)	Sales of Services <sup>1</sup>	(3,653,168)	(3,154,013)
(1,000)	(1,000)	Other Revenue	(708)	(790)
<b>(6,500)</b>	<b>(3,271,500)</b>	<b>Total Revenue</b>	<b>(3,653,876)</b>	<b>(3,154,803)</b>
165,249,800	165,226,065	Social Benefit Payments	156,390,555	153,411,933
2,909,100	6,204,442	Staff Expenditure <sup>1</sup>	6,857,428	6,328,169
851,310	851,310	Supplies and Services	713,023	1,006,124
133,230	133,230	Administrative Expenses	85,137	136,389
201,500	201,500	Premises and Maintenance	217,015	234,872
60	60	Other Operating Expenditure	560,639	2,822
2,260,200	1,977,400	Grants and Subsidies Payments	1,797,357	1,566,958
-	-	Finance Costs	119	221
<b>171,605,200</b>	<b>174,594,007</b>	<b>Total Expenditure</b>	<b>166,621,273</b>	<b>162,687,488</b>
<b>171,598,700</b>	<b>171,322,507</b>	<b>Net Revenue Expenditure</b>	<b>162,967,397</b>	<b>159,532,685</b>

1: The original budget approved in the annual business plan showed staff costs net of recharges to the Social Security and Health Insurance funds. As in 2009, Staff costs are now shown gross and income recognised for these recharges, and the final budget has been adjusted to match the accounting treatment

## Statement of Total Recognised Gains and Losses

	2010 £	2009 £
Net Revenue Expenditure	162,967,397	159,532,685
<b>Total Recognised Loss</b>	<b>162,967,397</b>	<b>159,532,685</b>

# Social Security

## Balance Sheet

	2010 £	2009 £
<b>Current Assets</b>		
Debtors	6,290,572	2,948,074
<b>Total Current Assets</b>	<b>6,290,572</b>	<b>2,948,074</b>
<b>Current Liabilities</b>		
Creditors	(2,285,273)	(1,448,136)
<b>Total Current Liabilities</b>	<b>(2,285,273)</b>	<b>(1,448,136)</b>
<b>Net Current Assets / (Liabilities)</b>	<b>4,005,299</b>	<b>1,499,938</b>
<b>Total Assets Less Current Liabilities</b>	<b>4,005,299</b>	<b>1,499,938</b>
<b>Net Assets</b>	<b>4,005,299</b>	<b>1,499,938</b>
<b>Reserves</b>		
Accumulated Revenue Reserves	4,005,299	1,499,938
<b>Total Reserves</b>	<b>4,005,299</b>	<b>1,499,938</b>



# Social Security

## Service Analysis Summary of Income and Expenditure by Provider

	Social Security Department £000	Social Security Fund £000	Social Security Reserve £000	Health Insurance Fund £000	Inter-Departmental Transfers** £000	<b>Total</b> <b>2010</b> <b>£000</b>	Total 2009 £000
<b>INCOME</b>							
Contributions	-	(150,462)	-	(28,660)	-	<b>(179,122)</b>	(180,699)
States' Contributions	-	(66,667)	-	-	66,667	<b>-</b>	
Hire and Rentals	-	(163)	-	-	-	<b>(163)</b>	(70)
Sales of Services	(3,653)	-	-	-	3,647	<b>(6)</b>	(38)
Net Gains/(Losses) on Investments	-	-	(80,887)	(2,322)	-	<b>(83,209)</b>	(107,294)
Investment Income	-	(188)	(41)	(387)	-	<b>(616)</b>	(499)
Other Revenue	(1)	(5)	-	-	-	<b>(6)</b>	(23)
<b>Total Income</b>	<b>(3,654)</b>	<b>(217,485)</b>	<b>(80,928)</b>	<b>(31,369)</b>	<b>70,314</b>	<b>(263,122)</b>	<b>(288,623)</b>
<b>EXPENDITURE</b>							
Social Benefit Payments	156,391	178,413	-	23,985	(66,667)	<b>292,122</b>	282,932
Staff Costs	6,857	3,022	-	625	(3,647)	<b>6,857</b>	6,328
Supplies and Services*	713	2,460	578	872	-	<b>4,623</b>	4,245
Administrative Expenses	85	224	109	118	-	<b>536</b>	496
Premises and Maintenance	217	258	-	29	-	<b>504</b>	384
Operating Expenses	561	(15)	-	2	-	<b>548</b>	180
Grants and Subsidies	1,797	-	-	26	-	<b>1,823</b>	1,589
Depreciation/Capital Charges	-	1,906	-	-	-	<b>1,906</b>	1,906
Finance Costs	-	49	-	-	-	<b>49</b>	69
Reserve Fund Appropriation	-	646	(646)	-	-	<b>-</b>	-
<b>Total Expenditure</b>	<b>166,621</b>	<b>186,963</b>	<b>41</b>	<b>25,657</b>	<b>(70,314)</b>	<b>308,968</b>	<b>298,129</b>
<b>(SURPLUS)/DEFICIT FOR YEAR</b>	<b>162,967</b>	<b>(30,522)</b>	<b>(80,887)</b>	<b>(5,712)</b>	<b>-</b>	<b>45,846</b>	<b>9,506</b>

\* Staff Costs are reflected gross with a charge made to the Social Security Fund and Health Insurance Fund ('the Funds') for work done. These costs amounted to £3,022,081 for the Social Security Fund and £625,462 for the Health Insurance Fund and are included within Supplies and Services costs of the respective Funds.

\*\* Inter-departmental transfers are in respect of internal fund movements between the Social Security Department, Social Security Fund and Health Insurance Fund. These relate to Supplementation and staff costs.

# Transport and Technical Services

## Highlights:

**Underspend of £122,340 (0.5%) against Final Approved Budget**

**Net Revenue Expenditure of £40,006,255, an increase of 26.1% on 2009**

## Key Results

### Key Variances from Budget

	£'000
Tipping fees	(500)
Maintenance costs	482
Bus contract costs	192
Other variances	(52)
<b>Net Underspend</b>	<b>122</b>

### Performance against Final Approved Budget

Overall the Department had an underspend against budget of £122k (0.5%) comprising underspends in Municipal Services £88k (1.0%) and Transport £51k (1.0%) offset by an overspend in Waste £17k (0.1%).

On the operating cost statement this represents an increase in income of £1.201m (6.8%) offset by an increase in expenditure of £1.079m (2.4%). These are partly due to the grossing up of internal work recharged in accordance with Generally Accepted Accounting Principles which gives rise to a variance on both income and expenditure of £553k. Also there was additional rechargeable work being undertaken for other States departments and capital projects resulting in both increased income and expenditure.

Other key variances against budget primarily relate to the continued decline in tipping fees, increased spend on hired services and waste materials offset by maintenance savings on the Bellozanne incinerator boiler.

### Key Variances from 2009

	£'000
2009 NRE	24,101
Trading fund income	1,655
VR payments	1,059
Other variances	(118)
<b>2010 NRE (BP Basis)</b>	<b>26,697</b>
Depreciation	13,148
Other GAAP items	161
<b>2010 NRE (GAAP Basis)</b>	<b>40,006</b>

### Performance compared to 2009

The increase in NRE from 2009 to 2010 was £2.596m comprising increases in net revenue expenditure for Waste £220k (1.7%), Transport £150k (3.2%) and Municipal Services £2.226m (34.2%) although this reduces to £570k (7.0%) if income of £1.655m from Buildings is excluded. This income was received from Jersey Car Parks and transferred to Treasury and Resources in 2010 to ensure the consistent treatment of traders' financial returns across the States of Jersey.

The main reasons for the increase are voluntary redundancy payments (£1.059m) within Parks & Gardens, Cleaning, Drainage and Solid Waste in line with the Comprehensive Spending Review.

### Reconciliation of 2010 Business Plan to Final Approved Budget

	£'000
Business Plan 2010	27,610
Carry forwards	134
VR provisions	970
Departmental transfers	100
Transfers to capital	(1,545)
Capital loan repayment	(450)
<b>Final Approved Budget</b>	<b>26,819</b>

### Changes from Budget Voted in the Business Plan

In 2010 adjustments to the original budget voted in the Business Plan totalling £791k were made. As outlined in the table this amount represents carry forwards from 2009, provisions for voluntary redundancy, a transfer from EDD in relation to the Fuel Farm, a transfer between revenue and capital £450k in relation to a capital loan repayment from Jersey Harbours and total transfers of £1.545m in respect of transfers from revenue to capital to reclassify certain types of capital spend in order to align with GAAP.

## Other developments

The major project for the Department in 2010 has been the completion and commissioning of the new Energy from Waste ("EfW") Plant at La Collette and the subsequent phased run down of the incinerator at Bellozanne. Whilst this has given rise to some savings (Bellozanne incinerator boiler maintenance costs) the transition has also resulted in an increase in other related costs such as materials, energy costs, hired services and stock provision.

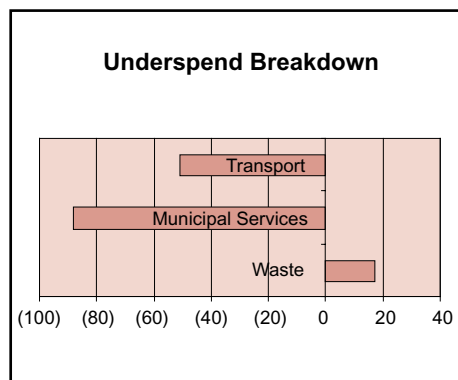
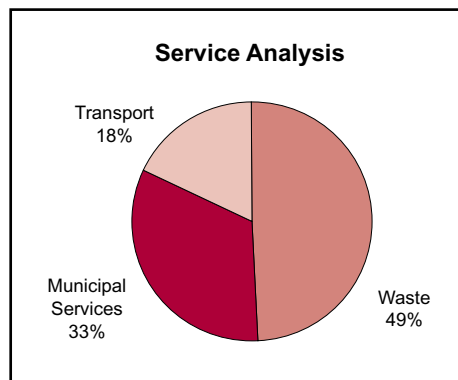
Financial results for the Department in 2011 will again be impacted by the introduction of the new EfW Plant in the second quarter of 2011 which should result in lower operating costs offset by the subsequent decommissioning of the old incinerator. Tipping fee income is likely to further decline due to the current economic slowdown and other infrastructure maintenance costs are likely to increase due to ageing infrastructure assets and a maintenance backlog.

The Department is working on inert waste, asbestos and liquid waste strategies to provide long term solutions to the ageing infrastructure assets. Disposal of the backlog of asbestos is planned for 2011 subject to funding.

# Transport and Technical Services

## Service Analysis

An analysis of the Department's performance by Service Area is given below.



### Liquid Waste

**£20k (0.4%) Under budget**

↘ **£23k (0.4%) less than 2009**

*Liquid Waste is responsible for the maintenance of the sewers network and safe disposal of liquid waste.*

The small decrease against Final Approved Budget and 2009 arises from unplanned spend in electrical services maintenance and the pumping stations telemetry project £251k offset by equivalent savings on the shipment of hazardous waste.

### Transport Policy and Buses

**£118k (2.4%) Under budget**

↗ **£186k (4.0%) more than 2009**

*Transport Policy and Buses is responsible for the development of the Sustainable Transport Policy ("STP") and the management of the bus contract with Connex Transport (Jersey) Limited which terminates in 2012.*

The underspend in net expenditure compared to Final Approved Budget represents an increase in income together with a delay in consultants' fees associated with the renewal of the bus contract. The overspend compared to 2009 arises from increased costs of £440k in relation to completion of the transport initiatives delayed from 2009 (£134k carry forward), professional fees (STP), increased rental charges and providing additional Connex bus services mitigated by an increase in bus income (main and school bus service) of £255k (8.1%).

### Solid Waste

**£137k (3.6%) Over budget**

↗ **£207k (5.5%) more than 2009**

*Solid Waste comprises the management and disposal of solid waste including green waste, recycling, abattoir and related services.*

Performance of Solid Waste against Final Approved Budget is directly aligned to the continued decline in tipping fees £500k (27.4%) partly offset by savings of £334k due to a delay in asbestos disposal and a better than expected return from clinical waste disposal charges £27k (8.2%).

The overspend of £207k on 2009 results from a £137k (9.4%) fall in tipping fee income and voluntary redundancy payments of £138k mitigated by an increase of £66k (23.6%) in clinical waste disposal charges.

### Energy from Waste

**£16k (0.6%) Over budget**

↘ **£72k (2.6%) less than 2009**

*Energy from Waste is the operation of the incinerator to burn solid waste and produce electricity for use within the Department. Any excess electricity is sold on to the Jersey Electricity Company.*

Overall EfW performed within 0.6% of Final Approved Budget but this was achieved through savings on boiler maintenance £498k which covered overspends on incinerator stock provision, the buyout of terms and conditions for staff moving to the new EfW plant and the reduction in sale of internal and external electricity due to the phased run down of the Bellozanne incinerator operation.

Performance and variances against 2009 are consistent in nature and value to those highlighted above for Budget with the exception of added redundancy provisions of £42k.

# Transport and Technical Services

## Net Expenditure – Service Analysis

2010 Business Plan £	2010 Final Approved Budget £		2010 Actual £	2009 Actual £
5,084,200	5,178,020	Liquid Waste	5,158,447	5,181,334
2,632,400	2,731,050	Energy from Waste	2,746,912	2,818,906
3,999,200	3,848,820	Solid Waste	3,985,675	3,778,237
1,759,100	1,793,546	Drainage	1,694,115	1,588,737
-	(450,000)	Jersey Harbours <sup>1</sup>	(467,127)	(469,263)
<b>13,474,900</b>	<b>13,101,436</b>	<b>Waste</b>	<b>13,118,022</b>	<b>12,897,951</b>
3,276,100	2,621,470	Highways and Infrastructure Maintenance	2,602,847	2,610,052
-	-	Buildings <sup>2</sup>	-	(1,655,375)
1,373,900	1,293,362	Coastal and Footpath Maintenance	1,191,380	1,290,292
2,050,900	2,245,122	Cleaning	2,213,555	1,993,566
2,400,300	2,659,698	Parks and Gardens	2,724,343	2,267,894
<b>9,101,200</b>	<b>8,819,652</b>	<b>Municipal Services</b>	<b>8,732,125</b>	<b>6,506,429</b>
5,116,000	4,992,029	Transport Policy and Buses	4,874,466	4,688,886
(82,500)	(94,050)	Driver and Vehicle Standards	(27,886)	7,464
<b>5,033,500</b>	<b>4,897,979</b>	<b>Transport</b>	<b>4,846,580</b>	<b>4,696,350</b>
<b>27,609,600</b>	<b>26,819,067</b>	<b>Net Revenue Expenditure: BP Basis <sup>3</sup></b>	<b>26,696,727</b>	<b>24,100,730</b>
-	13,893,220	Depreciation and Impairments	13,148,378	7,608,719
-	-	Asset Disposal (Gain) / Loss	161,150	6,955
<b>27,609,600</b>	<b>40,712,287</b>	<b>Net Revenue Expenditure: GAAP Basis</b>	<b>40,006,255</b>	<b>31,716,404</b>

1. Jersey Harbours net revenue income totalling £467,127 includes £450,000 in respect of a capital loan repayment made by Jersey Harbours for building works that were undertaken to facilitate the transfer of Jersey Harbours Engineering Section to Transport and Technical Services.
2. Building net revenue income of £1,655,375 in 2009 represented a payment made by Jersey Car Parks in respect of rent for the multi-storey car parks. The arrangement for reimbursing the Department for income lost by the transfer of the Car Parks Section to a Trading Account was terminated on 31 December 2009.
3. The 2010 Business Plan did not include the approval of some GAAP items of expenditure such as depreciation and capital grant amortisation. To allow comparison against budget, these amounts are shown separately to expenditure subject to approvals. Budgets shown for these items were collated as part of internally generated shadow accounts.

### Staff FTE

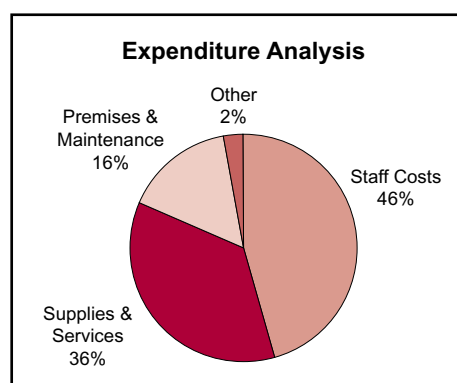
At the year end the Department employed the equivalent of 476 full time employees. This is a decrease of 9 (1.9%) from 2009, and is due to the non recruitment to posts in the Energy from Waste section in preparation for the move to the new plant.

# Transport and Technical Services

## Operating Cost Statement, Statement of Total Recognised Gains and Losses and Balance Sheet

### Major Income Streams:

	£'000
Recharge income	8,456
Bus income	3,398
Tipping fees	1,326
Other	5,618
<b>Total</b>	<b>18,798</b>



### Reconciliation of 2009 NRE to that previously reported in the 2009 Accounts

	£'000
2009 NRE as Reported	24,101

### New Asset Treatment

Expenditure – Depreciation	7,608
Expenditure – Asset Disposal	7

### Other Adjustments

Income – Sales of Services	(1,952)
Expenditure – Supplies & Services	382
Expenditure – Other	1,570

**Restated 2009 NRE** **31,716**

### Income

**£1.201m (6.8%) Surplus on budget** **↘ £759k (3.9%) less than 2009**

A significant proportion of the increase against budget was attributable to unplanned rechargeable work primarily on behalf of Jersey Harbours together with the grossing up of income in accordance with GAAP referred to above.

The decrease in income against 2009 relates to the loss in trading fund income of £1.655m previously received from Jersey Car Parks, partly offset by an increase in bus income £255k and income from external billing recharges £773k.

### Staff Expenditure

**£15k (0.1%) Under budget** **↗ £1.907m (10.1%) more than 2009**

Staff costs are broadly in line with the Final Approved Budget with significant overruns on overtime costs offset by savings due to a number of unfilled vacancies and unplanned sickness. This was a deliberate policy not to replace staff on EfW in preparation for the reduced manning levels at the new EfW Plant.

The increase in staff costs over 2009 relates to voluntary redundancy payments of £1.059m, annual rises and upgrades.

### Supplies and Services

**£1.062m (7.0%) Over budget** **↗ £606k (3.9%) more than 2009**

Expenditure increased by 7.0% on Final Approved Budget partly due to the grossing up of materials, as referred to above, which was higher than budget by £381k. Other increases relate to the cost of materials in order to undertake unplanned recharge work, professional fees and hired services.

The increase in costs compared to 2009 primarily relates to the grossing up adjustment offset by a net reduction in materials, professional fees and hired services.

### Premises and Maintenance

**£650k (8.2%) Under budget** **↘ £589k (7.5%) less than 2009**

The decrease in expenditure against budget and 2009 results from limiting the boiler maintenance at the Bellozanne incinerator of £498k together with a saving on internally generated electricity of £130k.

### of Other Recognised Gains and Losses

During the year revaluations were carried out on Infrastructure Assets, comprising Highways, Drainage and Sea Defences. Increases in asset value of £34.175m were booked to the revaluation reserve and are shown in the Statement of Total Recognised Gains and Losses.

### Balance Sheet

Tangible Fixed Assets increased by £67.032m in the year comprising capital additions of £46.096m, infrastructure revaluations of £34.175m offset by depreciation and impairments.

Creditors of £7.721m include a capital creditor for the EfW Plant of £5.056m, which is purely a timing difference.

Provisions for liabilities and charges include £2.080m for the decommissioning of the Bellozanne incinerator and £724k for voluntary redundancy payments due to be made in 2011.

# Transport and Technical Services

## Operating Cost Statement

2010 Business Plan £	2010 Final Approved Budget £		2010 Actual £	2009 Actual £
834,800	834,800	Duties, Fees, Fines and Penalties	809,806	575,993
1,484,002	1,484,002	Sales of Goods	1,250,645	1,392,137
12,138,999	14,133,099	Sales of Services	14,999,324	14,787,973
443,099	443,099	Hire & Rentals	473,760	2,080,622
2,000	2,000	Investment Income	1,006	1,997
250,000	700,000	Other Revenue	1,263,292	717,966
<b>15,152,900</b>	<b>17,597,000</b>	<b>Total Revenue</b>	<b>18,797,833</b>	<b>19,556,688</b>
20,133,900	20,798,936	Staff Expenditure	20,783,876	18,876,674
15,502,070	15,119,030	Supplies and Services	16,180,729	15,574,422
267,408	267,408	Administrative Expenses	274,826	247,838
8,547,724	7,944,724	Premises and Maintenance	7,294,905	7,884,174
(1,768,502)	159,198	Other Operating Expenditure	863,271	843,556
33,400	80,271	Grants and Subsidies Payments	61,878	185,974
46,500	46,500	Finance Costs	9,406	19,445
-	-	Pension Finance Costs	25,669	25,335
<b>42,762,500</b>	<b>44,416,067</b>	<b>Total Expenditure</b>	<b>45,494,560</b>	<b>43,657,418</b>
<b>27,609,600</b>	<b>26,819,067</b>	<b>Net Revenue Expenditure: BP Basis</b>	<b>26,696,727</b>	<b>24,100,730</b>
-	13,893,220	Depreciation and Impairments	13,148,378	7,608,719
-	-	Asset Disposal (Gain)/Loss	161,150	6,955
<b>27,609,600</b>	<b>40,712,287</b>	<b>Net Revenue Expenditure: GAAP Basis</b>	<b>40,006,255</b>	<b>31,716,404</b>

## Statement of Total Recognised Gains and Losses

	2010 £	2009 £
Net Revenue Expenditure	40,006,255	31,716,404
Revaluation of Fixed Assets	(34,175,150)	(47,397,624)
<b>Total Recognised Loss/(Gain)</b>	<b>5,831,105</b>	<b>(15,681,220)</b>

# Transport and Technical Services

## Balance Sheet

	2010 £	2009 £
<b>Tangible Fixed Assets</b>	888,920,276	821,888,575
<b>Financial Assets</b>		
Debtors: amounts falling due after more than one year	11,618	13,741
<b>Total Fixed Assets</b>	888,931,894	821,902,316
<b>Current Assets</b>		
Stock and Work in Progress	578,641	706,041
Debtors	1,446,262	1,717,205
Cash at Bank and in Hand	1,459	4,742
<b>Total Current Assets</b>	2,026,362	2,427,988
<b>Current Liabilities</b>		
Creditors	(7,721,400)	(2,241,165)
Provisions for liabilities and charges	(723,983)	–
<b>Total Current Liabilities</b>	<b>(8,445,383)</b>	<b>(2,241,165)</b>
<b>Net Current Assets / (Liabilities)</b>	<b>(6,419,021)</b>	<b>186,823</b>
<b>Total Assets Less Current Liabilities</b>	<b>882,512,873</b>	<b>822,089,139</b>
<b>Long Term Liabilities</b>		
Provisions for liabilities and charges	(2,080,000)	(2,080,000)
<b>Total Long Term Liabilities</b>	<b>(2,080,000)</b>	<b>(2,080,000)</b>
<b>Net Assets</b>	<b>880,432,873</b>	<b>820,009,139</b>
<b>Reserves</b>		
Accumulated Revenue Reserves	798,860,099	772,611,515
Revaluation Reserve	81,572,774	47,397,624
<b>Total Reserves</b>	<b>880,432,873</b>	<b>820,009,139</b>

# Treasury and Resources

## Highlights:

**Underspend of £1,229,242 (5.1%) against Final Approved Budget**

**Net Revenue Expenditure of £143,125,455, an increase of 402.6% on 2009**

## Key Results

### Key Variances from Budget

	£'000
States Treasury staff recharges	117
Statutory notice payments	72
Taxes Office	100
Backlog maintenance	334
Hospice Grant (Fiscal Stimulus)	405
Other variances	201
<b>Net Underspend</b>	<b>1,229</b>

### Key Variances from 2009

	£'000
2009 NRE	17,840
Transfer of functions	(1,883)
Treasury Division staff costs	1,111
Increased maintenance	2,561
Other Variances	469
<b>Sub-Total</b>	<b>20,098</b>
Fiscal Stimulus expenditure	2,706
<b>2010 NRE (BP Basis)</b>	<b>22,804</b>
Depreciation	120,570
Other GAAP items	(248)
<b>2010 NRE (GAAP Basis)</b>	<b>143,126</b>

## Performance against Final Approved Budget

The results for the department's performance against Final Approved Budget were:

### States Treasury:

The largest area of under spend was in staff recharges, which over achieved its target by £117k. The other major variation related to the unspent balance of £72k in relation to funding approved by the States for statutory notice payments to ex-Woolworths staff.

### Taxes Office:

The under spend is primarily due to a £100k underspend within the International Tax Treaties service area as a result of delays in recruitment to vacant posts.

### Jersey Property Holdings:

The underspend was largely due to a delay in the Hospice Fiscal Stimulus project, which resulted in £405k (1.7%) less expenditure than anticipated in 2010 with a commensurate increase in 2011. There was also a significant under spend of £334k against the backlog maintenance budget, which will be used to address priority maintenance issues in the Health and Social Services Department in 2011.

## Performance compared to 2009

A Ministerial Decision was approved in 2010 to transfer the Systems and Procurement functions to the Resources department, therefore the 2009 NRE includes expenditure of £1,883k which is no longer charged in 2010. To exclude these costs increases the NRE (Business Plan basis) by £6,847k (42.9%) between years.

The key movement in the Treasury Division NRE is an increase of £1,111k, mainly for project staff to support non-recurring initiatives and reviews, including restructuring of the department, the Financial Management Change programme, reviews of Taxes and Shareholdings and the Fiscal Strategy review.

Excluding the impact of Fiscal Stimulus expenditure there was an increase of £2,561k in property maintenance costs, which related principally to the commencement of the backlog maintenance programme.

The cost of the Fiscal Stimulus works in 2010 was £2,706k, which consisted principally of building works across the Property Holdings estate and at Jersey Hospice by means of a grant payment. Examples of funded projects are given in the following section.

The NRE (GAAP basis) includes £120,322k of asset related amendments. This is explained in greater detail under the service analysis section.



# Treasury and Resources

## Reconciliation of 2010 Business Plan to Final Approved Budget

	£'000
Business Plan 2010	22,914
Transfer of functions	(1,771)
Treasury Division reviews and restructure	1,070
Revenue to Capital transfers	(1,200)
Fiscal Stimulus projects	3,106
Other transfers	(85)
<b>Final Approved Budget</b>	<b>24,034</b>

## Changes from Budget Voted in the Business Plan

The Ministerial Decision to transfer the Corporate Procurement and Systems functions to the Chief Minister's Department resulted in a budget reduction of £1,771k to the Treasury & Resources Department.

During the year the Treasury Division received additional budget of £1,070k to fund several additional work streams and a departmental restructure. The work streams included the Fiscal Strategy Review, major reviews of Taxes, Financial Management Change and the Utilities Shareholdings.

Transfers to the value of £1,200k were made between revenue and capital. The vast majority of these related to works, which were originally funded from the revenue budget but were defined as capital expenditure under GAAP. The main item was a £710k transfer to fund backlog maintenance works in the Health department.

Additional budgets of £3,106k were agreed in order to deliver the objectives of the Fiscal Stimulus programme. The largest single item was a grant of £1,152k, which was paid to Jersey Hospice for extending and modernising their in-patient facilities, however several other building maintenance related projects also received Fiscal Stimulus funding, e.g. refurbishment of facilities for the elderly mentally ill at the St Saviour's site, La Pouquelaye School, and the General Hospital.

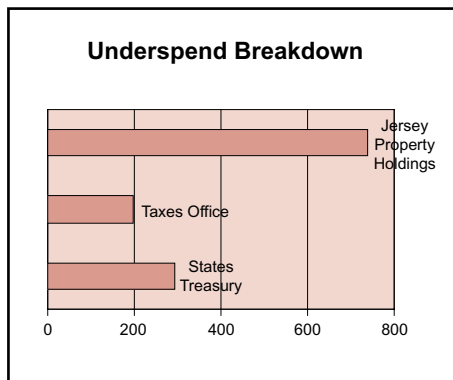
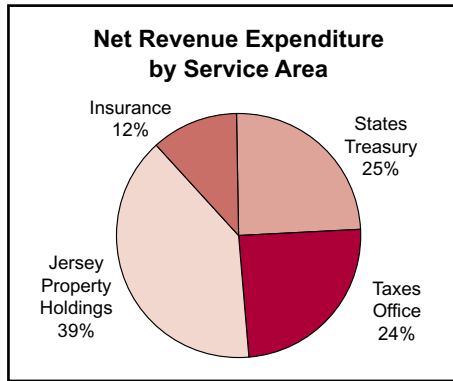
## Other developments

The majority of movements both of budgets and actual expenditure between the years and variances against budget can be attributed to a small number of issues: transfer of Corporate Systems and Procurement to CMD and new initiatives including the restructuring of the Treasury Department, the Fiscal Strategy review, the Financial Management Change programme to improve financial processes across the States, the review of the Taxes Office, review of States' Shareholdings and Fiscal Stimulus projects individually approved as part of the Fiscal Stimulus programme. Some of these work streams are now complete and others will continue into the new financial year and beyond.

# Treasury and Resources

## Service Analysis

An analysis of the department's performance by Service Area is given below.



### States Treasury

**£294k (5%) under budget**

**▲£1,235k (28%) more than 2009**

The under spend against budget relates mainly to staff recharges and other unbudgeted income. In February 2009 the States agreed that the Treasury & Resources Minister should identify funding to make payments of statutory notice periods to those ex-Woolworths employees who were made redundant at the end of 2008. Those staff would then assign their rights to any settlement received from the Administrators to the States. In the event a settlement of £72k was received and credited to the Treasury & Resources Department's revenue account.

The increase in expenditure from 2009 was mainly due to additional staff costs of £1,111k and non-staff costs required to undertake specialist reviews. The extra costs were incurred in order to fund the Treasury restructure, undertake the Financial Management Change programme and manage the Fiscal Stimulus Programme.

### Taxes Office

**£196k (3.4%) under budget**

**▲£37k (0.7%) more than 2009**

The under spend is primarily due to a £100k variance arising from staff vacancies.

### Resources Division

**£739k (7.6%) under budget**

**▲£3,485k (63.4%) more than 2009.**

Most of the under spend relates to backlog maintenance (£334k) and the Fiscal Stimulus Hospice grant project (£406k), which commenced late due to delays in the tendering process.

The increased spend year on year is also for backlog maintenance and Fiscal Stimulus projects undertaken by Property Holdings.

# Treasury and Resources

## Net Expenditure – Service Analysis

2010 Business Plan <sup>1</sup> £	2010 Final Approved Budget £		2010 Actual £	2009 Actual £
		<b>Treasury Division</b>		
		<b>States Treasury<sup>2</sup></b>		
788,400	1,520,290	Directorate	1,577,987	} 3,383,492
670,700	722,675	Treasury Operations	632,876	
1,564,300	1,889,774	Accounting Services	1,750,325	
153,600	261,989	Financial Planning	156,066	
380,700	543,099	Financial Performance	514,077	
502,500	502,500	Internal Audit	507,588	635,584
345,300	453,037	Corporate Group	460,798	344,864
		<b>Taxes Office</b>		
3,175,900	2,958,295	Personal Tax Assessing	2,904,543	3,002,284
896,000	842,395	Business and Company Assessing	774,837	850,473
258,500	220,907	Policy Development	222,284	259,162
137,000	131,794	International Tax Treaties	32,241	35,401
386,400	385,344	Investigations and Compliance	357,915	190,767
620,400	603,347	Tax Collection and Arrears	675,615	335,274
511,800	543,918	Goods and Services Tax	522,125	778,887
<b>10,391,500</b>	<b>11,579,364</b>	<b>Subtotal: Treasury Division</b>	<b>11,089,277</b>	<b>9,816,188</b>

# Treasury and Resources

## Net Expenditure – Service Analysis (continued)

2010 Business Plan £	2010 Final Approved Budget £		2010 Actual £	2009 Actual £
		<b>Resources Division</b>		
		<b>Jersey Property Holdings</b>		
183,400	233,537	Architectural Services	198,623	162,205
456,700	447,418	Strategy	389,218	342,174
7,376,400	9,038,128	Property Services and Maintenance	8,392,087	3,107,359
512,600	–	<b>Corporate Procurement</b>	–	431,327
1,258,500	–	<b>Enterprise Support Group</b>	–	1,451,380
<b>9,787,600</b>	<b>9,719,083</b>	<b>Subtotal: Resources Division</b>	<b>8,979,928</b>	<b>5,494,445</b>
		<b>Non Departmental</b>		
2,735,200	2,735,200	Insurance	2,735,200	2,529,500
<b>22,914,300</b>	<b>24,033,647</b>	<b>Total Net Revenue Expenditure: BP Basis<sup>3</sup></b>	<b>22,804,405</b>	<b>17,840,133</b>
–	12,609,931	Depreciation and Impairments	120,569,696	12,448,198
–	–	Asset Disposal (Gain)	(248,647)	(1,813,241)
<b>22,914,300</b>	<b>36,643,578</b>	<b>Net Revenue Expenditure: GAAP Basis</b>	<b>143,125,454</b>	<b>28,475,090</b>

1. During 2010 Treasury was restructured. Numbers included here reflect a restatement of the 2010 budget as shown in the 2011 Business Plan.
2. The restructure of Treasury makes comparison of specific sections to 2009 difficult, as the previously existing sections (Corporate Financial Strategy, Financial Services and Investments) have ceased to exist and responsibilities have been allocated to the new sections formed. The table below gives an indicative restatement of 2009 expenditure based on an estimation of where responsibilities in the new structure had previously been assigned.

	2010	2009
Directorate	1,577,987	880,256
Treasury Operations	632,876	341,468
Accounting Services	1,750,325	1,558,937
Financial Planning	156,066	191,783
Financial Performance	514,077	411,048
<b>Total</b>	<b>4,631,331</b>	<b>3,383,492</b>

3. The 2010 Business Plan did not include the approval of some GAAP items of expenditure such as depreciation and capital grant amortisation. To allow comparison against budget, these amounts are shown separately to expenditure subject to approvals. Budgets shown for these items were collated as part of internally generated shadow accounts.

### Staff FTE

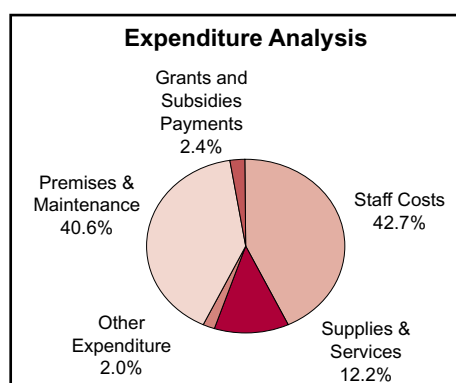
At the year end the department employed the equivalent of 225 full time employees. This is a decrease of 15 (7%) and is mainly due to the transfer of the Corporate Procurement and Systems functions staff to the Chief Minister's Department.

# Treasury and Resources

## Operating Cost Statement, Statement of Total Recognised Gains and Losses and Balance Sheet

### Major Income Streams:

	£'000
Sales of Services	5,006
Hire & Rentals	2,549
Other	278
<b>Total</b>	<b>7,833</b>



### Reconciliation of 2009 NRE to that previously reported in the 2009 Accounts

	£'000
2009 NRE as Reported	17,840
<b>New Asset Treatment</b>	
Expenditure – Depreciation	12,448
Expenditure – Asset Disposal G/L	(1,813)
<b>Restated 2009 NRE</b>	<b>28,475</b>

### Income

#### £639k (8.9%) Surplus

▲ **£116k (1.5%) more than 2009**

The Sales of Services income stream made up 63.9% of the total departmental income budget. Most of the budget relates to internal recharges to other departments for services such as electricity, facilities management, capital projects and funds management. It also includes some external lease income.

Income from internal and external property rental comprised £2,549k in 2010, below budget by £92K (3.5%) and £178K higher than 2009 (7.5%), mainly due to rent reviews undertaken in the year.

### Staff Expenditure

#### £345k (2.6%) Under budget

▲ **£52k (0.4%) more than 2009**

There were several vacancies across the department mainly in the Treasury Division, which accounts for most of the under spend in 2010. There was a significant increase in spend from 2009 due to a major restructure in the Treasury Division however the actual difference was much less because of the above mentioned transfer of staff to the Chief Minister's Department.

### Premises and Maintenance

#### £769k (5.8%) Under budget

▲ **£4,027k (47.8%) more than 2009**

Most of the under spend occurred in Property Holdings where funding for planned backlog maintenance works was held back to be targeted to urgent works on Health buildings in 2011. The large increase in spend from 2009 reflects the additional funds allocated for essential backlog maintenance work combined with funds of £1.3m from the Fiscal Stimulus programme.

### Statement of Total Recognised Gains and Losses

The principal movements within the Treasury and Resources balance sheet relate to the interim revaluation of land and building assets undertaken in 2010 as part of the cyclical revaluation process. The last full valuation was undertaken in 2007.

The movements in the fixed asset values are summarised below:-

<b>Opening Balance</b>	<b>£1,053,003k</b>
Revaluations	£85,598k
Asset Impairments	(£107,678k)
Depreciation	(£12,892k)
Net Additions	£10,437k
<b>Closing Balance</b>	<b>£1,028,468k</b>

The net result of the above transactions was an overall reduction in the asset portfolio value of £24,535k.

The revaluation has produced an increase in value of £85m across certain properties. The key drivers are improvements in the residential property sector over the three year period and increases in the value of the States' office portfolio and car parking sites.

# Treasury and Resources

The impairment sum of £107m reflects a number of factors that have led to a reduction in the accounting value of certain properties. Specialist properties such as schools are valued on a depreciated cost replacement basis and have seen a reduction in value due to the downturn in construction costs. Other impairments are due to specific events such as the impact of the Buncefield Report, which has impacted on property values at the La Collette industrial zone.

Depreciation of £13m accounts for the loss of value in the building stock as it ages. The net additions figure of £10m incorporates the additional value created through capital developments as offset by the reduction in asset value due to the approved disposal of surplus land and buildings.

## **Balance Sheet**

The movement in the Balance Sheet position over the year is largely due to the impact of the revaluation process and other movements in land and building assets. However there are some further noteworthy changes:

The value of Creditors increased by £1,787k from 2009, which is broadly in line with the additional level of maintenance works undertaken during 2010.

The value of Provisions and Reserves has increased by £901k since 2009 mainly due to increases in potential liabilities.

# Treasury and Resources

## Operating Cost Statement

2010 Business Plan £	2010 Final Approved Budget £		2010 Actual £	2009 Actual £
4,494,500	4,451,000	Sales of Services	5,005,999	5,140,923
1,200	1,200	Commission	1,268	1,228
2,410,300	2,641,300	Hire & Rentals	2,548,889	2,371,434
105,300	100,100	Other Revenue	276,878	203,287
<b>7,011,300</b>	<b>7,193,600</b>	<b>Total Revenue</b>	<b>7,833,034</b>	<b>7,716,872</b>
14,004,400	13,423,579	Staff Expenditure	13,078,145	13,026,589
2,361,100	2,468,694	Supplies and Services	3,747,188	2,907,042
415,000	788,800	Administrative Expenses	371,243	459,538
12,874,700	13,213,238	Premises and Maintenance	12,443,895	8,416,867
232,600	142,694	Other Operating Expenditure	217,519	726,831
0	1,152,443	Grants and Subsidies Payments	746,936	0
37,800	37,800	Finance Costs	32,514	20,136
<b>29,925,600</b>	<b>31,227,248</b>	<b>Total Expenditure</b>	<b>30,637,440</b>	<b>25,557,003</b>
<b>22,914,300</b>	<b>24,033,648</b>	<b>Net Revenue Expenditure: BP Basis</b>	<b>22,804,406</b>	<b>17,840,131</b>
–	12,609,931	Depreciation and Impairments	120,569,696	12,448,198
–	–	Asset Disposal Gain	(248,647)	(1,813,241)
<b>22,914,300</b>	<b>36,643,579</b>	<b>Net Revenue Expenditure: GAAP Basis</b>	<b>143,125,455</b>	<b>28,475,088</b>

## Statement of Total Recognised Gains and Losses

	2010 £	2009 £
Net Revenue Expenditure	143,125,455	28,475,088
Revaluation of Fixed Assets	(85,597,920)	(1,727,241)
<b>Total Recognised Loss</b>	<b>57,527,535</b>	<b>26,747,847</b>

# Treasury and Resources

## Balance Sheet

	2010 £	2009 £
<b>Tangible Fixed Assets</b>	1,028,467,706	1,053,003,531
<b>Total Fixed Assets</b>	<b>1,028,467,706</b>	<b>1,053,003,531</b>
Current Assets		
Debtors	798,526	956,680
Cash at Bank and in Hand	279,808	81,982
<b>Total Current Assets</b>	<b>1,078,334</b>	<b>1,038,662</b>
<b>Current Liabilities</b>		
Creditors	(5,430,880)	(3,643,602)
Provisions for liabilities and charges	(315,508)	–
<b>Total Current Liabilities</b>	<b>(5,746,388)</b>	<b>(3,643,602)</b>
<b>Net Current Liabilities</b>	<b>(4,668,054)</b>	<b>(2,604,940)</b>
<b>Total Assets Less Current Liabilities</b>	<b>1,023,799,652</b>	<b>1,050,398,591</b>
<b>Long Term Liabilities</b>		
Provisions for liabilities and charges	(885,000)	(300,000)
<b>Total Long Term Liabilities</b>	<b>(885,000)</b>	<b>(300,000)</b>
<b>Net Assets</b>	<b>1,022,914,652</b>	<b>1,050,098,591</b>
<b>Reserves</b>		
Accumulated Revenue Reserves	911,427,843	1,024,468,322
Revaluation Reserve	73,358,509	1,727,241
Donated Asset Reserve	38,128,300	23,903,028
<b>Total Reserves</b>	<b>1,022,914,652</b>	<b>1,050,098,591</b>



# Non Ministerial States Funded Bodies

## Highlights:

**Underspend of £1,874,417 (7.9%) against Final Approved Budget**

**Net Revenue Expenditure of £21,842,828, an increase of 12.4% on 2009**

The Non Ministerial Departments comprise ten independent Departments as set out in the Service Analysis on the following pages. Details in relation to their services and objectives can be found on pages 143 – 150 of the Annex to the Annual Business Plan 2010.

## Key Results

### Key Variances from Budget

	£'000
Law Officers' Department	1,194
Viscount's Department	329
Comptroller & Auditor General	201
Other Variances	150
<b>Net underspend</b>	<b>1,874</b>

### Key Variances from 2009

	£'000
2009 NRE	19,351
Court and Case Costs	2,541
Other Variances	(148)
<b>2010 NRE (BP Basis)</b>	<b>21,744</b>
Depreciation	99
<b>2010 NRE (GAAP Basis)</b>	<b>21,843</b>

### Reconciliation of 2010 Business Plan to Final Approved Budget

	£'000
Business Plan 2010	16,788
Carry Forwards	119
Additional Funding	6,796
Transfers to Capital	(85)
<b>Final Approved Budget</b>	<b>23,618</b>

## Performance against Final Approved Budget

The aggregated Non Ministerial Departments' position shows an underspend against budget of £1.874m (7.9%).

There were no significant variances in most Non Ministerial Departments, and the underspend of £1.874m was mainly due to underspends in the Law Officers' and Viscount's Departments, as detailed in the Service Analysis.

## Performance compared to 2009

Overall, the Non Ministerial Departments had an increase of £2.403m (12.4%) in net revenue expenditure from 2009 to 2010.

The main reason for the higher expenditure is increased Court and Case Costs associated with the Court Departments (£2.541m); other variances across all Departments totalled £148k.

## Changes from Budget Voted in the Business Plan

Adjustments to the original budget voted in the Business Plan totalling £6.830m were made in 2010.

This amount includes an amount of £6.174m voted in respect of additional Court and Case Costs (to the Court Departments), £368k in funding to Law Officers' in respect of the Historical Child Abuse Enquiry and £255k related to VR costs.

Budget carry forwards from 2009 amounted to £119k (Comptroller and Auditor General £111k and Office of the Lieutenant Governor £8k).

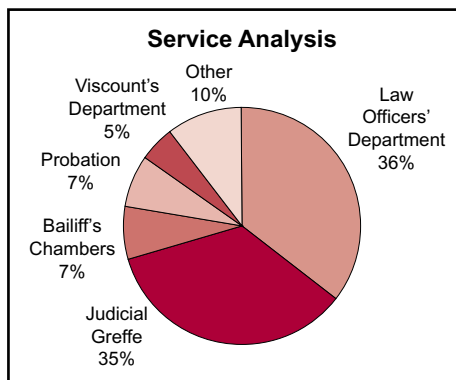
## Other developments

Significant Court and Case Costs were incurred in 2010 in relation to a number of high-profile cases, and it was necessary to supplement the Court Departments' budgets with transfers totalling £6.174m, by way of additional Article 11(8) funding, voted under Proposition 64 in July 2010.

# Non Ministerial States Funded Bodies

## Service Analysis

The Non Ministerial Departments are established as separate States funded Departments under the Public Finances (Jersey) Law 2005, for which no Minister is directly responsible. Their financial results are presented here on an aggregated basis.



### Law Officers' Department

**£1.194m (13.3%) Under budget**      **▲ £1.642m (26.8%) more than 2009**

The decrease against budget is mainly due to a court order awarding costs of £800k to the States, made only after the allocation of additional budget funding for Court and Case Costs in mid-2010.

Expenditure is higher than in 2009 mainly due to a significant increase in Court and Case Costs (£1.699m).

### Judicial Greffe Department

**2010 NRE equal to budget**      **▲ £1.162m (18.2%) more than 2009**

The Department broke even against budget for 2010, due to an allocation of additional Court and Case Cost funding.

Expenditure is higher than in 2009 mainly due to a significant increase in Court and Case Costs (£1.094m).

### Bailiff's Chambers Department

**£77k (4.6%) Under budget**      **▲ £55k (3.6%) more than 2009**

2010 expenditure is lower than budget mainly due to lower expenditure on Court and Case Costs (£77k).

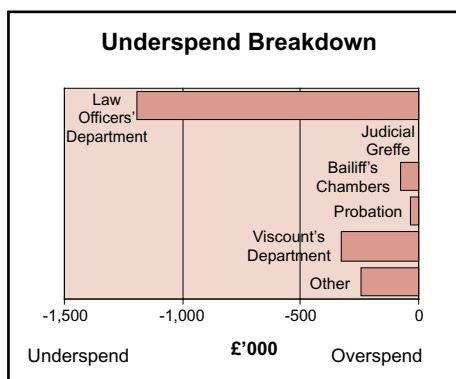
Increased expenditure on Royal Court and Assembly in 2010 (over 2009) of £74k was offset by reduced expenditure of £42k on Court and Case Costs.

### Viscount's Department

**£329k (23.4%) Under budget**      **▼ £359k (24.9%) less than 2009**

The main reasons for the underspend against budget and the decrease on 2009 are lower Court and Case Costs and higher income from fines.

Court and Case Costs were lower than budget by £144k and less than 2009 by £210k, due mainly to the reimbursement of fees on closure of two cases. Income from fines was £92k higher than budget and £70k higher than 2009.



# Non Ministerial States Funded Bodies

## Net Expenditure – Service Analysis

2010 Business Plan £	2010 Final Approved Budget £		2010 Actual £	2009 Actual £
		<b>Bailiff's Chambers</b>		
852,100	862,656	Royal Court & Assembly <sup>1</sup>	874,897	801,357
117,700	506,000	Court and Case Costs <sup>1</sup>	429,498	471,409
28,900	28,900	Licensing	10,480	9,600
127,900	127,900	Civic Head	143,911	131,816
22,500	22,500	Jurats' Expenses	17,868	16,367
87,600	87,600	Distinguished Visitors	39,419	36,107
23,000	23,000	Commemorative Functions	65,980	60,435
<b>1,259,700</b>	<b>1,658,556</b>		<b>1,582,053</b>	<b>1,527,091</b>
		<b>Law Officers' Department</b>		
1,412,600	1,412,600	Criminal Prosecutions	1,616,663	1,400,026
1,811,800	1,811,800	Legal Advice	1,511,022	1,346,270
405,100	405,100	Conveyancing	330,516	363,418
413,800	413,800	Civil Proceedings	395,155	386,123
889,400	889,400	Inter-jurisdictional Assistance	466,120	567,888
41,800	41,800	Duties of the Attorney General	32,346	34,193
2,332,200	5,097,077	Court and Case Costs	4,296,868	2,597,585
(1,116,900)	(1,116,900)	COCF Recharges	(887,909)	(576,288)
<b>6,189,800</b>	<b>8,954,677</b>		<b>7,760,781</b>	<b>6,119,215</b>
		<b>Judicial Greffe</b>		
		Samedi, Family, Appellate and Interlocutory Service		
735,700	816,621		1,038,958	1,019,966
1,136,300	1,136,300	Magistrates Court	718,512	729,678
354,300	354,300	Maintenance of Registries	500,343	440,000
1,756,100	5,224,482	Court and Case Costs	5,273,890	4,180,229
<b>3,982,400</b>	<b>7,531,703</b>		<b>7,531,703</b>	<b>6,369,873</b>
		<b>Viscount's Department</b>		
117,300	117,300	Coroner	95,565	140,730
349,800	349,800	Desastre	284,975	211,560
430,100	331,244	Enforcement	350,404	478,766
121,700	198,897	Assize Jury Functions	99,146	131,813
99,400	99,400	Curatorships	80,979	97,092
304,000	312,400	Court and Case Costs	168,729	378,412
<b>1,422,300</b>	<b>1,409,041</b>		<b>1,079,798</b>	<b>1,438,373</b>

# Non Ministerial States Funded Bodies

## Net Expenditure – Service Analysis (continued)

2010 Business Plan £	2010 Final Approved Budget £		2010 Actual £	2009 Actual £
		<b>Official Analyst</b>		
600,200	553,345	Forensic, Environmental Analysis	530,358	544,630
<b>600,200</b>	<b>553,345</b>		<b>530,358</b>	<b>544,630</b>
		<b>Office of the Lieutenant Governor</b>		
742,700	830,590	Office of the Lieutenant Governor	822,583	744,283
<b>742,700</b>	<b>830,590</b>		<b>822,583</b>	<b>744,283</b>
		<b>Office of the Dean of Jersey</b>		
24,500	24,500	Office of the Dean of Jersey	23,956	23,695
<b>24,500</b>	<b>24,500</b>		<b>23,956</b>	<b>23,695</b>
		<b>Data Protection Commission</b>		
223,100	223,100	Data Protection Commission	213,632	230,271
<b>223,100</b>	<b>223,100</b>		<b>213,632</b>	<b>230,271</b>
		<b>Probation</b>		
144,000	144,000	Community Service by Offenders	153,974	288,125
1,459,900	1,438,337	Information and Supervision Service	1,396,028	1,273,893
<b>1,603,900</b>	<b>1,582,337</b>		<b>1,550,002</b>	<b>1,562,018</b>
		<b>Comptroller and Auditor General</b>		
739,000	850,229	Comptroller and Auditor General	648,795	791,271
<b>739,000</b>	<b>850,229</b>		<b>648,795</b>	<b>791,271</b>
<b>16,787,600</b>	<b>23,618,078</b>	<b>Net Revenue Expenditure: BP Basis<sup>2</sup></b>	<b>21,743,661</b>	<b>19,350,720</b>
-	107,800	Depreciation	98,889	89,456
-	-	Asset Disposal Loss	278	-
<b>16,787,600</b>	<b>23,725,878</b>	<b>Net Revenue Expenditure: GAAP Basis</b>	<b>21,842,828</b>	<b>19,440,176</b>

1 The Annex to the Annual Business Plan 2010 included additional Court and Case Costs of £88,300 as part of Royal Court and Assembly.

2 The 2010 Business Plan did not include the approval of some GAAP items of expenditure such as depreciation and capital grant amortisation. To allow comparison against budget, these amounts are shown separately to expenditure subject to approvals. Budgets shown for these items were collated as part of internally generated shadow accounts.

### Staff FTE

At the year end the Non Ministerial Departments employed the equivalent of 178 full time employees. This is an increase of 7 (4.1%) from 2009, and is due to vacancies being filled in 2010.

# Non Ministerial States Funded Bodies

## Operating Cost Statement, Statement of Total Recognised Gains and Losses and Balance Sheet

### Major Income Streams:

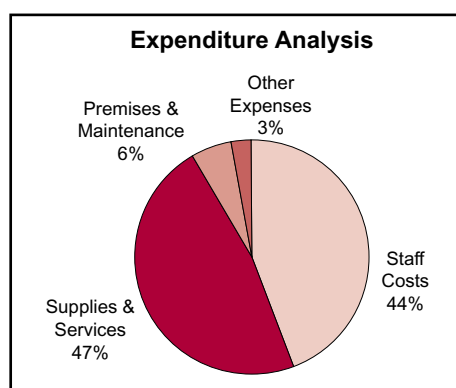
	£'000
Recovered Court and Case Costs	1,668
Grants from COCF	1,198
Duties, Fees, Fines & Penalties	706
Sale of Services	340
Commission	212
Other Income	199
<b>Total</b>	<b>4,323</b>

### Income

**£1.410m (48.4%) Surplus on budget**      ↘ **£1.007m (18.9%) less than 2009**

Income is higher than budget due mainly to higher recovered Court and Case Costs (£1.118m), including one large amount of £800k; sales of services and commission are also higher than budget (£329k), due mainly to a recharge of staff costs by Probation to Home Affairs and Health and Social Services (£230k) and a large commission amount (£100k) in the Viscount's Department relating to a criminal confiscation.

Income is less than 2009 due mainly to higher transfers from the COCF in 2009 (£2.138m), offset by higher recovered costs in 2010 (£967k).



### Staff Expenditure

**£296k (2.5%) Under budget**      ↗ **£699k (6.4%) more than 2009**

Staff costs were lower than budget for 2010 mainly due to staff vacancies in the Law Officers' Department.

The increase on 2009 relates mainly to vacancies being filled in 2010 (£533k) and VR costs (£255k).

### Reconciliation of 2009 NRE to that previously reported in the 2009 Accounts

	£'000
22009 NRE as Reported	19,351
<b>New Asset Treatment</b>	
Expenditure – Depreciation	89
<b>Restated 2009 NRE</b>	<b>19,440</b>

### Supplies & Services

**£88k (0.7%) over budget**      ↗ **£879k (7.6%) more than 2009**

Supplies and Services were higher than in 2009 mainly due to increased Court and Case Costs (£1.245m), offset mainly by lower hired services costs (£190k), lower audit fees (£70k) and travel costs (£68k).

### Other Recognised Gains and Losses

The Non Ministerial Departments had no Other Recognised Gains and Losses in 2010.

### Balance Sheet

The consolidated Balance Sheet shows a decrease in fixed assets, mainly as a result of a transfer to Jersey Property Holdings on completion of a capital project.

The provision (£255k) relates to VR costs.

# Non Ministerial States Funded Bodies

## Operating Cost Statement

2010 Business Plan £	2010 Final Approved Budget £		2010 Actual £	2009 Actual £
489,100	587,956	Duties, Fees, Fines and Penalties	706,074	609,667
7,000	7,000	Sales of Goods	4,450	9,000
111,000	111,000	Sales of Services	339,500	294,895
112,000	112,000	Commission	212,116	167,473
32,700	32,700	Hire & Rentals	34,780	34,709
20,000	20,000	Investment Income	981	20,519
2,041,900	2,041,900	Other Revenue	3,024,658	4,192,857
<b>2,813,700</b>	<b>2,912,556</b>	<b>Total Revenue</b>	<b>4,322,559</b>	<b>5,329,120</b>
11,477,300	11,852,947	Staff Costs	11,556,800	10,857,521
6,117,631	12,319,156	Supplies and Services	12,407,223	11,528,162
458,583	832,100	Administrative Expenses	476,470	569,386
1,495,086	1,473,731	Premises and Maintenance	1,503,268	1,511,897
1,100	1,100	Other Operating Expenditure	12,860	4,822
50,600	50,600	Grants and Subsidies Payments	100,000	200,000
1,000	1,000	Finance Costs	9,599	8,052
<b>19,601,300</b>	<b>26,530,634</b>	<b>Total Expenditure</b>	<b>26,066,220</b>	<b>24,679,840</b>
<b>16,787,600</b>	<b>23,618,078</b>	<b>Net Revenue Expenditure: BP Basis</b>	<b>21,743,661</b>	<b>19,350,720</b>
-	107,800	Depreciation	98,889	89,456
-	-	Asset Disposal Loss	278	-
<b>16,787,600</b>	<b>23,725,878</b>	<b>Net Revenue Expenditure: GAAP Basis</b>	<b>21,842,828</b>	<b>19,440,176</b>

## Statement of Total Recognised Gains and Losses

	2010 £	2009 £
Net Revenue Expenditure	21,842,828	19,440,176
<b>Total Recognised Loss</b>	<b>21,842,828</b>	<b>19,440,176</b>

# Non Ministerial States Funded Bodies

## Balance Sheet

	2010 £	2009 £
<b>Tangible Fixed Assets</b>	472,650	620,782
<b>Total Fixed Assets</b>	472,650	620,782
<b>Current Assets</b>		
Stock and Work in Progress	46,629	31,361
Debtors	811,818	563,964
Cash at Bank and in Hand	2,050	2,516
<b>Total Current Assets</b>	860,497	597,841
<b>Current Liabilities</b>		
Creditors	(1,908,898)	(936,065)
Provisions for liabilities and charges	(254,791)	–
<b>Total Current Liabilities</b>	<b>(2,163,689)</b>	<b>(936,065)</b>
<b>Net Current Assets / (Liabilities)</b>	<b>(1,303,192)</b>	<b>(338,224)</b>
<b>Total Assets Less Current Liabilities</b>	<b>(830,542)</b>	<b>282,558</b>
<b>Net (Liabilities) / Assets</b>	<b>(830,542)</b>	<b>282,558</b>
<b>Reserves</b>		
Accumulated Revenue Reserves	(830,542)	282,558
<b>Total Reserves</b>	<b>(830,542)</b>	<b>282,558</b>

# States Assembly and its Services

## Highlights:

**Underspend of £130,618 (2.5%) against Final Approved Budget**

**Net Revenue Expenditure of £5,011,845, a decrease of 0.5% on 2009**

## Key Results

### Key Variances from Budget

	£'000
Scrutiny	57
Clerks Secretariat	29
Assembly Support & Facilities	24
Members' Remuneration	15
Other Variances	6
<b>Net Underspend</b>	<b>131</b>

### Key Variances from 2009

	£'000
2009 NRE	5,021
Scrutiny	138
Inter-Parliamentary Relations	(70)
Assembly Support & Facilities	(62)
Members' Remuneration	(17)
Other Variances	(14)
<b>2010 NRE (BP Basis)</b>	<b>4,996</b>
Depreciation	16
<b>2010 NRE (GAAP Basis)</b>	<b>5,012</b>

### Reconciliation of 2010 Business Plan to Final Approved Budget

	£'000
Business Plan 2010	5,126
<b>Final Approved Budget</b>	<b>5,126</b>

## Performance against Final Approved Budget

Overall the Department had an underspend against budget of 2.5%.

The £131k budget underspend was mainly due to savings in Scrutiny arising from a lower than budgeted activity level; other savings were made in Clerks Secretariat, Assembly Support & Facilities and Members' Remuneration. See Service Analysis for further details.

## Performance compared to 2009

Overall the Department had a decrease of £25k (0.5%) in expenditure compared to 2009. The increase in Scrutiny expenditure (£138k) relates mainly to one-off restructuring costs; Inter-Parliamentary Relations expenditure decreased by £70k as there was a large conference in Jersey in 2009 and no such event in 2010; Assembly Support & Services expenditure decreased by £62k (see Service Analysis).

## Changes from Budget Voted in the Business Plan

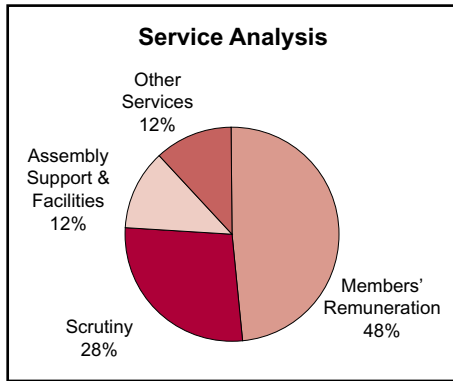
There were no changes to the original budget voted in the Business Plan.



# States Assembly and its Services

## Service Analysis

An analysis of the Department's performance by Service Area is given below.



### Members' Remuneration

**£15k (0.6%) Under budget**

↘ **£17k (0.7%) less than 2009**

The main reason for the decrease against budget and 2009 is due to a vacancy for part of 2010 and remuneration not fully taken up.

### Scrutiny

**£57k (3.9%) Under budget**

↗ **£138k (11.2%) more than 2009**

Spending on Scrutiny was less than budget due to a lower level of activity than budgeted in 2010.

Expenditure increased by £138k on 2009 due mainly to one-off restructuring costs.

### Assembly Support & Facilities

**£24k (3.8%) Under budget**

↘ **£62k (9.3%) less than 2009**

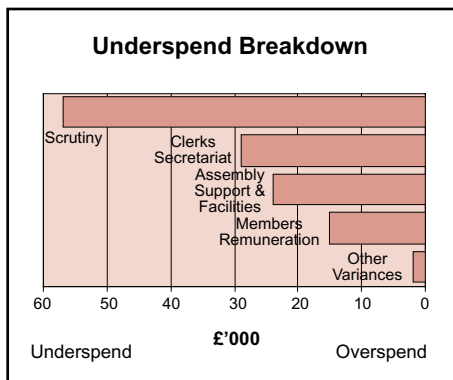
The decrease on 2009 is due to lower costs of Members' facilities (£41k) and lower Hansard recording costs (£21k).

### Clerks Secretariat

**£29k (8.7%) Under budget**

↘ **£9k (3.0%) less than 2009**

Expenditure is lower than budget due mainly to a recharge of costs to another Department.



# States Assembly and its Services

## Net Expenditure – Service Analysis

2010 Business Plan £	2010 Final Approved Budget £		2010 Actual £	2009 Actual £
1,433,400	1,433,400	Scrutiny	1,376,850	1,238,570
48,500	48,500	States Messenger	53,710	49,964
82,100	82,100	Inter-Parliamentary Relations	68,225	138,471
149,300	149,300	States Assembly Information Centre	151,565	159,382
15,600	15,600	Complaints Panel	15,860	16,355
337,600	337,600	Clerks Secretariat	308,228	317,720
2,432,700	2,432,700	Members' Remuneration	2,418,193	2,435,321
627,200	627,200	Assembly Support & Facilities	603,151	665,026
<b>5,126,400</b>	<b>5,126,400</b>	<b>Net Revenue Expenditure: BP Basis<sup>1</sup></b>	<b>4,995,782</b>	<b>5,020,809</b>
–	12,366	Depreciation	16,063	15,139
<b>5,126,400</b>	<b>5,138,766</b>	<b>Net Revenue Expenditure: GAAP Basis</b>	<b>5,011,845</b>	<b>5,035,948</b>

1. The 2010 Business Plan did not include the approval of some GAAP items of expenditure such as depreciation and capital grant amortisation. To allow comparison against budget, these amounts are shown separately to expenditure subject to approvals. Budgets shown for these items were collated as part of internally generated shadow accounts.

### Staff FTE

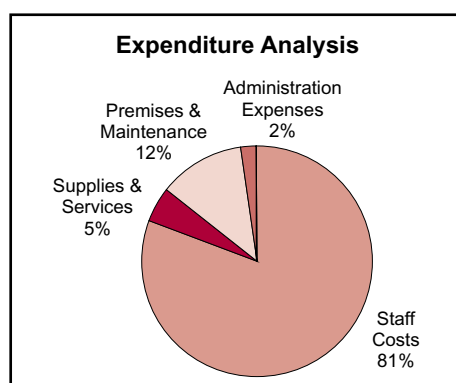
At the year end the Department employed the equivalent of 30 full time employees. This is a decrease of 2 (6.3%) from 2009, and is due to vacancies not being filled.

# States Assembly and its Services

## Operating Cost Statement, Statement of Total Recognised Gains and Losses and Balance Sheet

### Major Income Streams:

	£'000
Sale of Services	191
Sale of Goods	7
<b>Total</b>	<b>198</b>



### Reconciliation of 2009 NRE to that previously reported in the 2009 Accounts

	£'000
2009 NRE as Reported	5,021
<b>New Asset Treatment</b>	
Expenditure – Depreciation	15
<b>Restated 2009 NRE</b>	<b>5,036</b>

### Income

**£22k (12.8%) Surplus on budget**      ↘ **£8k (3.9%) less than 2009**

Income from services is higher than budget due to recharges to another Department; income from sales of goods (publications) is lower than expected due to availability of publications online.

### Staff Expenditure

**£189k (4.7%) Over budget**      ↗ **£212k (5.3%) more than 2009**

The main reason for the increased costs over 2009 is one-off restructuring costs.

### Premises & Maintenance

**£7k (1.1%) Over budget**      ↘ **£25k (3.8%) less than 2009**

Electricity costs were higher than budgeted; fixtures and fittings were £28k less than 2009.

### Supplies & Services

**£271k (51.7%) Under budget**      ↘ **£135k (34.8%) less than 2009**

The main reason for the decrease against budget and 2009 is lower Hansard and Scrutiny fees.

### Admin Expenses

**£36k (24.0%) Under budget**      ↘ **£86k (43.2%) less than 2009**

The main reason for the decrease against budget and 2009 is a lower level of Scrutiny activity.

### Other Recognised Gains and Losses

The States Assembly and its Services had no Other Recognised Gains and Losses in 2010.

### Balance Sheet

There are no significant movements to be noted.

# States Assembly and its Services

## Operating Cost Statement

2010 Business Plan £	2010 Final Approved Budget £		2010 Actual £	2009 Actual £
(14,000)	(14,000)	Sale of Goods	(6,999)	(10,097)
(161,500)	(161,500)	Sale of Services	(190,981)	(195,956)
<b>(175,500)</b>	<b>(175,500)</b>	<b>Total Revenue</b>	<b>(197,980)</b>	<b>(206,053)</b>
3,996,000	3,996,000	Staff Costs	4,184,761	3,972,625
524,300	524,300	Supplies & Services	253,059	388,441
148,900	148,900	Admin Expenses	113,190	199,179
632,700	632,700	Premises & Maintenance	639,836	665,011
–	–	Other Operating Expenditure	2,916	1,606
<b>5,301,900</b>	<b>5,301,900</b>	<b>Total Expenditure</b>	<b>5,193,762</b>	<b>5,226,862</b>
<b>5,126,400</b>	<b>5,126,400</b>	<b>Net Revenue Expenditure: BP Basis</b>	<b>4,995,782</b>	<b>5,020,809</b>
–	12,366	Depreciation	16,063	15,139
<b>5,126,400</b>	<b>5,138,766</b>	<b>Net Revenue Expenditure: GAAP Basis</b>	<b>5,011,845</b>	<b>5,035,948</b>

## Statement of Total Recognised Gains and Losses

	2010 £	2009 £
Net Revenue Expenditure	5,011,845	5,035,948
<b>Total Recognised Loss</b>	<b>5,011,845</b>	<b>5,035,948</b>

# States Assembly and its Services

## Balance Sheet

	2010 £	2009 £
<b>Tangible Fixed Assets</b>	26,518	42,581
<b>Total Fixed Assets</b>	26,518	42,581
<b>Current Assets</b>		
Debtors	2,932	6,238
Cash at Bank and in Hand	100	(972)
<b>Total Current Assets</b>	3,032	5,266
<b>Current Liabilities</b>		
Creditors	(59,511)	(103,179)
<b>Total Current Liabilities</b>	<b>(59,511)</b>	<b>(103,179)</b>
<b>Net Current Liabilities</b>	<b>(56,479)</b>	<b>(97,913)</b>
<b>Total Assets Less Current Liabilities</b>	<b>(29,961)</b>	<b>(55,332)</b>
<b>Net Liabilities</b>	<b>(29,961)</b>	<b>(55,332)</b>
<b>Reserves</b>		
Accumulated Revenue Reserves	(29,961)	(55,332)
<b>Total Reserves</b>	<b>(29,961)</b>	<b>(55,332)</b>

# General Revenue Incomes

This section gives a more detailed breakdown of General Revenue Incomes, and the reasons for variances from budget and 2009 figures.

## Taxes

2010 Budget £'000		2010 Actual £'000	2009 Actual £'000	Increase/ (Decrease)
241,000	Salary and Wage Earners	271,627	250,357	8.5%
31,000	Self Employed and Investment Holders	43,541	43,300	0.6%
119,000	Companies	83,284	217,675	(61.7%)
-	Bad and Doubtful Debts	(4,099)	(3,671)	11.7%
<b>391,000</b>	<b>Net Income Tax</b>	<b>394,353</b>	<b>507,661</b>	<b>(22.3%)</b>
51,250	Goods and Services Tax (GST)	45,148	47,142	(4.2%)
-	Bad and Doubtful Debts	(948)	-	N/A
<b>51,250</b>	<b>Net GST</b>	<b>44,200</b>	<b>47,142</b>	<b>(6.2%)</b>

The most significant variance from 2009 is the reduction in Company Tax, which is primarily due to the impact of the introduction of the 0/10 Tax Regime. This has been partially offset by additional tax revenues from Salary and Wage Earners, mostly as a result of the shareholder taxation provisions of the 0/10 regime. Goods and Services Tax revenue has also fallen as a result of the economic downturn.

When comparing to Budget, the key variances are again Company Tax and Personal Tax. This is due to the significant degree of uncertainty over the impact of the introduction of the 0/10 regime at the time of setting the 2010 budget. An over-estimate of Company Tax has been offset by an under-estimate of the impact of the revenue from the shareholders provisions of the 0/10 regime.

## Impôts

2010 Budget £'000		2010 Actual £'000	2009 Actual £'000	Increase/ (Decrease)
3,950	Spirits	4,038	4,172	(3.2%)
6,330	Wines	6,158	6,340	(2.9%)
820	Cider	814	870	(6.4%)
5,190	Beer	5,184	5,324	(2.6%)
12,540	Tobacco	12,638	13,856	(8.8%)
20,700	Fuel	20,250	20,685	(2.1%)
150	Customs Duty	138	125	10.4%
500	Vehicle Emissions Duty	192	-	N/A
<b>50,180</b>	<b>Impôts</b>	<b>49,412</b>	<b>51,372</b>	<b>(3.8%)</b>

The 2010 Budget introduced a Vehicle Emissions Duty (VER) from September 2010. It was budgeted that this would raise £500k in 2010, but actual results were significantly lower. This is likely to be due to the economic downturn. Other Impôts were generally in line with expectations and previous years' results.

## Stamp Duty

2010 Budget £'000		2010 Actual £'000	2009 Actual £'000	Increase/ (Decrease)
21,000	Stamp Duty	18,576	23,576	(21.2%)
1,000	Land Transfer Tax	1,563	-	N/A
<b>22,000</b>	<b>Total Stamp Duty</b>	<b>20,139</b>	<b>23,576</b>	<b>(14.6%)</b>

The 2010 Budget saw the introduction of Land Transaction Tax, which ensures that all residential share transfer property transactions in Jersey attract tax at a rate exactly equal to the stamp duty which would have been paid on the purchase of a freehold property. The Budget set a conservative estimate due to the limited nature of the data available, and actual results have exceeded this.

The decrease in Stamp Duty reflects the changes in the activity in the housing market during 2010. The market remains fragile, and the mix of properties being sold has resulted in the total stamp duty being taken being lower than both 2009, and budget expectations.

## Island Wide Rate

2010 Budget £'000		2010 Actual £'000	2009 Actual £'000	Increase/ (Decrease)
<b>10,850</b>	<b>Island Rate</b>	<b>10,510</b>	<b>10,306</b>	<b>2.0%</b>

Island Wide rates were broadly in line with both budget and 2009 figures.

## Other General Revenue income

2010 Budget £'000		2010 Actual £'000	2009 Actual £'000	Increase/ (Decrease)
1,970	Net Investment Income	1,000	3,497	(71.4%)
980	Jersey Currency Surplus	2,112	331	538.1%
14,840	Dividends and Internal Returns	16,253	15,197	6.9%
	Returns from Jersey Financial Services			
3,700	Commission	3,658	3,740	(2.2%)
	European Union Savings Tax Directive			
5,800	Administration Income	2,986	8,888	(66.4%)
1,470	Fines and Other Income	1,663	2,103	(20.9%)
<b>28,760</b>	<b>Other Income</b>	<b>27,672</b>	<b>33,756</b>	<b>(18.0%)</b>

Investment Income was lower than 2009 due to lower interest rates being prevalent in 2010. These rates were in fact lower than forecast in the 2010 Budget. The Jersey Currency surplus was higher than in 2009 and forecast due to the realisation of gains on equity investments, both through the move into the CIF and the subsequent sale of units in the CIF.

Dividends and internal returns this year include a return of £2.7m from Jersey Car Parks, which had previously been recorded as rental income within Transport and Technical Services. Dividends from the utility companies were lower than in 2009, but exceeded budget due to a special dividend from the Jersey New Waterworks Company Limited.

EUSD administration income is based on a percentage of a withholding tax on interest earned in Jersey by EU residents. This income has reduced significantly this year mainly due to the fall in global interest rates.

The drop in Fines and Other Income is mostly attributable to a decrease in tax surcharges levied.

# Trading Operations





# Jersey Airport

## Economic Development

**Highlights (excluding the effect of withdrawal of States' Capital Grant funding and impairment of building assets):**

**Underspend of £1,357,933 (42.6%) against Final Approved Budget**

**Net Revenue Expenditure of £1,826,625, a decrease of 29.8% on 2009**

**Closing Trading Fund Balance of £12,410,433, an increase of 55.6% on 2009**

### Key Results

#### Key Variances from Budget

	£'000
Grant Income	(1,178)
Impairment	(1,322)
CICZ Income <sup>(1)</sup>	900
Aircraft/Passenger Charges <sup>(1)</sup>	830
Other Variances	(372)
<b>Net Overspend</b>	<b>(1,142)</b>
Grant Income <sup>(2)</sup>	1,178
Impairment <sup>(2)</sup>	1,322
<b>Net Underspend</b>	<b>1,358</b>

1. Aviation Services Income

2. Outside the Airport's operational control and therefore excluded from the reported figure.

### Performance against Final Approved Budget

In the 2011 Budget Statement the States approved the removal of future funding for airport 'below ground' works. In line with accounting standards, the total amount of funding was previously recognised as a capital grant to match the timing of the expenditure incurred by the Airport, with the grant income deferred and realised over the lives of the assets created. The unplanned reduction in total funding for this project has resulted in a significant drop against budget (£1.2m) in the income recognised in 2010.

Following an interim property valuation exercise an impairment adjustment was made for operational buildings which had reduced in value by a greater amount than they had been depreciated since the previous valuation. Conversely, the value of land administered by the Airport increased by £6.8million. (It should be noted that the impairment is not within operational control.)

Channel Island Control Zone (CICZ) income exceeded budget due to the fixing of the exchange rate to 1.17 agreed with Treasury in 2009, and the impact of the re-negotiated financial protocol, both of which happened after the 2010 budget was set.

#### Key Variances from 2009

	£'000
2009 NRE	2,601
Grant Income	127
Impairment	644
Capital to Revenue transfers	1,293
Pay Award	208
Aviation Services Income	(611)
VR/VER costs	254
Other Variances	(189)
<b>2010 NRE</b>	<b>4,327</b>
Grant Income	(1,178)
Impairment	(1,322)
<b>2010 NRE</b>	<b>1,827</b>

### Performance compared to 2009

The 2010 instalments of the UK and French Government payments in respect of the Channel Islands Control Zone increased above 2009 in line with the financial protocol whilst the Euro to Sterling exchange rate remained fixed as agreed with the Treasury.

Upon completion, all non-capital costs associated with the Air Traffic Control Centre were transferred to revenue along with the approved budget. Included here are the feasibility and design costs which were not directly related to the current building and also migration costs which did not fit the requirements of capital expenditure.

In 2009 the Sous L'Eglise property was impaired upon acquisition and the 2010 interim property valuation resulted in £644k more impairment costs than in 2009.

#### Reconciliation of 2010 Business Plan to Final Approved Budget

	£'000
<b>Business Plan 2010</b>	<b>(236)</b>
GAAP adjustments	2,128
Transfer from Capital	1,293
<b>Final Approved Budget</b>	<b>3,185</b>

### Changes from Budget voted in the Business Plan

In 2010 adjustments to the original budget voted in the Business Plan totalling £3,420k were made (comprising the figures shown on the left). Of this £2,128k represents the amendments required to reflect GAAP - specifically the removal of the Below Ground Works Grant cash sum of £4,000k and inclusion of the amortised income budget of £1,872k. The remaining £1,293k represents the transfer of budget relating to revenue expenditure on capital projects.

### Other developments

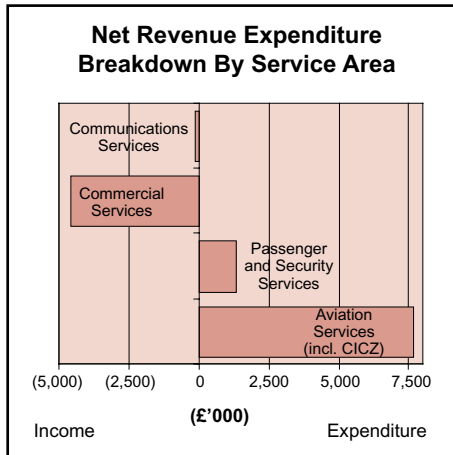
In 2010, the Minister for Economic Development formed a new Shadow Board, for Jersey Harbours and Jersey Airport, costs for which were absorbed within approved budgets.

# Jersey Airport

## Economic Development

### Service Analysis

An analysis of the Department's performance by Service Area is given below.



#### Aviation Services (including CICZ)

**£357k (5%) Over net expenditure budget**      **▲ £1,658k (28%) more than 2009**

Aviation Services covers all activities related to the handling of aircraft and includes Airfield Operations, Air Traffic Control, Air Traffic Engineering and Rescue and Fire Services.

The main contributor to the over budget position was the reduction in Below Ground Works Grant which is referred to in the previous section. This was offset by an increase against budget of Aeronautical (£830k) and CICZ income (£900k). Aeronautical charges have not been increased but Air Transport movements were up by 1.4% on 2009 and, with a conservatively set budget, the overall effect was an increase against budget. Extension charges also performed better than expected; this income was unusually low in 2009 due to the restrictions placed on opening hours during the runway works.

Net Revenue Expenditure was significantly higher than 2009 as a result of the transfer of costs from capital projects as indicated in the previous section. In addition to this there was an increase in depreciation charge of £617k as the new assets in the ATCC and improvements to the South Apron and Cargo Taxiway were added.

#### Passenger and Security Services

**£1,166k (608%) Over net expenditure budget**      **▲ £553k (69%) more than 2009**

Passenger & Security Services covers all activities relating to the handling of passengers and includes Terminal Buildings, Customer Services, Aviation Security contract and baggage handling and security systems.

£1,006k of the over budget position was due to the impairment charges made in respect of the John Le Fondre Hall. Emergency repairs to the baggage handling and x-ray equipment cost £130k more than 2009. This equipment is in the process of being replaced.

Income from Passenger landing charges was higher than budget by £275k due to a very conservative budget based on the 2009 forecast reduction in passenger numbers declining still further in 2010.

#### Commercial Services

**£283k (7%) over net income budget**      **▲ £480k (12%) more than 2009**

Commercial Income and Expenditure achieved favourable outturns against budget due to improved performance from Concession activities (£134k more than budget), Rentals and Licences (£17k) and savings against expenditure budgets (£192k less than budget). This was offset by a downturn in Car Park charges (£145k less than budget).

Retail income per passenger increased by 15.5% on 2009 due to the improved facilities in Departures.

#### Communications Services

**£97k (695%) over net income budget**      **▲ £4k (4%) more than 2009**

Communications Services provides radio communications goods and services to other States Departments and to external customers. The 2010 surplus exceeded budget due to the commitment to deliver the replacement TETRA system on behalf of Home Affairs whilst maintaining existing income streams.

# Jersey Airport

## Economic Development

### Net Expenditure – Service Analysis

2010 Business Plan £	2010 Final Approved Budget £		2010 Actual £	2009 Actual £
5,382,837	7,313,867	Aviation Services (incl. CICZ)	7,670,726	6,012,929
(1,060,999)	191,692	Passenger and Security Services <sup>(1)</sup>	1,357,979	804,946
(4,343,521)	(4,307,000)	Commercial Services <sup>(1)</sup>	(4,590,283)	(4,110,346)
(214,317)	(14,000)	Communications Services	(111,254)	(106,947)
<b>(236,000)</b>	<b>3,184,559</b>	<b>Net Revenue Expenditure</b>	<b>4,327,168</b>	<b>2,600,582</b>

Note. Figures from the 2010 Business Plan have been restated to apportion depreciation and other GAAP accounting changes across the relevant service areas, in line with the analysis of depreciation in the 2011 Business Plan.

1. Includes impairment of £1.3million relating to operational buildings which was not included in the 2010 Business Plan or Final Approved Budget.

#### Staff FTE

The year end FTE stood at 193.05, an increase of 2.66FTE on 2009 (190.39) which is net of vacancies held and reductions in established posts. This reflects the net staff movements within the Air Traffic Control Department including restructuring following the move to the new ATCC facility and recruitment of trainee Air Traffic Control Officers in line with succession planning.

The total FTE figure includes 8.00 trainee ATCO FTEs in 2010 and 4.00 trainee ATCO FTEs in 2009.

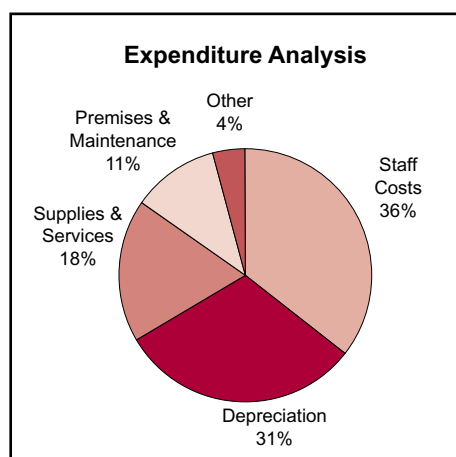
# Jersey Airport

## Economic Development

### Operating Cost Statement, Statement of Total Recognised Gains and Losses and Balance Sheet

#### Major Income Streams:

	£'000
Aeronautical Income	12,438
CICZ Income	6,164
Concessions and Rentals	4,429
Other	4,824
<b>Total</b>	<b>27,855</b>



#### Reconciliation of 2009 NRE to that previously reported in the 2009 Accounts

	£'000
2009 NRE as Reported	(7,493)
<b>Capital Grants</b>	
Inc – Other revenue	4,180
<b>Depreciation</b>	
Exp – Depreciation Charge	5,906
Exp – NBV disposed assets	8
<b>Other Adjustments</b>	
Income – Sales of Services	(1,072)
Expenditure – Staff Costs	(58)
Expenditure – Other Op. Ex.	1,130
<b>Restated 2009 NRE</b>	<b>2,601</b>

#### Other Recognised Gains and Losses

During the year revaluations were carried out for land and buildings. Increases in asset value of £6,844,757 were recognised in the revaluation reserve and are shown in the Statement of Recognised Gains and Losses.

#### Balance Sheet

The key change to the balance sheet is the reduction in Long Term Debtor balance relating to the Below Ground Works Capital Grant. In 2010 £4.0 million was received reducing the debtor to £16.7 million and this amount was written off in December 2010 to reflect the States decision to withdraw this funding after 2011. The Capital Grant Reserve has similarly reduced by £16.7million reflecting the reduction in available grant funding. The Current Assets', Debtors figure has changed in line with the increase in Below Ground Works grant debtor falling due within one year from £4.0million in 2009 to £4.8million in 2010.

Long Term Liabilities have reduced reflecting the repayments made on the finance leases for the John Le Fondre Hall and Alpha Taxiway.

#### Income

##### £488k (2%) surplus on budget

▲ £400k (1%) more than 2009

Whilst there was a £1,178k shortfall against budget in Capital Grant Income as explained earlier, this was offset by surplus on budget of £900k CICZ Income and £830k Aeronautical Income. Car Park income fell short of budget by £145k due to declining passenger numbers and Investment income fell short of budget by £190k. £134k related to the higher than expected increase in Concession Income following the development of the Departure Hall in 2009.

#### Staff Expenditure

##### £303k (3%) over budget

▲ £779k (7%) more than 2009

2010 was a year of significant operational change for many staff. The delay in completion of the ATCC facility resulted in the delay in achievement of budgeted savings as well as the need for additional payments to be made to ensure systems were made ready and staff fully trained by the final deadline.

#### Depreciation and Capital Charges

##### £1,313k (15%) over budget

▲ £54k (1%) more than 2009

Budgetary and year on year variance is mostly explained by the impairment on land and building assets, as previously discussed. This amounted to £1,322k and was not included in the 2010 business plan and has no comparable expenditure in 2009.

#### Supplies and Services

##### £296k (5%) under budget

▲ £1,150k (25%) more than 2009

The underspend included savings on Insurance (£95k), Annual Aerodrome and other Licence Fees (£66k), Flight Check Services (£21k), Specialist Services costs (£101k) and Equipment purchase (£38k). The increase on 2009 represents the revenue elements of capital projects (£1,293k).

#### Premises and Maintenance

##### £294k (9%) over budget

▲ £403k (12%) more than 2009

Due to adverse weather conditions more was spent on de-icing fluid than anticipated. As well as this unbudgeted cost there were several emergency repairs to the baggage system and x-rays during the latter part of 2010 as these systems had reached the end of their useful lives.

# Jersey Airport

## Economic Development

### Operating Cost Statement

2010 Business Plan £	2010 Final Approved Budget £		2010 Actual £	2009 Actual £
3,000	3,000	Duties, Fees, Fines and Penalties	6,118	-
18,518,187	18,518,187	Sales of Services <sup>(1)</sup>	21,461,546	19,585,697
5,539,813	5,539,813	Hire & Rentals	5,501,123	5,632,380
263,000	263,000	Investment Income	73,454	227,435
4,000,000	3,042,673	Other Revenue <sup>(1)</sup>	812,480	2,009,397
<b>28,324,000</b>	<b>27,366,673</b>	<b>Total Revenue</b>	<b>27,854,721</b>	<b>27,454,909</b>
11,160,000	11,160,000	Staff Expenditure <sup>(1)</sup>	11,463,023	10,683,983
5,435,413	6,111,883	Supplies and Services <sup>(1)</sup>	5,816,128	4,666,037
172,432	185,516	Administrative Expenses <sup>(1)</sup>	199,860	214,384
3,341,668	3,352,530	Premises and Maintenance	3,646,546	3,243,334
(1,398,513)	364,303	Other Operating Expenditure <sup>(1)</sup>	193,186	459,495
522,000	522,000	Finance Costs	564,366	689,693
223,000	223,000	Pension Finance Costs	207,931	205,257
8,632,000	8,632,000	Depreciation and Impairments <sup>(2)</sup>	9,944,591	9,890,955
-	-	Asset Disposal (Gain)/Loss	146,258	2,353
<b>28,088,000</b>	<b>30,551,232</b>	<b>Total Expenditure</b>	<b>32,181,889</b>	<b>30,055,491</b>
<b>(236,000)</b>	<b>3,184,559</b>	<b>Net Revenue Expenditure</b>	<b>4,327,168</b>	<b>2,600,582</b>

1. 2010 Final Approved Budget includes adjustments to the 2010 Business Plan for GAAP purposes of £2.128million. This includes removal of the Cash amount for Below Ground Works Grant, replacing it with the amortised income budget and amendment to the presentation of internal service recharges showing the value of works orders in Other Revenue rather than Other Operating Expenditure. The Final Approved Budget also includes £1.293million revenue expenditure transferred from Capital Project Budgets.

2. Includes impairment of £1.3million relating to operational buildings which was not included in the States Business Plan or Final Approved Budget.

### Statement of Total Recognised Gains and Losses

	2010 £	2009 £
Net Revenue Expenditure	4,327,168	2,600,582
Revaluation of Fixed Assets	(6,844,757)	-
<b>Total Recognised (Gain)/Loss</b>	<b>(2,517,589)</b>	<b>2,600,582</b>

# Jersey Airport

## Economic Development

### Balance Sheet

	2010 £	2009 £
<b>Tangible Fixed Assets</b>	139,176,275	138,821,900
<b>Financial Assets</b>		
Debtors: amounts falling due after more than one year	-	20,700,848
<b>Total Fixed Assets</b>	139,176,275	159,522,748
<b>Current Assets</b>		
Stock and Work in Progress	256,044	251,943
Debtors	6,466,786	5,758,783
Balance due from Consolidated Fund	12,571,262	9,007,449
Cash at Bank and in Hand	43,003	18,847
<b>Total Current Assets</b>	<b>19,337,095</b>	<b>15,037,022</b>
<b>Current Liabilities</b>		
Creditors	(4,366,418)	(5,123,228)
<b>Total Current Liabilities</b>	<b>(4,366,418)</b>	<b>(5,123,228)</b>
<b>Net Current Assets / (Liabilities)</b>	<b>14,970,677</b>	<b>9,913,794</b>
<b>Total Assets Less Current Liabilities</b>	<b>154,146,952</b>	<b>169,436,542</b>
<b>Long Term Liabilities</b>		
Finance Lease Obligations	(5,791,379)	(7,985,897)
Provisions for liabilities and charges	(4,762)	-
<b>Total Long Term Liabilities</b>	<b>(5,796,141)</b>	<b>(7,985,897)</b>
<b>Net Assets</b>	<b>148,350,811</b>	<b>161,450,645</b>
<b>Reserves</b>		
Accumulated Revenue Reserves	(120,571,310)	(123,871,170)
Revaluation Reserve	(6,844,757)	-
Capital Grant Reserve	(20,934,744)	(37,579,475)
<b>Total Reserves</b>	<b>148,350,811</b>	<b>161,450,645</b>

# Jersey Airport

## Economic Development

### Trading Fund Balance as at 31st December 2010

	£
<b>Balance brought forward</b>	<b>7,977,090</b>
Net Revenue Expenditure	(4,327,168)
Add back Depreciation and other Non-Cash Items	9,401,290
Capital Expenditure	(2,577,483)
Other B/S Movements	1,936,704
<b>Trading Fund Balance 31/12/10</b>	<b>12,410,433</b>
Comprising:	
Net Current Assets	14,970,677
Less: Govt Grant receivable < 1year	(4,750,000)
Provisions	(4,762)
Add Back: Finance Lease and Pension Current Liabilities	2,194,518
	<b>12,410,433</b>
Less: Unspent Capital Approvals	(22,285,959)
<b>Available Trading Fund Balance 31/12/10 <sup>(1)</sup></b>	<b>(9,875,526)</b>

Trading Fund balances are calculated using the same methodology as for the Consolidated Fund, please see section 2.7.1 of the Annual Report for details.

1. Unspent Capital Approvals includes budgets relating to projects which are still in feasibility stage or are unlikely to proceed if the necessary funds are not available.



# Jersey Harbours

## Economic Development

### Highlights (excluding impairment of land and building assets):

**Underspend of £1,453,337 (153%) against Final Approved Budget**

**Net Revenue Income of £504,137, a decrease of 43% on 2009**

**Closing Trading Fund Balance of £14,063,122, an increase of 13% on 2009**

#### Key Results

##### Key Variances from Budget

	£'000
Impairment	(12,456)
Sales Income	612
Depreciation	426
Staff Costs	509
Other Variances	(94)
<b>Net Overspend</b>	<b>(11,003)</b>
Impairment	12,456
<b>Net Underspend</b>	<b>1,453</b>

##### Key Variances from 2009

	£'000
2009 NRI	888
Repairs & Maintenance	(864)
Sales Income	379
Asset Disposal	200
Other Variances	(99)
<b>2010 NRI</b>	<b>504</b>
Impairment	(12,456)
<b>2010 NRE</b>	<b>(11,952)</b>

##### Reconciliation of 2010 Business Plan to Final Approved Budget

	£'000
<b>Business Plan 2010</b>	<b>549</b>
GAAP adjustment	400
<b>Final Approved Budget</b>	<b>949</b>

#### Performance against Final Approved Budget

Revenue sales have shown greater than anticipated growth in 2010 with positive passenger and vehicle volumes, as well as better than anticipated Marina and Jersey Boat Show revenues and rental yields.

Under spends against budget have been achieved by reduced depreciation charges due to the deferral of capital projects including the suspension of the St Helier Marina reconfiguration project.

Other notable variances include; staff cost savings of circa £500K due to the reduction in seasonal staff numbers, management of vacant posts and the impact of the 2010 pay freeze.

An interim valuation of land and buildings was carried out in 2010. A fall in market value of many land and building assets, notably those located in the vicinity of the Fuel Farm at La Collette (which have been affected by the impact of the UK Buncefield fuel farm incident) has resulted in an overall impairment. It should be noted that the impairment is not within operational control.

#### Performance compared to 2009

There was a substantial increase in repairs and maintenance spend in 2010, when compared to 2009. This is due to investment in front end engineering in advance of commencement of capital projects in 2011 (for example the Elizabeth Harbour west berth Ro-Ro ramp) and a number of specific maintenance projects such as the Maritime Museum and general pier works including the Albert and Victoria Pier remedial project.

Sales revenue increased on a year on year basis due to budgeted pricing increases, coupled with greater than anticipated volumes as discussed above, however this was offset by reduced freight volumes (in particular fuel imports).

Other notable variances to 2009 include a fall in the return on investment (£117K), due to prevailing low interest rates, which was offset by the profit realised on the sale of the Harbourmaster's House at Gorey (£200k).

The interim valuation in 2010, which resulted in the impairment, has no comparable expenditure in 2009.

#### Changes from Budget Voted in the Business Plan

In 2010, adjustments to the revenue expenditure budget voted in the Business Plan, totalling £400K were made. This amount represents a capital budget for civil remediation works. During site investigations of pier infrastructure assets, the necessary repair work was deemed to not meet capital requirements under GAAP. This does not constitute an increase in overall approved budget.

#### Other developments

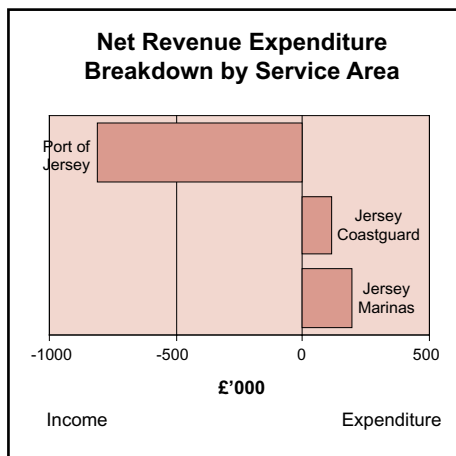
In 2010, the Minister for Economic Development formed a new Shadow Board, for Jersey Harbours and Jersey Airport, costs for which were absorbed within approved budgets.

# Jersey Harbours

## Economic Development

### Service Analysis

An analysis of the Department's performance by Service Area is given below.



#### Port of Jersey

**£793K (3965%) Over net income budget**

**↘ £1,273K (61%) less than 2009**

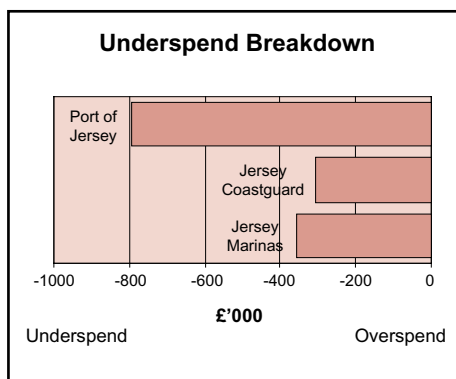
#### Coastguard

**£305K (73%) Under net expenditure budget**

**↘ £998K (90%) less than 2009**

Year on year variances have mainly occurred due to a reallocation of resources between the Port of Jersey and Coastguard service areas as outlined below:

- A new policy was implemented in 2010 meaning a portion of freight dues have been allocated from the Port of Jersey to the Coastguard service. This ensures transparency for Coastguard funding of over £800K.
- During 2010 the Vessel Traffic Services section was transferred out of the Coastguard service line into the Port of Jersey. This was to provide a more accurate cost allocation across Jersey Harbours' three business divisions. The cost transfer at year end amounted to in excess of £200K.



Specifically in the Port of Jersey there has been a significant increase in premises and maintenance costs (£500K) as previously discussed.

Harbour Dues income (excluding the effect of the Coastguard transfer) increased by over 150K due to increased passenger and vehicle traffic as well as tariff increases.

In terms of budget variance, the transfer of the Vessel Traffic Service was not adjusted for until after approval of the 2010 Business Plan; as such although the costs have been reallocated the budget has not, leading to a budgetary variance over both service lines of over £200K.

Nevertheless the Port of Jersey still exceeded budget targets due to greater than anticipated passenger and vehicle volumes and rental yields relating to income whilst seasonal staff savings and reduced depreciation charges contributed to budgetted expenditure savings.

#### Jersey Marinas

**£355K (64%) Under net expenditure budget**

**↗ £108K (121%) more than 2009**

Year on year Jersey Marinas net position has been impacted by the introduction of the Fuel Duty charge (£200K) which has only been partially offset as a result of increased revenues in line with price increases, particularly in Marina berth income (increased by circa £100K). The profit on the sale of the Harbourmaster's House at Gorey (£200K) has contributed to the remediation of the Maritime Museum (circa £100K).

In respect of the savings against budget these have been achieved by the unbudgeted gain on the sale of the Harbourmaster's House (£200K) and deferral of dredging at St Aubin's until 2011.

# Jersey Harbours

## Economic Development

### Net Expenditure – Service Analysis

2010 Business Plan £	2010 Final Approved Budget £		2010 Actual £	2009 Actual £
(419,993)	(19,993)	Port of Jersey	10,186,159	(2,086,528)
417,949	417,949	Jersey Coastguard	256,389	1,110,208
551,244	551,244	Jersey Marinas	1,509,864	88,681
<b>549,200</b>	<b>949,200</b>	<b>Net Revenue Expenditure/(Income)</b>	<b>11,952,412</b>	<b>(887,639)</b>

Note. Figures from the 2010 Business Plan have been restated to apportion depreciation and other GAAP accounting changes across the relevant service areas, in line with the analysis of depreciation in the 2011 Business Plan.

The 2010 Service Analysis includes the effect of an impairment on land assets of £12.5M which was not included in the States Business Plan. The impairment has been apportioned against the service areas as follows:

Service Area	2010 Actual £	Impairment included	2010 Actual £ (excluding impairment)
Port of Jersey	10,186,159	10,999,540	(813,381)
Jersey Coastguard	256,389	143,775	112,614
Jersey Marina	1,509,864	1,313,234	196,630
<b>Net Revenue Expenditure/ (Income)</b>	<b>11,952,412</b>	<b>12,456,549</b>	<b>(504,137)</b>

#### Staff FTE

The year end FTE has not changed significantly at 67.75 (compared to 68.65 in 2009). Average FTE for the year (to take account of seasonality) shows the same trend; 74.36 in 2010 (compared to 75.48 in 2009).

# Jersey Harbours

## Economic Development

### Operating Cost Statement, Statement of Total Recognised Gains and Losses and Balance Sheet

#### Major Income Streams:

	£'000
Harbour Dues	7,486
Marina/Mooring Income	2,828
Property Rentals	2,191
Other	2,126
<b>Total</b>	<b>14,631</b>

#### Income (Sales income and Investment income)

**£470K (3%) Surplus on budget**      ▲ **£261K (1.8%) more than 2009**

Over achievement on budgeted income has resulted from greater than anticipated passenger and vehicle volumes, increased marina yields and better than anticipated tenancy levels. The over achievement on budget has been offset by less than budgeted investment income and reduced fuel imports.

Year on year tariff uplifts and greater than expected passenger and vehicle volumes (up circa 25,000 passengers and circa 7,900 vehicles) have resulted in an income increase of circa £400K however this has been offset by reduced fuel imports (down circa 16,500 tonnes on 2009) seeing a fall in income of circa £130K.

#### Staff Expenditure

**£ 509K (11.9%) Under budget**      ▼ **£45K (1.2%) less than 2009**

Staff expenditure hasn't changed significantly year on year. This is due to the States wide pay freeze and a business decision by Jersey Harbours to delay and keep recruitment to a minimum, particularly in respect to seasonal staff and some contract staff. Under spend against budget has also resulted from these factors.

#### Depreciation and Capital Charges

**£12,030K (406%) Over budget**      ▲ **£12,364K (471%) more than 2009**

Budgetary and year on year variance is mostly explained by the impairment on land and building assets, as previously discussed. This amounted to £12,457K and was not included in the 2010 business plan and has no comparable expenditure in 2009. The remaining variance (£426K) resulted from depreciation savings due to the suspension and deferral of certain capital projects (for example, the reconfiguration of St Helier Marina).

Year on year depreciation charges reduced by £93K. This has occurred due to a number of assets reaching the end of their useful economic lives and thereby not attracting a depreciation charge for the full year.

#### Premises and Maintenance

**£174K (4%) Over budget**      ▲ **£864K (20%) more than 2009**

As previously discussed (Performance compared to 2009) there was a substantial increase in repairs and maintenance spend in 2010, when compared to 2009.

Budgetary variances can be explained by unbudgeted maintenance costs including a hydraulic failure on the States' tug (circa £65K).

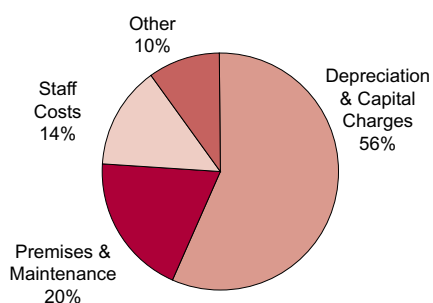
#### Other Recognised Gains and Losses

The interim revaluations on land and buildings also resulted in a number of gains on asset values totalling £2.5m which were booked to the revaluation reserve and are shown in the Statement of Recognised Gains and Losses.

#### Balance Sheet

The most significant movement in the balance sheet is the value of tangible fixed assets, which has fallen by circa £10.8M. This is a result of the interim revaluation and in year depreciation charges.

#### Expenditure Analysis



#### Reconciliation of 2009 NRE to that previously reported in the 2009 Accounts

	£'000
2009 NRI as Reported	1,805

#### New Asset Treatment

Expenditure – Depreciation	(917)
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#### Other GAAP Adjustments

Expenditure – Finance costs	(221)
Expenditure – Finance return	221

<b>Restated 2009 NRI</b>	<b>888</b>
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# Jersey Harbours

## Economic Development

### Operating Cost Statement

2010 Business Plan £	2010 Final Approved Budget £		2010 Actual £	2009 Actual £
(5,500)	(5,500)	Duties, Fees, Fines and Penalties	(38,613)	(10,975)
(8,543,800)	(8,543,800)	Sales of Services	(8,792,852)	(8,682,908)
(5,361,300)	(5,361,300)	Hire & Rentals	(5,622,345)	(5,371,697)
(250,000)	(250,000)	Investment Income	(108,579)	(225,949)
-	-	Other Revenue	(68,263)	(77,651)
<b>(14,160,600)</b>	<b>(14,160,600)</b>	<b>Total Revenue</b>	<b>(14,630,652)</b>	<b>(14,369,180)</b>
4,261,600	4,261,600	Staff Expenditure	3,752,937	3,797,721
2,420,800	2,420,800	Supplies and Services	2,118,870	1,944,259
112,500	112,500	Administrative Expenses	121,644	102,462
4,626,300	5,026,300	Premises and Maintenance	5,200,470	4,336,833
13,000	13,000	Other Operating Expenditure	333,268	136,585
45,300	45,300	Grants and Subsidies Payments	7,500	36,130
15,300	15,300	Finance Costs	14,188	11,721
200,000	200,000	Financial Returns	200,000	441,794
55,000	55,000	Pension Finance Costs	48,353	47,734
2,960,000	2,960,000	Depreciation and Impairments <sup>1</sup>	14,990,119	2,626,303
-	-	Asset Disposal (Gain)/Loss	(204,285)	-
<b>14,709,800</b>	<b>15,109,800</b>	<b>Total Expenditure</b>	<b>26,583,064</b>	<b>13,481,542</b>
<b>549,200</b>	<b>949,200</b>	<b>Net Revenue Expenditure/(Income)</b>	<b>11,952,412</b>	<b>(887,638)</b>

1. Includes impairment of £12.5 million of Land and buildings which was not included in the States Business Plan or Final Approved Budget.

### Statement of Total Recognised Gains and Losses

	2010 £	2009 £
Net Revenue Expenditure	11,952,412	(887,638)
Revaluation of Fixed Assets	(2,586,901)	-
<b>Total Recognised Loss/(Gain)</b>	<b>9,365,511</b>	<b>(887,638)</b>

# Jersey Harbours

## Economic Development

### Balance Sheet

	2010 £	2009 £
<b>Tangible Fixed Assets</b>	93,670,496	104,509,802
<b>Total Fixed Assets</b>	93,670,496	104,509,802
<b>Current Assets</b>		
Debtors	1,092,628	1,318,786
Balance due from Consolidated Fund	14,636,770	12,493,127
Cash at Bank and in Hand	61,648	31,468
<b>Total Current Assets</b>	15,791,046	13,843,381
<b>Current Liabilities</b>		
Creditors	(1,727,924)	(1,354,824)
<b>Total Current Liabilities</b>	<b>(1,727,924)</b>	<b>(1,354,824)</b>
<b>Net Current Assets / (Liabilities)</b>	<b>14,063,122</b>	<b>12,488,557</b>
<b>Total Assets Less Current Liabilities</b>	<b>107,733,618</b>	<b>116,998,359</b>
<b>Net Assets</b>	<b>107,733,618</b>	<b>116,998,359</b>
<b>Reserves</b>		
Accumulated Revenue Reserves	104,996,717	116,949,129
Revaluation Reserve	2,586,901	-
Capital Grant Reserve	150,000	49,230
<b>Total Reserves</b>	<b>107,733,618</b>	<b>116,998,359</b>

# Jersey Harbours

## Economic Development

### Trading Fund Balance as at 31st December 2010

	£
<b>Balance brought forward</b>	<b>12,488,556</b>
Net Revenue Expenditure	(11,952,412)
Add back Depreciation and other Non-Cash Items	15,299,834
Capital Expenditure	(1,873,626)
Other B/S Movements	100,770
<b>Trading Fund Balance 31/12/10</b>	<b>14,063,122</b>
Comprising:	
Net Current Assets	14,063,122
	<b>14,063,122</b>
Less: Unspent Capital Approvals	(8,063,705)
<b>Available Trading Fund Balance 31/12/10</b>	<b>5,999,417</b>

Trading Fund balances are calculated using the same methodology as for the Consolidated Fund, please see section 2.7.1 of the Annual Report for details.

# Jersey Car Parks

## Transport and Technical Services

### Highlights:

**Overspend of £1,087,965 (427.0%) against Final Approved Budget**

**Net Revenue Expenditure of £1,342,765, an increase of 274.7% on 2009**

**Closing Trading Fund Balance of £13,036,630, an increase of 7.5% on 2009**

### Key Results

#### Key Variances from Budget

	£'000
Parking charges	(204)
Fines	115
Interest	(193)
Staff costs	109
Equipment purchase delays	180
Other	106
Depreciation	(1,201)
<b>Net Overspend</b>	<b>(1,088)</b>

#### Key Variances from 2009

	£'000
2009 NRE	769
Parking charges	339
Interest	(102)
Staff costs	50
Other	(153)
Financial return increase	(1,045)
Depreciation	(1,201)
<b>2010 NRE</b>	<b>(1,343)</b>

#### Reconciliation of 2010 Business Plan to Final Approved Budget

	£'000
Business Plan 2010	(216)
Depreciation	471
<b>Final Approved Budget</b>	<b>255</b>

### Other developments

The Sustainable Transport Policy incorporates a number of initiatives that will impact on the Jersey Car Parks Fund including in 2011 the creation of a Town Park on the Gas Place car park site and the introduction of an automated charging mechanism which will facilitate differential charging.

Gas Place car park will be temporarily replaced by a new car park at Ann Court but an overall reduction in car spaces and a financial return to Housing for Ann Court will have an adverse impact on the income of Jersey Car Parks in 2011.

The replacement strategy for the ageing Minden Place car park will be dependent on the outcome of the St Helier Masterplan. Future funding for this will utilise the balance on the Trading Fund and it is not presently known if the balance of £13,037k will be sufficient or whether additional funds will be required by way of loans. If this is the case car park charges may need to be increased.

In 2010 the financial return was reclassified and transferred from Transport and Technical Services to Treasury and Resources in order to provide a consistent treatment across the States trading operations. In addition, it was increased by £500k through increased charges and a further one-off £500k to fund the Eastern Cycle Track. In 2011 the return will reduce to £2,200k.

### Performance against Final Approved Budget

Overall the Department had an underspend against budget, excluding depreciation, of £113k (13.9%).

Income was lower due to a decrease in parking charges (£204k) and investment income (£193k) partly offset by an increase in fines (£115k) and concession and rental income (£31k). The underspend on expenditure was as a result of unfilled staff vacancies (£109k) together with a delay in the purchase of CCTV upgrades and an advance warning system (£180k).

The depreciation charge for the year was higher than budget by £1,201k (112.8%) due to impairments on the revaluations of Car Parks.

### Performance compared to 2009

The 2010 cash surplus for the Trading Fund was £906k.

Income increased by £278k primarily as a result of an increase in parking charges (£339k), due to price increases, partly offset by a decrease in volume. This was due to the need to increase the financial return to the States. This is offset by a reduction in investment income (£102k).

Expenditure, excluding depreciation, increased by £1,189k primarily due to an increase in the financial return to Treasury and Resources (£1,045k) and premises and maintenance costs (£112k).

### Changes from Budget Voted in the Business Plan

In 2010 an adjustment to the original budget voted in the Business Plan totalling £471k was made. This amount represents an increase in depreciation as a result of a restatement of the economic useful lives of the Car Parks.



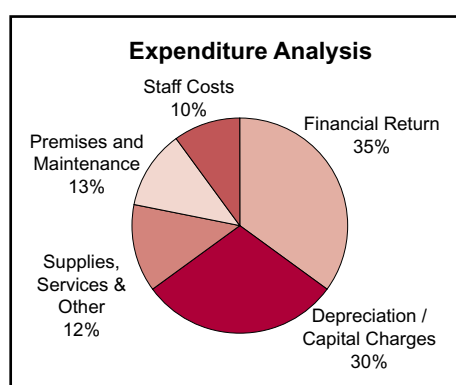
# Jersey Car Parks

## Transport and Technical Services

### Operating Cost Statement, Statement of Total Recognised Gains and Losses and Balance Sheet

#### Major Income Streams:

	£'000
Parking charges	5,286
Fines	615
Concession and rentals	228
Interest	107
Other	36
<b>Total</b>	<b>6,272</b>



#### Reconciliation of 2009 NRE to that previously reported in the 2009 Accounts

	£'000
2009 NRE as Reported	(1,486)

#### New Asset Treatment

Expenditure – Depreciation	717
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<b>Restated 2009 NRE</b>	<b>(769)</b>
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#### Income

##### £222k (3.4%) Under budget

▲ £278k (4.6%) more than 2009

The major income streams for the Department comprise sales of scratchcards (£4,424k) followed by season tickets (£862k) and fines (£615k). Car Park charges increased by 13.4% on 1 February 2010 in line with the September 2009 RPI(Y) index of 3.4% plus a further 10% to cover additional financial return to Treasury and Resources.

There is a downward trend in the number of sales of scratchcards and season tickets due in part to the reduction in car spaces available but also due to people changing to more environmentally friendly forms of transport.

#### Staff Expenditure

##### £109k (12.6%) Under budget

▼ £50k (6.2%) less than 2009

The underspend in staff costs against both 2009 and budget relates to long term sickness and unfilled vacancies.

#### Financial Return

##### Equal to budget

▲ £2,700k (100%) more than 2009

The financial return to Treasury and Resources of £2,700k for 2010 represents an increase of £1,045k (63.1%) over 2009. The 2009 figure of £1,655k is included with Premises and Maintenance costs of £2,501k.

#### Depreciation

##### £1,201k (112.8%) Over budget

▲ £1,201k (112.9%) more than 2009

The increase in depreciation charge against both 2009 and budget relates to impairment charges to 4 surface car parks of £1,201k following a professional revaluation at 31 December 2010.

#### Premises and Maintenance

##### £43k (4.7%) Over budget

▼ £1,544k (61.7%) less than 2009

Expenditure includes grounds and building maintenance, cleaning, lift and electrical maintenance, resurfacing, fire precautions, utility costs and insurance. The overspend against budget and 2009 (as adjusted for financial return) relates to additional resurfacing required in 2010.

#### Supplies and Services

##### £260k (24.3%) Under budget

▲ £59k (7.8%) more than 2009

Expenditure includes costs of printing and selling scratchcards, software costs and equipment purchases. The decrease in expenditure against budget represents savings on equipment purchases due to a delay in the purchase of advance warning systems and CCTV upgrades.

#### Other Recognised Gains and Losses

During the year revaluations were carried out for Car Parks. Increases in asset value of £17,616k were booked to the revaluation reserve and are shown in the Statement of Total Recognised Gains and Losses.

#### Balance Sheet

Tangible Fixed Assets increased by £15,368k comprising net revaluations £17,616k and capital expenditure £17k (concrete degradation works), offset by depreciation and impairments of £2,265k.

Debtors decreased by £479k as a result of improvements in debt recovery; Creditors increased by £208k due to GST payable and receipts in advance.

# Jersey Car Parks

## Transport and Technical Services

### Operating Cost Statement

2010 Business Plan £	2010 Final Approved Budget £		2010 Actual £	2009 Actual £
500,000	500,000	Duties, Fees, Fines and Penalties	614,878	586,267
5,490,500	5,490,500	Sales of Goods	5,286,285	4,946,549
120	120	Sales of Services	-	35
196,280	196,280	Hire & Rentals	227,669	202,707
300,000	300,000	Investment Income	107,237	209,197
6,500	6,500	Other Revenue	35,721	48,626
<b>6,493,400</b>	<b>6,493,400</b>	<b>Total Revenue</b>	<b>6,271,790</b>	<b>5,993,381</b>
871,700	871,700	Staff Expenditure	762,261	812,627
1,069,541	1,069,541	Supplies and Services	809,133	750,421
28,200	28,200	Administrative Expenses	31,041	27,984
914,759	914,759	Premises and Maintenance	957,777	2,501,177
93,000	93,000	Other Operating Expenditure	61,691	44,171
6,500	6,500	Finance Costs	11,484	8,703
-	-	Pension Finance Costs	15,852	15,650
2,700,000	2,700,000	Financial Return	2,700,000	-
594,000	1,064,500	Depreciation and Impairments	2,265,316	1,063,860
<b>6,277,700</b>	<b>6,748,200</b>	<b>Total Expenditure</b>	<b>7,614,555</b>	<b>5,224,593</b>
<b>(215,700)</b>	<b>254,800</b>	<b>Net Revenue Expenditure / (Income)</b>	<b>1,342,765</b>	<b>(768,788)</b>

### Statement of Total Recognised Gains and Losses

	2010 £	2009 £
Net Revenue Expenditure / (Income)	1,342,765	(768,788)
Revaluation of Fixed Assets	(17,616,359)	-
<b>Total Recognised (Gain)</b>	<b>(16,273,594)</b>	<b>(768,788)</b>

#### Staff FTE

At the year end Jersey Car Parks employed the equivalent of 20 full time employees. This is a decrease of 4 (16.7%) from 2009, and is due to vacancies at the year end.

# Jersey Car Parks

## Transport and Technical Services

### Balance Sheet

	2010 £	2009 £
<b>Tangible Fixed Assets</b>	46,095,087	30,727,424
<b>Total Fixed Assets</b>	46,095,087	30,727,424
<b>Current Assets</b>		
Debtors	385,258	863,789
Balance due from Consolidated Fund	13,051,073	11,451,805
Cash at Bank and in Hand	-	6,738
<b>Total Current Assets</b>	13,436,331	12,322,332
<b>Current Liabilities</b>		
Creditors	(399,701)	(191,633)
<b>Total Current Liabilities</b>	<b>(399,701)</b>	<b>(191,633)</b>
<b>Net Current Assets / (Liabilities)</b>	<b>13,036,630</b>	<b>12,130,699</b>
<b>Total Assets Less Current Liabilities</b>	<b>59,131,717</b>	<b>42,858,123</b>
<b>Net Assets</b>	<b>59,131,717</b>	<b>42,858,123</b>
<b>Reserves</b>		
Accumulated Revenue Reserves	41,515,358	42,858,123
Revaluation Reserve	17,616,359	-
<b>Total Reserves</b>	<b>59,131,717</b>	<b>42,858,123</b>

# Jersey Car Parks

## Transport and Technical Services

Trading Fund Balance as at 31st December 2010

	£
Balance brought forward	12,130,697
Net Revenue Expenditure	(1,342,765)
Add back Depreciation and other Non-Cash Items	2,265,316
Capital Expenditure	(16,618)
<b>Trading Fund Balance 31/12/10</b>	<b>13,036,630</b>
Comprising:	
Net Current Assets	13,036,630
	<b>13,036,630</b>
Less: Unspent Capital Approvals	(9,901,378)
<b>Available Trading Fund Balance 31/12/10</b>	<b>3,135,252</b>

Trading Fund balances are calculated using the same methodology as for the Consolidated Fund, please see section 2.7.1 of the Annual Report for details.

# Jersey Fleet Management

## Transport and Technical Services

### Highlights:

**Underspend of £410,961 (258.3%) against Final Approved Budget**

**Net Revenue Income of £570,061, an increase of 52.6% on 2009**

**Closing Trading Fund Balance of £741,936, an increase of 74.9% on 2009**

### Key Results

#### Key Variances from Budget

	£'000
Service/repair income	250
Fuel sales	137
Equipment maintenance	58
Vehicle maintenance	(216)
Depreciation	144
Other	38
<b>Net Underspend</b>	<b>411</b>

#### Key Variances from 2009

	£'000
2009 Net Revenue Income	373
Lease vehicle & plant income	252
Service/repair income	322
Fuel sales	103
Expenditure	(299)
Depreciation	(126)
Other	(55)
<b>2010 Net Revenue Income</b>	<b>570</b>

#### Reconciliation of 2010 Business Plan to Final Approved Budget

	£'000
Business Plan 2010	(159)
<b>Final Approved Budget</b>	<b>(159)</b>

### Other developments

Jersey Fleet Management ("JFM") provides comprehensive vehicle leasing packages to States Departments that offer all the financial and efficiency benefits of corporate fleet management. In addition JFM run a workshop to provide servicing and repairs for Departments on both owned plant and machinery and that leased from JFM. This covers cars, light and heavy commercial vehicles, heavy mobile plant, and agricultural and horticultural machinery.

JFM does not make a profit, all surpluses are reinvested to fund replacement vehicles. The current vehicle and plant replacement strategy for JFM will require funding of £3,700k over the next three years commencing with an initial outlay of £1,500k in 2011. The Trading Fund balance is presently £742k and will need to be further funded through annual surpluses to meet these commitments. As a consequence JFM charges will have to be reviewed to ensure operating surpluses are sufficient.

### Performance against Final Approved Budget

Overall the Department had a surplus in income of £391k (11.2%), an overspend on expenditure of £84k (3.3%) and an underspend on asset costs of £104k.

The main reason for the increase in surplus is due to improved efficiency of the workshop with a higher throughput producing additional income (£250k) and a resultant increase in parts. In addition, there was an increase in fuel sales (£137k) as a result of price increases.

The depreciation charge for the year was lower than budget £144k (16.5%) reflecting delays in the replacement of vehicles and plant.

### Performance compared to 2009

The 2010 cash surplus for the Trading Fund was £318k.

Income increased by £679k (21.2%) primarily as a result of the increase in service and repair work (£322k) and fuel sales (£103k), as noted above, together with a rise in lease vehicle and plant income (£252k) due to price and volume increases with the service being extended to other States Departments.

Expenditure, excluding non-cash items, increased by £299k primarily due to an increase in maintenance and service costs reflecting the increased lease and repair activity within the Department.

Depreciation increased by £126k due to a full year's depreciation on 2009 purchases.

### Changes from Budget Voted in the Business Plan

In 2010 no adjustments to the original budget voted in the Business Plan were made.

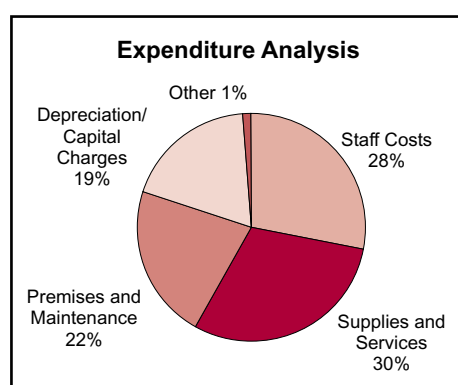
# Jersey Fleet Management

## Transport and Technical Services

### Operating Cost Statement, Statement of Total Recognised Gains and Losses and Balance Sheet

#### Major Income Streams:

	£'000
Lease vehicle and plant income	2,701
Service/repair income	684
Fuel sales	479
Other	13
<b>Total</b>	<b>3,877</b>



#### Reconciliation of 2009 NRI to that previously reported in the 2009 Accounts

	£'000
2009 NRI as Reported	(345)
<b>New Asset Treatment</b>	
Expenditure – Supplies and Services	65
Expenditure – Depreciation	(93)
<b>Restated 2009 NRI</b>	<b>(373)</b>

#### Income

**£391k (11.2%) Surplus on budget**      ▲ **£679k (21.2%) more than 2009**

The major income streams for the Department comprise lease vehicle and plant income (69.7%) followed by service and repair income (17.6%) and fuel sales (12.4%).

Main reasons for increases are explained earlier.

#### Staff Expenditure

**£1k (0.1%) Over budget**      ▲ **£27k (3.0%) more than 2009**

Staff costs have performed in line with budget for the year. The increase over 2009 represents annual pay awards. The reduction in actual employees in 2010 is due to an unfilled vacancy.

#### Depreciation

**£144k (16.5%) Under budget**      ▲ **£126k (20.9%) more than 2009**

The decrease in depreciation charge against budget relates to the delay in vehicle and plant replacement. Whilst capital additions for the year were £1,014k compared to budget of £1,100k the majority of these additions took place in the latter part of the year. The increase on 2009 reflects a full year's depreciation on assets purchased towards the end of 2009 and part depreciation for the new assets.

#### Premises and Maintenance

**£182k (32.3%) Over budget**      ▲ **£132k (21.5%) more than 2009**

The overspend against budget and prior year relates to additional costs for vehicle spares, tyres and mechanical repairs and maintenance due to increasing work undertaken on servicing and repairs as reflected in income.

#### Supplies and Services

**£24k (2.4%) Under budget**      ▲ **£153k (18.4%) more than 2009**

Supplies and Services expenditure consists of the purchase of fuel, the cost of annual leasing of vehicles from the supplier, minor equipment purchases, overhead charges and other sundry costs. The underspend against budget primarily relates to a reduction in minor equipment purchases of £19k. The increase compared to 2009 relates to increased fuel prices £121k and vehicle leasing costs £135k partly offset by a decrease in minor equipment purchases £89k.

#### Balance Sheet

Tangible Fixed Assets increased by £252k in the year comprising vehicle and plant additions of £1,014k which were offset by disposals of £31k and depreciation of £731k.

Debtors decreased by £71k as a result of improvements in debt recovery.

# Jersey Fleet Management

## Transport and Technical Services

### Operating Cost Statement

2010 Business Plan £	2010 Final Approved Budget £		2010 Actual £	2009 Actual £
342,000	342,000	Sales of Goods	478,788	375,988
433,450	433,450	Sales of Services	683,521	361,134
2,709,550	2,709,550	Hire & Rentals	2,701,290	2,448,945
-	-	Investment Income	3,408	10,164
500	500	Other Revenue	9,593	1,424
<b>3,485,500</b>	<b>3,485,500</b>	<b>Total Revenue</b>	<b>3,876,600</b>	<b>3,197,655</b>
908,400	908,400	Staff Expenditure	909,567	882,992
1,010,900	1,010,900	Supplies and Services	986,607	833,176
6,500	6,500	Administrative Expenses	3,497	4,441
563,100	563,100	Premises and Maintenance	745,094	613,130
87,500	87,500	Other Operating Expenditure	3,524	15,772
-	-	Pension Finance Costs	11,858	11,708
875,000	875,000	Depreciation	731,042	604,913
(125,000)	(125,000)	Asset Disposal (Gain)/Loss	(84,650)	(141,952)
<b>3,326,400</b>	<b>3,326,400</b>	<b>Total Expenditure</b>	<b>3,306,539</b>	<b>2,824,180</b>
<b>(159,100)</b>	<b>(159,100)</b>	<b>Net Revenue Income</b>	<b>(570,061)</b>	<b>(373,475)</b>

### Statement of Total Recognised Gains and Losses

	2010 £	2009 £
Net Revenue (Income)	(570,061)	(373,475)
<b>Total Recognised (Gain)</b>	<b>(570,061)</b>	<b>(373,475)</b>

#### Staff FTE

At the year end Jersey Fleet Management employed the equivalent of 25 full time employees. This is a decrease of 1 (3.8%) from 2009, and is due to a vacancy at the year end.

# Jersey Fleet Management

## Transport and Technical Services

### Balance Sheet

	2010 £	2009 £
<b>Tangible Fixed Assets</b>	3,719,708	3,467,302
<b>Total Fixed Assets</b>	3,719,708	3,467,302
<b>Current Assets</b>		
Stock and Work in Progress	54,500	46,513
Debtors	58,085	128,937
Balance due from Consolidated Fund	740,418	405,868
<b>Total Current Assets</b>	853,003	581,318
<b>Current Liabilities</b>		
Creditors	(111,067)	(157,037)
<b>Total Current Liabilities</b>	<b>(111,067)</b>	<b>(157,037)</b>
<b>Net Current Assets / (Liabilities)</b>	<b>741,936</b>	<b>424,281</b>
<b>Total Assets Less Current Liabilities</b>	<b>4,461,644</b>	<b>3,891,583</b>
<b>Net Assets</b>	<b>4,461,644</b>	<b>3,891,583</b>
<b>Reserves</b>		
Accumulated Revenue Reserves	4,461,644	3,891,583
<b>Total Reserves</b>	<b>4,461,644</b>	<b>3,891,583</b>



# Jersey Fleet Management

## Transport and Technical Services

Trading Fund Balance as at 31st December 2010

	£
Balance brought forward	424,281
Net Revenue Income	570,061
Add back Depreciation and other Non-Cash Items	761,776
Capital Expenditure – additions	(1,014,182)
<b>Trading Fund Balance 31/12/10</b>	<b>741,936</b>
Comprising:	
Net Current Assets	741,936
	<b>741,936</b>
Less: Unspent Capital Approvals	(44,276)
<b>Available Trading Fund Balance 31/12/10</b>	<b>697,660</b>

Trading Fund balances are calculated using the same methodology as for the Consolidated Fund, please see section 2.7.1 of the Annual Report for details.

Reserves



# Strategic Reserve

## Highlights:

**Closing Net Asset Position of £586,779,112, an increase of 6.7% on 2009**

**Net Revenue Income of £34,699,066, an increase of 5,429.8% on 2009**

## Key Results

### Key Variances from 2009

	£'000
2009 NAV	549,915
JCN Repayment	(21,079)
Investments	21,080
NRI	34,072
Other Variances	2,791
<b>2010 NAV</b>	<b>586,779</b>

### Key Variances from 2009

	£'000
2009 NRI	627
Investment Income	(9,186)
Gain on Investments	43,890
Appropriation to JCN	(1,055)
Other Variances	423
<b>2010 NRI</b>	<b>34,699</b>

## Changes in Net Asset Value from 2009

The Net Asset Value increased from £549.9m to £586.8m during 2010, an increase of £36.9m (6.7%).

On 30 June Jersey Currency Notes realised its investment of £20 million in the Strategic Reserve (Creditor in 2009 accounts) along with income and gains on the underlying investments.

On 1 July the Reserve transferred £567m of investments into the Common Investment Fund (CIF).

## Performance compared to 2009

### Investment Income

▼ **£9.2m (50%) less than 2009**

Total investment income earned by the Reserve in 2010 was £18.1m comprising £9m income received directly into the Reserve and £9.1m income earned on the Reserve's holdings within the CIF.

### Gain on Investments

▲ **£43.9m (274%) more than 2009**

During the year gains of £27.85m were realised on investments upon the transfer into the CIF.

### Appropriation to Jersey Currency Notes

▲ **£1.055m (4,390%) more than 2009**

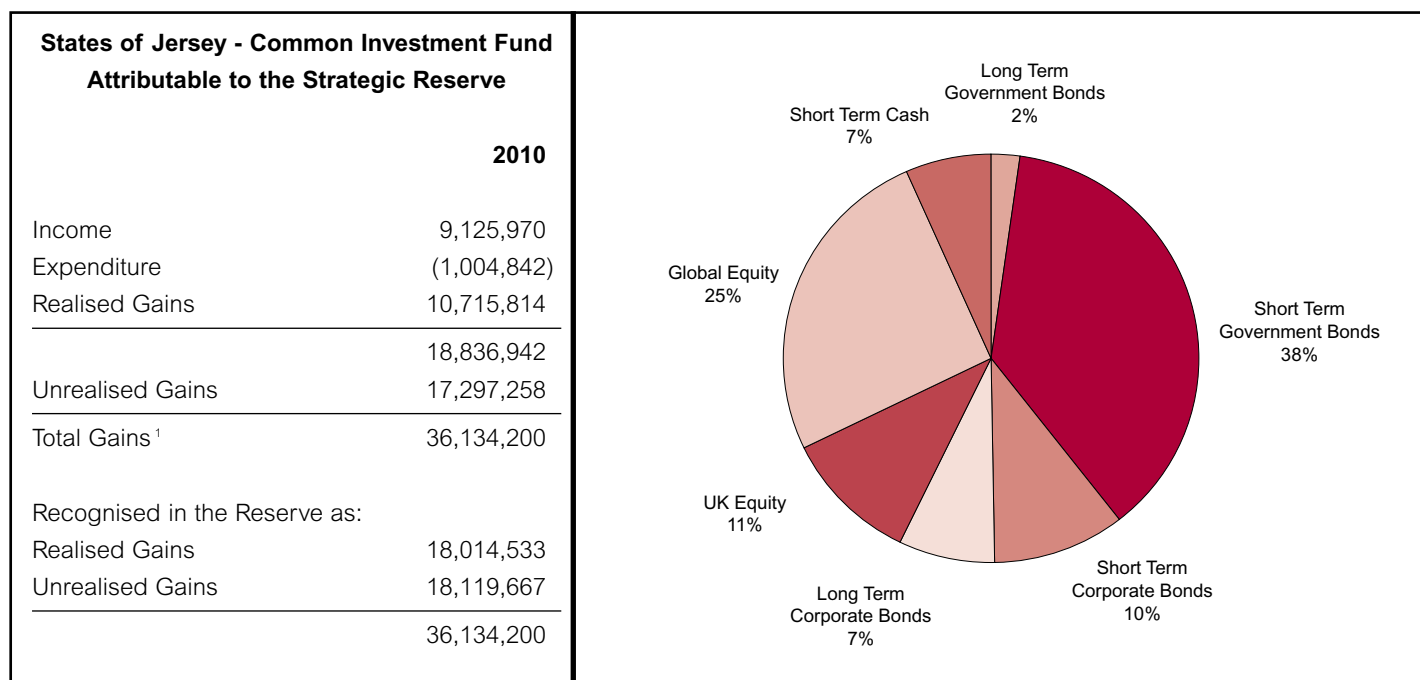
On 30 June 2010 the Strategic Reserve repaid income and gains received attributable to Jersey Currency Notes in respect of its investments held within the Reserve in the sum of £20m.

# Strategic Reserve

## Strategic Reserve

The Reserve joined the CIF on 1 July 2010. During the year the Reserve invested in the UK, Overseas and Global equities pools, the short term cash pool, the short and long term government bond pools and the short and long term corporate bond pools.

The income and expenditure relating to the pools is accounted for in the CIF, and gains are only recognised in the Reserve on the sale of units. The table below shows CIF amounts attributable to the Reserve:



# Strategic Reserve

## Operating Cost Statement

	2010 Actual £	2009 Actual £
Investment Income	8,967,184	18,153,292
Loan, Bank and Notional Interest	206,660	514,891
Realised Gain on CIF Investments	18,014,533	-
Realised Gain/(Loss) on Other Investments	9,836,031	(16,038,857)
<b>Total Revenue</b>	<b>37,024,408</b>	<b>2,629,326</b>
Supplies and Services	1,036,194	1,596,384
Administrative Expenses	244	166
Other Operating Expenditure:		
Appropriation to Jersey Currency Notes	1,079,241	24,039
Withholding Tax	222,616	246,754
Finance Costs	15,076	25,636
Foreign Exchange (Gain)/Loss	(28,029)	108,854
<b>Total Expenditure</b>	<b>2,325,342</b>	<b>2,001,833</b>
<b>Net Revenue Income</b>	<b>34,699,066</b>	<b>627,493</b>

## Statement of Total Recognised Gains and Losses

	2010 £	2009 £
Net Revenue Income	34,699,066	627,493
Unrealised Gain on CIF Investments	18,119,667	-
Unrealised (Loss)/Gain on Other Investments	(15,954,579)	41,639,460
<b>Total Recognised Gain</b>	<b>36,864,154</b>	<b>42,266,953</b>

# Strategic Reserve

## Balance Sheet

	2010 £	2009 £
<b>Financial Assets</b>		
Other investments	586,897,912	565,817,464
<b>Total Fixed Assets</b>	586,897,912	565,817,464
<b>Current Assets</b>		
Debtors	25,125	8,116,440
Cash at Bank and in Hand	7,259	2,998,399
<b>Total Current Assets</b>	32,384	11,114,839
<b>Current Liabilities</b>		
Creditors - Investments by Jersey Currency Notes	-	21,066,869
Other Creditors	62,101	3,844,312
Balance due to Consolidated Fund	89,083	2,106,164
<b>Total Current Liabilities</b>	<b>151,184</b>	<b>27,017,345</b>
<b>Net Current Liabilities</b>	<b>(118,800)</b>	<b>(15,902,506)</b>
<b>Net Assets</b>	<b>586,779,112</b>	<b>549,914,958</b>
<b>Reserves</b>		
Accumulated Revenue Reserves <sup>1</sup>	568,659,444	524,606,916
Investment Reserve	18,119,668	25,308,042
<b>Total Reserves</b>	<b>586,779,112</b>	<b>549,914,958</b>

Notes:

1. During 2010 Strategic Reserve transferred assets to the CIF and as a result previous unrealised investment gains have been transferred to the Accumulated Revenue Reserve.

# Stabilisation Fund

## Highlights:

**Closing Net Asset Position of £46,997,010, a decrease of 58.7% on 2009**

**Net Revenue Income of £773,441, a decrease of 59.9% on 2009**

## Key Results

### Key Variances from 2009

	£'000
2009 NAV	113,699
Transfer to the CF	(68,000)
Net Income	773
Unrealised Gains	525
<b>2010 NAV</b>	<b>46,997</b>

### Key Variances from 2009

	£'000
2009 NRI	1,928
Investment Income	(1,183)
Direct fees	27
Other Variances	1
<b>2010 NRI</b>	<b>773</b>

## Changes in Net Asset Value from 2009

The Net Asset Value decreased from £114m to £47m during 2010, a decrease of £67m (58.7 %)

The decrease in the value of the Fund during the year reflects transfers to the Consolidated Fund (CF) totalling £68m (£37m (P179/2009) and £31m (P157/2010)) as agreed by the States of Jersey.

## Performance compared to 2009

### Investment Income

➡ **£1.183m (58%) less than 2009**

Investment income earned by the Fund in 2010 was £840k. In addition, a further £438k of income was generated through the Fund's holdings in the Common Investment Fund. The total investment income is significantly lower than 2009 as a result of a lower Fund balance and low interest rates throughout the year.

### Supplies and Services

➡ **£27k (28%) less than 2009**

The cost of Supplies and Services has reduced due to the transfer of investments into the CIF as some of the fees are now reflected in the Fund's CIF unit holding.



# Stabilisation Fund

## Performance of CIF Investments

The Fund joined the CIF on 1 July 2010. During the year the Fund invested in a range of short and long term cash pools.

The income and expenditure relating to the pools is accounted for in the CIF, and gains are only recognised in the Fund on the sale of units. The table below shows CIF amounts attributable to the Fund:

<b>States of Jersey - Common Investment Fund</b>		<b>2010</b>		
<b>Attributable to the Stabilisation Fund</b>				
Income	437,746			
Expenditure	(19,521)			
Realised Gains	31,099			
	<hr/>	449,324		
Unrealised Gains	8,227			
Total Gains	457,551			
Recognised in the Fund as:				
Realised Gains	1,691			
Unrealised Gains	455,860			
	<hr/>	457,551		

# Stabilisation Fund

## Operating Cost Statement

	2010 Actual £	2009 Actual £
Investment Income	839,691	2,022,939
Realised Gain on CIF Investments	1,691	-
<b>Total Revenue</b>	<b>841,382</b>	<b>2,022,939</b>
Supplies and Services	67,924	94,652
Finance Costs	17	-
<b>Total Expenditure</b>	<b>67,941</b>	<b>94,652</b>
<b>Net Revenue Income</b>	<b>773,441</b>	<b>1,928,287</b>

## Statement of Total Recognised Gains and Losses

	2010 £	2009 £
Net Revenue Income	773,441	1,928,287
Unrealised Gain on CIF Investments	455,860	-
Unrealised Gain on Other Investments	69,146	26,654
<b>Total Recognised Gain</b>	<b>1,298,447</b>	<b>1,954,941</b>

During 2010 the Fund transferred assets to the CIF and as a result previous unrealised gains have been transferred to the Accumulated Revenue Reserve.

# Stabilisation Fund

## Balance Sheet

	2010 £	2009 £
<b>Financial Assets</b>		
Other investments	46,959,449	112,593,345
<b>Total Fixed Assets</b>	46,959,449	112,593,345
<b>Current Assets</b>		
Debtors	-	327,702
Cash at Bank and in Hand	44,637	787,128
<b>Total Current Assets</b>	44,637	1,114,830
<b>Current Liabilities</b>		
Creditors	2,544	7,218
Balance due to Consolidated Fund	4,532	2,394
<b>Total Current Liabilities</b>	<b>7,076</b>	<b>9,612</b>
<b>Net Current Assets</b>	<b>37,561</b>	<b>1,105,218</b>
<b>Net Assets</b>	<b>46,997,010</b>	<b>113,698,563</b>
<b>Reserves</b>		
Accumulated Revenue Reserves	46,541,150	113,655,218
Investment Reserve	455,860	43,345
<b>Total Reserves</b>	<b>46,997,010</b>	<b>113,698,563</b>

Separately  
Constituted  
Funds



# Dwelling Houses Loans Fund

## Highlights:

**Closing Net Asset Position of £11,088,390, an increase of 5.3% on 2009**

**Net Revenue Income of £561,473, a decrease of 51.5% on 2009**

## Key Results

**The Net Asset Value increased from £10.527m to £11.088m during 2010, an increase of £561k (5.3%)**

### Key Variances from Budget

	£'000
2009 NAV	10,527
Advances	(842)
Debtors	22
Balance due from CF	1,381
<b>2010 NAV</b>	<b>11,088</b>

During the year net advances reduced by £842k (13.3%) due to capital repayments by borrowers and a new advance of £103k agreed by the Housing Minister in 2009.

The balance due from the Consolidated Fund increased by £1.381m on 2009, largely reflecting loan repayments and interest received.

### Key Variances from 2009

	£'000
2009 NRI	1,158
Interest received	(587)
Other variances	(10)
<b>2010 NRI</b>	<b>561</b>

## Performance compared to 2009

### Loan, Bank and Notional Interest

**↘ £587k (49%) less than 2009**

Loan and interest receivable decreased by 49% primarily due to lower interest rates, and routine repayment of capital advances.

# Dwelling Houses Loans Fund

## Operating Cost Statement

	2010 Actual £	2009 Actual £
Loan, Bank and Notional Interest	621,641	1,208,796
<b>Total Revenue</b>	<b>621,641</b>	<b>1,208,796</b>
Supplies and Services	52,489	48,416
Other Operating Expenditure	7,679	2,397
<b>Total Expenditure</b>	<b>60,168</b>	<b>50,813</b>
<b>Net Revenue Income</b>	<b>561,473</b>	<b>1,157,983</b>

## Statement of Total Recognised Gains and Losses

	2010 £	2009 £
Net Revenue Income	561,473	1,157,983
<b>Total Recognised Gain</b>	<b>561,473</b>	<b>1,157,983</b>

# Dwelling Houses Loans Fund

## Balance Sheet

	2010 £	2009 £
<b>Financial Assets</b>		
Advances	5,463,106	6,304,856
<b>Total Fixed Assets</b>	<b>5,463,106</b>	<b>6,304,856</b>
<b>Current Assets</b>		
Debtors	585,916	563,546
Balance due from Consolidated Fund	5,039,498	3,658,628
<b>Total Current Assets</b>	<b>5,625,414</b>	<b>4,222,174</b>
<b>Current Liabilities</b>		
Creditors	130	113
<b>Total Current Liabilities</b>	<b>130</b>	<b>113</b>
<b>Net Current Assets</b>	<b>5,625,284</b>	<b>4,222,061</b>
<b>Net Assets</b>	<b>11,088,390</b>	<b>10,526,917</b>
<b>Reserves</b>		
Accumulated Revenue Reserves	11,088,390	10,526,917
<b>Total Reserves</b>	<b>11,088,390</b>	<b>10,526,917</b>



# Assisted House Purchase Scheme

## Highlights:

**Closing Net Asset Position of £2,052,951, an increase of 1.9% on 2009**

**Net Revenue Income of £38,091, a decrease of 8.4% on 2009**

## Key Results

**The Net Asset Value increased from £2.015m to £2.053m during 2010, an increase of £38k (2%)**

### Key Variances from 2009

	£'000
2009 NAV	2,015
Advances	(662)
Balance due to CF	708
Other Variances	(8)
<b>2010 NAV</b>	<b>2,053</b>

During the year the scheme did not issue any new loans. Advances decreased by £662k due to capital repayments by borrowers; these repayments are also reflected in the £708k reduction in the balance due to the Consolidated Fund.

### Key Variances from 2009

	£'000
2009 NRI	42
Loan interest received	(45)
Interest paid on financing	46
Other Variances	(5)
<b>2010 NRI</b>	<b>38</b>

## Performance compared to 2009

### Loan, Bank and Notional Interest

↘ **£45k (37%) less than 2009**

Loan interest received decreased due to low interest rates and capital repayments received from borrowers.

### Finance Costs

↘ **£46k (69%) less than 2009**

Interest paid on the balance due to the Consolidated Fund also decreased by £46k due to loan repayments and low interest rates.

# Assisted House Purchase Scheme

## Operating Cost Statement

	2010 Actual £	2009 Actual £
Sales of Services	-	3,778
Loan, Bank and Notional Interest	75,746	120,380
<b>Total Revenue</b>	<b>75,746</b>	<b>124,158</b>
Supplies and Services	17,605	12,989
Premises and Maintenance	-	3,778
Other Operating Expenditure	-	173
Finance Costs	20,050	65,630
<b>Total Expenditure</b>	<b>37,655</b>	<b>82,570</b>
<b>Net Revenue Income</b>	<b>38,091</b>	<b>41,588</b>

## Statement of Total Recognised Gains and Losses

	2010 £	2009 £
Net Revenue Income	38,091	41,588
<b>Total Recognised Gain</b>	<b>38,091</b>	<b>41,588</b>

# Assisted House Purchase Scheme

## Balance Sheet

	2010 £	2009 £
<b>Financial Assets</b>		
Advances	3,982,441	4,644,913
<b>Total Fixed Assets</b>	<b>3,982,441</b>	<b>4,644,913</b>
<b>Current Assets</b>		
Debtors	293,173	300,828
<b>Total Current Assets</b>	<b>293,173</b>	<b>300,828</b>
<b>Current Liabilities</b>		
Balance due to Consolidated Fund	2,222,663	2,930,881
<b>Total Current Liabilities</b>	<b>2,222,663</b>	<b>2,930,881</b>
<b>Net Current Liabilities</b>	<b>(1,929,490)</b>	<b>(2,630,053)</b>
<b>Net Assets</b>	<b>2,052,951</b>	<b>2,014,860</b>
<b>Reserves</b>		
Accumulated Revenue Reserves	2,052,951	2,014,860
<b>Total Reserves</b>	<b>2,052,951</b>	<b>2,014,860</b>

# 99 Year Leases

## Highlights:

**Closing Net Asset Position unchanged at £830,372**

**Net Revenue Income of £13,325 before transfer, a decrease of 62% on 2009**

## Key Results

### Key Variances from 2009

	£'000
2009 NAV	830
Advances	(3)
Balance due from CF	(3)
Creditors	6
<b>2010 NAV</b>	<b>830</b>

### Key Variances from 2009

	£'000
2009 NRI	-
Loan interest received	(22)
Financial Return to JPH	22
<b>2010 NRI</b>	<b>-</b>

## The Net Asset Value did not increase during 2010

There is no change in the net asset value from 2009 as surplus revenue income is transferred to Jersey Property Holdings' cash limit at the end of each year and is presented as a 'Financial Return'.

## Performance compared to 2009

### Loan, Bank and Notional Interest

➡ **£22k (52%) less than 2009**

Loan interest received was lower than 2009 due to low interest rates.

### Financial Return

➡ **£22k (62%) less than 2009**

As a result of lower interest rates, the financial return made to Jersey Property Holdings also reduced.

# 99 Year Leases

## Operating Cost Statement

	2010 Actual £	2009 Actual £
Loan, Bank and Notional Interest	19,937	41,674
Other Revenue	-	118
<b>Total Revenue</b>	<b>19,937</b>	<b>41,792</b>
Supplies and Services	6,612	6,803
Financial Return	13,325	34,989
<b>Total Expenditure</b>	<b>19,937</b>	<b>41,792</b>
<b>Net Revenue Income</b>	<b>-</b>	<b>-</b>

## Statement of Total Recognised Gains and Losses

	2010 £	2009 £
Net Revenue Income	-	-
<b>Total Recognised Gain</b>	<b>-</b>	<b>-</b>

# 99 Year Leases

## Balance Sheet

	2010 £	2009 £
<b>Financial Assets</b>		
Advances	170,696	174,177
<b>Total Fixed Assets</b>	170,696	174,177
<b>Current Assets</b>		
Debtors	2,674	2,300
Balance due from Consolidated Fund	657,024	660,265
<b>Total Current Assets</b>	659,698	662,565
<b>Current Liabilities</b>		
Creditors	22	6,370
<b>Total Current Liabilities</b>	<b>22</b>	<b>6,370</b>
<b>Net Current Assets</b>	<b>659,676</b>	<b>656,195</b>
<b>Net Assets</b>	<b>830,372</b>	<b>830,372</b>
<b>Reserves</b>		
Accumulated Revenue Reserves	830,372	830,372
<b>Total Reserves</b>	<b>830,372</b>	<b>830,372</b>

# Agricultural Loans Fund

## Highlights:

**Closing Net Asset Position of £231,792, an increase of 167.3% on 2009**

**Net Revenue Income of £145,064, an increase of 67.3% on 2009**

## Key Results

**The Net Asset Value increased from £87k to £232k during 2010, an increase of £145k (167%)**

### Key Variances from 2009

	£'000
2009 NAV	87
Advances	(243)
Balance due to CF	388
<b>2010 NAV</b>	<b>232</b>

During the year the scheme did not issue any new loans. Advances decreased by £243k due to capital repayments by borrowers; these repayments are also reflected in the £388k reduction in the balance due to the Consolidated Fund.

### Key Variances from 2009

	£'000
2009 NRI	87
Loan interest received	(20)
Write back of bad debt	48
Finance costs	32
Other variances	(2)
<b>2010 NRI</b>	<b>145</b>

## Performance compared to 2009

The increase in net revenue income was largely due to the recovery of a prior year bad debt.

### Loan Interest Received

↘ **£20k (13%) less than 2009**

Loan interest received reduced due to routine capital repayments by borrowers.

### Other Operating Expenditure

↘ **£48k (1,456%) less than 2009**

During the year £45,000 was recovered which related to a charge against bad debts previously written off in 2004.

### Finance Costs

↘ **£32k (68%) less than 2009**

Interest paid on the balance due to the Consolidated Fund also decreased by £32k due to loan repayments and low interest rates.

# Agricultural Loans Fund

## Operating Cost Statement

	2010 Actual £	2009 Actual £
Loan, Bank and Notional Interest	128,669	148,584
<b>Total Revenue</b>	<b>128,669</b>	<b>148,584</b>
Supplies and Services	13,859	11,697
Other Operating Expenditure: (Write Back)/ Write Off of Bad Debts	(45,000)	3,319
Finance Costs	14,746	46,840
<b>Total Expenditure</b>	<b>(16,395)</b>	<b>61,856</b>
<b>Net Revenue Income</b>	<b>145,064</b>	<b>86,728</b>

## Statement of Total Recognised Gains and Losses

	2010 £	2009 £
Net Revenue Income	145,064	86,728
<b>Total Recognised Gain</b>	<b>145,064</b>	<b>86,728</b>



# Agricultural Loans Fund

## Balance Sheet

	2010 £	2009 £
<b>Financial Assets</b>		
Advances	1,616,161	1,858,948
<b>Total Fixed Assets</b>	1,616,161	1,858,948
<b>Current Assets</b>		
Debtors	276,128	276,958
<b>Total Current Assets</b>	276,128	276,958
<b>Current Liabilities</b>		
Balance due to Consolidated Fund	1,660,497	2,049,178
<b>Total Current Liabilities</b>	<b>1,660,497</b>	<b>2,049,178</b>
<b>Net Current Liabilities</b>	<b>(1,384,369)</b>	<b>(1,772,220)</b>
<b>Total Assets Less Current Liabilities</b>	<b>231,792</b>	<b>86,728</b>
<b>Net Assets</b>	<b>231,792</b>	<b>86,728</b>
<b>Reserves</b>		
Accumulated Revenue Reserves	231,792	86,728
<b>Total Reserves</b>	<b>231,792</b>	<b>86,728</b>

# Jersey Currency Notes

## Highlights:

**Closing Net Asset Position of £2,954,683, a decrease of 14.5% on 2009**

**Financial Return of £2,055,279, an increase of 571.4% on 2009**

## Key Results

### Key Variances from 2009

	£'000
2009 NAV	3,458
Financial Return	(2,055)
Operating Surplus	1,484
Unrealised Gains	68
<b>2010 NAV</b>	<b>2,955</b>

### Key Variances from 2009

	£'000
2009 NRE	29
Specimen Notes	(18)
Investment Income	(114)
Realised Gain on Investments	(1,190)
Cost of Notes Issued	179
Financial Return	1,749
Other variances	(63)
<b>2010 NRE</b>	<b>572</b>

## Changes in Net Asset Value from 2009

The Net Asset Value decreased from £3.458m to £2.955m during 2010, a decrease of £503k (14.5%).

The reduction of the Net Asset Value of the Fund reflects the increase in the Financial Return due to realised gains received in the Common Investment Fund (CIF).

## Performance compared to 2009

### Sale of Goods and Services

▲ **£18k (234%) more than 2009**

As a result of the launch of the new family of Jersey Currency Notes demand for the sale of specimen notes and gift sets increased during the year.

### Investment Income

▲ **£114k (13%) more than 2009**

Direct investment income received by the Fund in 2010 was £997k compared to £883k in 2009. The Fund's investments were held in the CIF with effect from 1 July 2010. The income derived from these investments is shown in the CIF note to these accounts and reflected in the Financial Return calculation.

### Realised Gain on Investments

▲ **£1.190m more than 2009**

Realised gains recognised in the Fund relate to gains on the sale of its' CIF units and on its £20m investment in the Strategic Reserve which was realised in June 2010.

### Supplies and Services

▲ **£179k (36%) more than 2009**

The cost of notes issued increased during the year due to the launch of the new family of currency notes.

# Jersey Currency Notes

## Financial Return

	£'000
Operating Surplus	1,484
CIF NRI	1,341
Less: CIF realised gain recognised in the Fund	(770)
<b>Financial Return</b>	<b>2,055</b>

## Financial Return

▲ **£1.749m (571%) more than 2009**

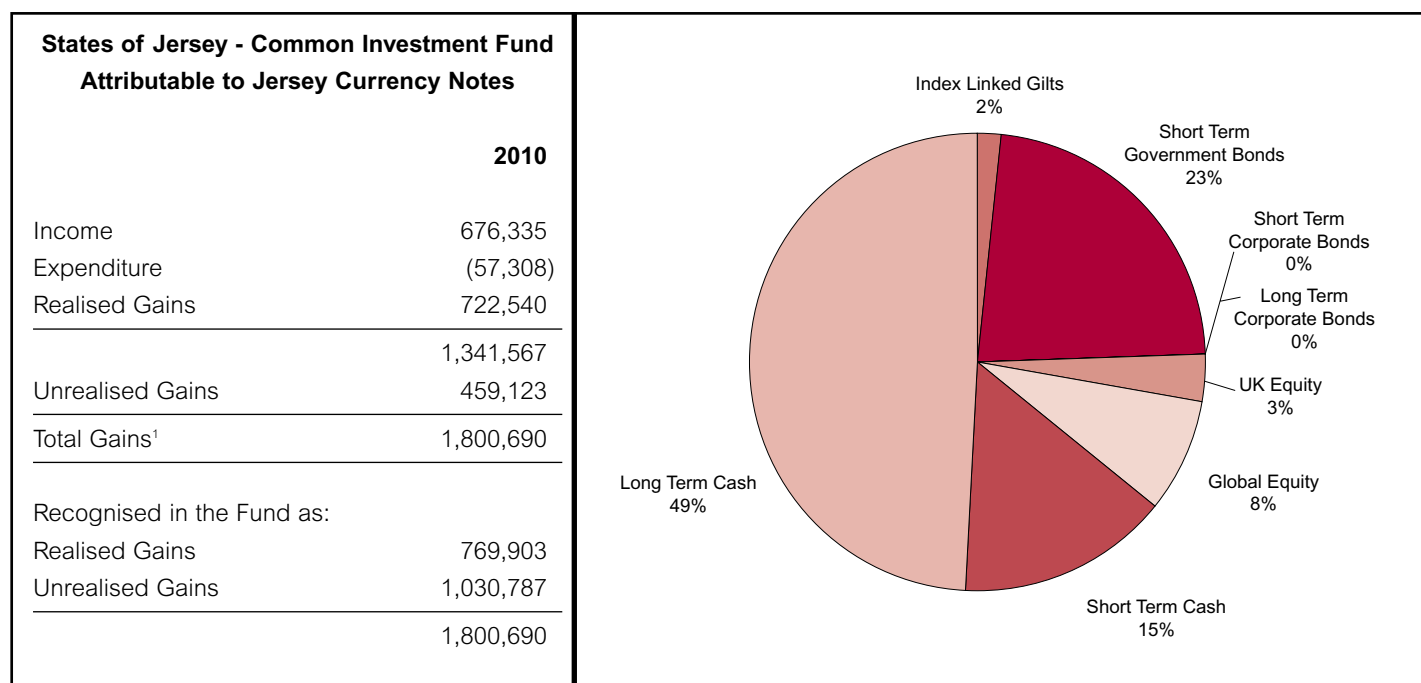
The Financial Return reflects the Operating Surplus in the Fund together with the realised increase in the Fund's CIF investments.

The increase compared to 2009 reflects the reclassification of the Fund's investment in the Strategic Reserve prior to it joining the CIF and returns on the Fund's CIF investments.

## Jersey Currency Notes

The Fund joined the CIF on 1 July 2010. During the year the Fund invested in a range of CIF pools, including UK, Overseas and Global equities pools, the short and long term cash pools, the short and long term government bond pools and the short and long term corporate bond pools.

The income and expenditure relating to the pools is accounted for in the CIF, and gains are only recognised in the Fund on sale of units. The table below shows CIF amounts attributable to the Fund:



# Jersey Currency Notes

## Operating Cost Statement

	2010 Actual £	2009 Actual £
Sales of Goods	20,170	6,047
Sales of Services	4,373	-
Investment Income	997,273	882,780
Loan, Bank and Notional Interest	11,334	41,739
Realised Gain on CIF Investments	769,903	-
Realised Gain/(Loss) on Other Investments	416,192	(4,267)
<b>Total Revenue</b>	<b>2,219,245</b>	<b>926,299</b>
Supplies and Services	669,905	490,653
Administrative Expenses	4,275	3,607
Premises and Maintenance	27,050	31,530
Other Operating Expenditure	6,046	53,542
Finance Costs	5,496	40,853
Depreciation <sup>1</sup>	22,857	29,305
<b>Operating Expenditure</b>	<b>735,629</b>	<b>649,490</b>
<b>Operating Surplus</b>	<b>1,483,616</b>	<b>276,809</b>
Financial Return	2,055,279	306,114
<b>Net Revenue Expenditure</b>	<b>(571,663)</b>	<b>(29,305)</b>

## Statement of Total Recognised Gains and Losses

	2010 £	2009 £
Net Revenue Expenditure <sup>1</sup>	(571,663)	(29,305)
Unrealised Gain on CIF Investments	1,030,787	-
Unrealised (Loss) / Gain on Other Investments	(962,218)	1,444,946
<b>Total Recognised (Loss)/Gain</b>	<b>(503,094)</b>	<b>1,415,641</b>

# Jersey Currency Notes

## Balance Sheet

	2010 £	2009 £
<b>Tangible Fixed Assets</b> <sup>1</sup>	53,334	76,191
<b>Financial Assets</b>		
Other investments	82,424,381	42,454,923
<b>Total Fixed Assets</b>	82,477,715	42,531,114
<b>Current Assets</b>		
Stock and Work in Progress	1,874,059	1,006,190
Debtors	34,629	894,274
Debtors - Investment in Strategic Reserve	-	21,066,869
Cash at Bank and in Hand	5,696,220	21,654,137
<b>Total Current Assets</b>	7,604,908	44,621,470
<b>Current Liabilities</b>		
Creditors	19,294	25,130
Balance due to Consolidated Fund	1,881,795	319,490
Currency in Circulation	85,226,851	83,350,187
<b>Total Current Liabilities</b>	<b>87,127,940</b>	<b>83,694,807</b>
<b>Net Current Liabilities</b>	<b>(79,523,032)</b>	<b>(39,073,337)</b>
<b>Net Assets</b>	<b>2,954,683</b>	<b>3,457,777</b>
<b>Reserves</b>		
Accumulated Revenue Reserve <sup>1</sup>	521,245	76,191
Investment Reserve	1,033,438	1,981,586
Circulation Reserve	1,400,000	1,400,000
<b>Total Reserves</b>	<b>2,954,683</b>	<b>3,457,777</b>

Notes:

- 2009 figures published in the 2009 Annual Accounts did not include depreciation, and so the comparatives have been restated.
- During 2010 the Fund transferred assets to the CIF, and as a result previous unrealised investment gains have been transferred to the Accumulated Revenue Reserve.

# Jersey Coinage

## Highlights:

**Closing Net Asset Position of £357,866, an increase of 2.6% on 2009**

**Financial Return of £57,077, an increase of 125.7% on 2009**

## Key Results

### Key Variances from 2009

	£'000
2009 NAV	348
Financial Return	(57)
Operating Surplus	4
Unrealised Gains	62
<b>2010 NAV</b>	<b>357</b>

### Key Variances from 2009

	£'000
2009 NRE	-
Investment Income	103
Royalties	(9)
Supplies and Services	(56)
Financial Return	32
Other Variances	(17)
<b>2010 NRE</b>	<b>53</b>

## Changes in Net Asset Value from 2009

The Net Asset Value (NAV) increased from £348k to £357k during 2010, an increase of £9k (2.6%)

The relatively small movement in the NAV of this Fund reflects the total recognised gains during the year.

## Performance compared to 2009

### Investment Income

➔ **£103k (74%) less than 2009**

Direct investment income received by the Fund in 2010 was £36k compared with £139k in 2009. The Fund's investments were held in the Common Investment Fund with effect from 1 July 2010. The income derived from these investments is shown in the CIF note to these accounts and reflected in the Financial Return calculation.

### Other Revenue

⬆ **£9k (11%) more than 2009**

The royalties received by the Fund for the sale of commemorative coins increased by £9k during the year mainly due to the sale of the Battle of Britain coin throughout the year. The 90th Anniversary of the Royal British Legion and 2011 Lifetime of Service coins sold particularly well in the 3rd and 4th quarter of the year.

### Supplies and Services

➔ **£56k (34%) less than 2009**

The cost of issuing coins during 2010 decreased compared to 2009 due to the reduction in the number of coins issued during the year.

## Financial Return

	£'000
Operating Surplus	4
CIF NRI	54
Less: CIF realised gain recognised in the Fund's accounts	(1)
<b>Financial Return</b>	<b>57</b>

## Financial Return

⬆ **£32k (126%) more than 2009**

The Financial Return reflects the Operating Surplus in the Fund together with the increase in income from the Fund's CIF investments.

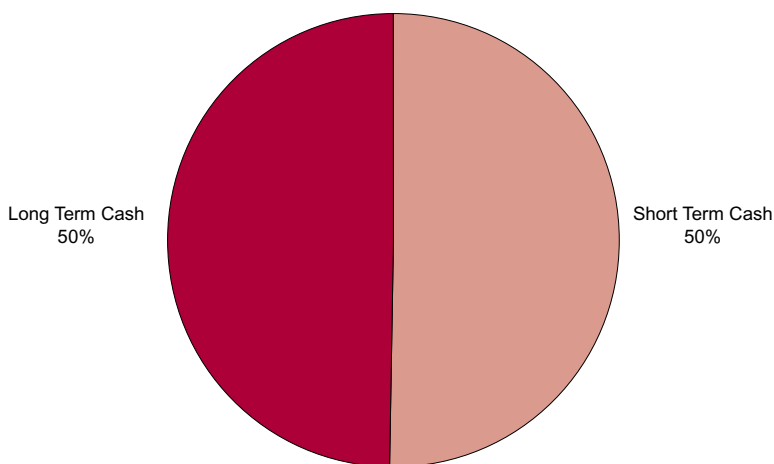
# Jersey Coinage

## Jersey Coinage

The Fund joined the CIF on 1 July 2010 and participates in a range of short and long term cash pools.

The income and expenditure relating to the pools is accounted for in the CIF and gains are only recognised in the Fund on sale of units. The table below shows CIF amounts attributable to the Fund:

<b>States of Jersey - Common Investment Fund Attributable to Jersey Coinage</b>	
	<b>2010</b>
Income	52,834
Expenditure	(2,780)
Realised Gains	4,014
	54,068
Unrealised Gains	10,553
Total Gains <sup>1</sup>	64,621
Recognised in the Fund as:	
Realised Gains	1,363
Unrealised Gains	63,258
	64,621



# Jersey Coinage

## Operating Cost Statement

	2010 Actual £	2009 Actual £
Sales of Services	473	-
Investment Income	36,420	139,069
Loan, Bank and Notional Interest	16	34
Realised Gain on CIF Investments	1,363	-
Realised Loss on Other Investments	-	(1,819)
Other Revenue	95,835	86,633
<b>Total Revenue</b>	<b>134,107</b>	<b>223,917</b>
Supplies and Services	109,232	165,668
Administrative Expenses	1,325	2,231
Premises and Maintenance	-	1,376
Other Operating Expenditure	19,150	25,009
Finance Costs	28	4,345
<b>Operating Expenditure</b>	<b>129,735</b>	<b>198,629</b>
<b>Operating Surplus</b>	<b>4,372</b>	<b>25,288</b>
Financial Return	57,077	25,288
<b>Net Revenue Expenditure</b>	<b>(52,705)</b>	<b>-</b>

## Statement of Total Recognised Gains and Losses

	2010 £	2009 £
Net Revenue Expenditure	(52,705)	-
Unrealised Gain on CIF Investments	63,258	-
Unrealised Loss on Other Investments	(816)	(30,125)
<b>Total Recognised Gain/(Loss)</b>	<b>9,737</b>	<b>(30,125)</b>



# Jersey Coinage

## Balance Sheet

	2010 £	2009 £
<b>Financial Assets</b>		
Other investments	7,435,179	7,398,129
<b>Total Fixed Assets</b>	<b>7,435,179</b>	<b>7,398,129</b>
<b>Current Assets</b>		
Stock and Work in Progress	255,159	282,444
Debtors	9,790	53,380
Cash at Bank and in Hand	269,339	22,601
<b>Total Current Assets</b>	<b>534,288</b>	<b>358,425</b>
<b>Current Liabilities</b>		
Creditors	1,212	12,014
Balance due to Consolidated Fund	57,821	82,383
Coinage in Circulation	7,552,568	7,314,028
<b>Total Current Liabilities</b>	<b>7,611,601</b>	<b>7,408,425</b>
<b>Net Current Liabilities</b>	<b>(7,077,313)</b>	<b>(7,050,000)</b>
<b>Net Assets</b>	<b>357,866</b>	<b>348,129</b>
<b>Reserves</b>		
Accumulated Revenue Reserves <sup>1</sup>	(55,617)	-
Investment Reserves <sup>1</sup>	63,483	(1,871)
Circulation Reserve	350,000	350,000
<b>Total Reserves</b>	<b>357,866</b>	<b>348,129</b>

Notes:

1. During 2010 the Fund transferred assets to the CIF and as a result previous unrealised investment gains have been transferred to the Accumulated Revenue Reserve.

# Tourism Development Fund

## Highlights:

**Closing Net Asset Position of £456,766, a decrease of 35.6% on 2009**

**Net Revenue Expenditure of £252,167, a decrease of 36.7% on 2009**

## Key Results

### Movement in NAV

	£'000
2009 NAV	709
Grants	(252)
<b>2010 NAV</b>	<b>457</b>

### Key Variances from 2009

	£'000
2009 NRE	398
Grants	(146)
<b>2010 NRE</b>	<b>252</b>

## Changes in Net Asset Value (NAV) from 2009

The NAV of the Fund decreased from £709k to £457k, a decrease of £252k (35.6%). The decrease is due to the payment of grants in 2010, in accordance with the purpose of the Fund.

## Performance compared to 2009

**Income £5k, a decrease of £18k (79.5%) on 2009**

Interest received has decreased due to lower bank balances and the decrease in interest rates.

## Expenditure

**Grants £252k, a decrease of £164k (39.4%) on 2009**

Grants from the Fund are considered and approved by a committee of business leaders and senior officers from the Economic Development Department. The amount of grants paid each year is dependent upon the number and financial amounts of applications received and approved by the committee.

# Tourism Development Fund

## Operating Cost Statement

	2010 Actual £	2009 Actual £
Investment Income	(4,637)	(22,668)
<b>Total Revenue</b>	<b>(4,637)</b>	<b>(22,668)</b>
Supplies and Services	4,373	4,472
Grants and Subsidies Payments	252,431	416,360
<b>Total Expenditure</b>	<b>256,804</b>	<b>420,832</b>
<b>Net Revenue Expenditure</b>	<b>252,167</b>	<b>398,164</b>

## Statement of Total Recognised Gains and Losses

	2010 £	2009 £
Net Revenue Expenditure	252,167	398,164
<b>Total Recognised Loss</b>	<b>252,167</b>	<b>398,164</b>

## Balance Sheet

	2010 £	2009 £
<b>Current Assets</b>		
Trade Debtors	23,434	–
Balance due from Consolidated Fund	435,103	708,933
<b>Total Current Assets</b>	<b>458,537</b>	<b>708,933</b>
<b>Current Liabilities</b>		
Trade Creditors	(1,771)	–
<b>Total Current Liabilities</b>	<b>(1,771)</b>	<b>–</b>
<b>Net Current Assets</b>	<b>456,766</b>	<b>708,933</b>
<b>Total Assets Less Current Liabilities</b>	<b>456,766</b>	<b>708,933</b>
<b>Net Assets</b>	<b>456,766</b>	<b>708,933</b>
<b>Total Reserves</b>	<b>456,766</b>	<b>708,933</b>

# Channel Islands Lottery (Jersey) Fund

## Highlights:

**Closing Net Asset Position of £527,147, an increase of 9.8% on 2009**

**Net Revenue Income of £47,076, an increase of 38.5% on 2009**

## Key Results

### Key Variances from 2009

	£'000
2009 NAV	480
Funds due to Guernsey	40
Balance due from CF	142
Funds owed to Charities	(118)
Uncollected prizes	63
Funds owed by agents	(80)
<b>2010 NAV</b>	<b>527</b>

### Key Variances from 2009

	£'000
2009 NRI	34
Guernsey's contribution	44
Jersey ticket sales	104
Interest received	(11)
Grant to Charities	(118)
Other Variances	(6)
<b>2010 NRI</b>	<b>47</b>

**The Net Asset Value increased from £480k to £527k during 2010, an increase of £47k (9.8%)**

The States increased the grant to the Association of Jersey Charities in 2009 for both 2009 and 2010 from 80% to 90% of the total profits with the remaining 10% being retained within the Fund. The net asset value of the Fund increased by 9.8% (£47k) due to increased ticket sales during 2010.

## Performance compared to 2009

Jersey ticket sales for the Christmas draw increased by 15% compared to 2009. Guernsey's contribution to the prize fund also increased compared to 2009 due to increased ticket sales.

## Guernsey Contribution to Prize Fund

**▲ £44k (5%) more than 2009**

Guernsey's contribution to the prize fund increased by 5% in 2010 due to increased ticket sales.

## Sales of tickets in Jersey

**▲ £104k (5%) more than 2009**

Sales of tickets in Jersey also increased by 5%.

## Loan Bank and Notional Interest

**▼ £11k (60%) less than 2009**

The Fund received £11k less interest during the year due to low interest rates.

## Grants and Subsidies Payments

**▲ £118k (38.6%) more than 2009**

The grant to the Association of Jersey Charities increased in 2010 due to increased ticket sales.

# Channel Islands Lottery (Jersey) Fund

## Operating Cost Statement

	2010 Actual £	2009 Actual £
Sales of Goods:		
Guernsey Contribution to Prize Fund	912,240	867,780
Sales of Services:		
Sale of tickets in Jersey	2,216,000	2,112,433
Other Lottery Income	-	4,300
Loan, Bank and Notional Interest	7,404	18,720
Other Revenue	341	540
<b>Total Revenue</b>	<b>3,135,985</b>	<b>3,003,773</b>
Supplies and Services	476,913	480,404
Other Operating Expenditure:		
Prizes Paid	2,188,297	2,183,600
Grants and Subsidies Payments	423,699	305,791
<b>Total Expenditure</b>	<b>3,088,909</b>	<b>2,969,795</b>
<b>Net Revenue Income</b>	<b>47,076</b>	<b>33,978</b>

## Statement of Total Recognised Gains and Losses

	2010 £	2009 £
Net Revenue Income	47,076	33,978
<b>Total Recognised Gain</b>	<b>47,076</b>	<b>33,978</b>

# Channel Islands Lottery (Jersey) Fund

## Balance Sheet

	2010 £	2009 £
<b>Current Assets</b>		
Debtors	282,395	241,620
Balance due from Consolidated Fund	971,820	830,231
<b>Total Current Assets</b>	<b>1,254,215</b>	<b>1,071,851</b>
<b>Current Liabilities</b>		
Creditors:		
Balance held for the Association of Jersey Charities	423,699	305,791
Uncollected Prizes	222,512	285,306
Other Creditors	80,857	683
<b>Total Current Liabilities</b>	<b>727,068</b>	<b>591,780</b>
<b>Net Current Assets</b>	<b>527,147</b>	<b>480,071</b>
<b>Net Assets</b>	<b>527,147</b>	<b>480,071</b>
<b>Reserves</b>		
Accumulated Revenue Reserves	527,147	480,071
<b>Total Reserves</b>	<b>527,147</b>	<b>480,071</b>

# Housing Development Fund

## Highlights:

**Closing Net Asset Position of £5,997,075, a decrease of 6.8% on 2009**

**Net Revenue Expenditure of £437,865, compared to Net Revenue Income of £1,666,052 in 2009**

## Key Results

### Key Variances from 2009

	£'000
2009 NAV	6,435
Overstated 2009 Debtor	(478)
Notional Interest	42
Other Expenditure	(2)
<b>2010 NAV</b>	<b>5,997</b>

### Key Variances from 2009

	£'000
2009 NRE	1,666
Rental Income	(43)
Disposal Receipts	(1,483)
Adjust 2009 Disposal Receipt	(478)
Notional Interest	(54)
Interest subsidy	(47)
Other Expenditure	1
<b>2010 NRE</b>	<b>438</b>

## Changes in Net Asset Value from 2009

The movement in Net Asset Value reflects the receipt of deferred income from a prior disposal on conclusion of the final account, which was £478k less than previously estimated.

## Performance compared to 2009

The 2009 net revenue expenditure reflected deferred receipts from two sales, one of which was recognised as a debtor to the Fund, with a combined forecast value of £1.483m that was subsequently adjusted by £478k. No receipts were due to the Fund in 2010 or are due in the future.

The 2009 interest subsidy sum incorporated an adjustment of £47k against the previously estimated 2008 figure, which was lower than anticipated due to reductions in bank lending rates. The continuing low interest rates have resulted in no interest subsidy payments in 2010 and are also reflected in the reduction in Notional Interest payable to the Fund.

# Housing Development Fund

## Operating Cost Statement

	2010 Actual £	2009 Actual £
Hire & Rentals	-	43,372
Loan, Bank and Notional Interest	42,205	96,363
Other Revenue	(478,178)	1,482,953
<b>Total Revenue</b>	<b>(435,973)</b>	<b>1,622,688</b>
Administrative Expenses	1,892	3,692
Grants and Subsidies Payments	-	(47,056)
<b>Total Expenditure</b>	<b>1,892</b>	<b>(43,364)</b>
<b>Net Revenue Expenditure/(Income)</b>	<b>437,865</b>	<b>(1,666,052)</b>

## Statement of Total Recognised Gains and Losses

	2010 £	2009 £
Net Revenue Expenditure	437,865	(1,666,052)
<b>Total Recognised Loss/(Gain)</b>	<b>437,865</b>	<b>(1,666,052)</b>



# Housing Development Fund

## Balance Sheet

	2010 £	2009 £
<b>Current Assets</b>		
Debtors	-	1,042,438
Balance due from Consolidated Fund	5,997,075	5,396,182
<b>Total Current Assets</b>	<b>5,997,075</b>	<b>6,438,620</b>
<b>Current Liabilities</b>		
Creditors	-	3,680
<b>Total Current Liabilities</b>	<b>-</b>	<b>3,680</b>
<b>Net Current Assets / (Liabilities)</b>	<b>5,997,075</b>	<b>6,434,940</b>
<b>Total Assets Less Current Liabilities</b>	<b>5,997,075</b>	<b>6,434,940</b>
<b>Net Assets</b>	<b>5,997,075</b>	<b>6,434,940</b>
<b>Reserves</b>		
Accumulated Revenue Reserves	5,997,075	6,434,940
<b>Total Reserves</b>	<b>5,997,075</b>	<b>6,434,940</b>

# Criminal Offences Confiscations Fund

## Highlights:

**Closing Net Asset Position of £8,321,520, an increase of 371.5% on 2009**

**Net Revenue Income of £6,556,800, against Net Revenue Expenditure of £11,608,714 in 2009**

## Key Results

### Changes in NAV

	£'000
2009 NAV	1,765
Confiscations	7,791
Other Income	75
Grants	(1,202)
Other Expenditure	(107)
<b>2010 NAV</b>	<b>8,322</b>

### Changes in Net Asset Value from 2009

The Net Asset Value (NAV) of the Fund increased from £1.765m to £8.322m, an increase of £6.557m (371.5%).

Income from confiscations amounted to £7.791m; other income (bank interest) amounted to £75k.

Total expenditure amounted to £1.309m.

Total NAV amounted to £8.322m, with bank balances of £8.559m, offset by £218k due to the Consolidated Fund and creditors of £19k.

### Key Variances from 2009

	£'000
2009 NRE	(11,609)
Confiscations	7,791
Interest received	47
Decrease in other operating expenditure	7,899
Grants	2,413
Other Expenditure	16
<b>2010 NRI</b>	<b>6,557</b>

### Performance compared to 2009

Income from confiscations amounted to £7.791m, with two large confiscations of £6.5m and £1.3m in 2010; a provision of £7.998m was made in 2009 in relation to a prior year confiscation that had been appealed against.

Bank interest received increased from £28k to £75k due to higher bank balances in 2010.

Grant expenditure decreased from £3.616m (2009) to £1.202m (66.8%), due to fewer grant applications.

Other operating expenditure (excluding the provision referred to above) increased from NIL to £100k, representing Viscount's fees deducted in respect of a large confiscation.

Other expenditure decreased from £23k to £7k (68.4%).

# Criminal Offences Confiscations Fund

## Operating Cost Statement

	2010 Actual £	2009 Actual £
Other Revenue (Confiscations)	7,790,649	–
Bank interest	75,525	28,180
<b>Total Revenue</b>	<b>7,866,174</b>	<b>28,180</b>
Grants	1,202,224	3,615,727
Other Operating Expenditure	100,000	7,998,507
Supplies and Services	7,105	22,660
Administration Expenses	35	–
Finance Costs	10	–
<b>Total Expenditure</b>	<b>1,309,374</b>	<b>11,636,894</b>
<b>Net Revenue Income/(Expenditure)</b>	<b>6,556,800</b>	<b>11,608,714</b>

## Statement of Total Recognised Gains and Losses

	2010 £	2009 £
Net Revenue Income/(Expenditure)	6,556,800	11,608,714
<b>Total Recognised Gain/(Loss)</b>	<b>6,556,800</b>	<b>11,608,714</b>

# Criminal Offences Confiscations Fund

## Balance Sheet

	2010 £	2009 £
<b>Current Assets</b>		
Cash at Bank and in Hand	8,559,343	14,224,487
<b>Total Current Assets</b>	<b>8,559,343</b>	<b>14,224,487</b>
<b>Current Liabilities</b>		
Creditors	(19,588)	(1,693,237)
Balance due to Consolidated Fund	(218,235)	(2,730,660)
<b>Total Current Liabilities</b>	<b>(237,823)</b>	<b>(4,423,897)</b>
<b>Net Current Assets</b>	<b>8,321,520</b>	<b>9,800,590</b>
<b>Long Term Liabilities</b>		
Provisions for liabilities and charges	–	(8,035,870)
<b>Total Long Term Liabilities</b>	<b>–</b>	<b>(8,035,870)</b>
<b>Net Assets</b>	<b>8,321,520</b>	<b>1,764,720</b>
<b>Reserves</b>		
Accumulated Revenue Reserves	8,321,520	1,764,720
<b>Total Reserves</b>	<b>8,321,520</b>	<b>1,764,720</b>

# Drug Trafficking Confiscations Fund

## Highlights:

**Closing Net Asset Position of £335,156, a decrease of 16.7% on 2009**

**Net Revenue Expenditure of £66,988, a decrease of 90.1% on 2009**

## Key Results

### Changes in NAV

	£'000
2009 NAV	402
Confiscations	14
Grants	(73)
Other Expenditure	(8)
<b>2010 NAV</b>	<b>335</b>

### Changes in Net Asset Value from 2009

The Net Asset Value (NAV) of the Fund decreased from £402k to £335k, a decrease of £67k (16.7%).

Income from confiscations amounted to £14k.

Total expenditure amounted to £81k.

Total NAV amounted to £335k, with bank balances of £1.948m and debtors (prepayments) of £287k, offset by provisions of £1.871m and creditors of £29k.

The prepayments figure of £287k relates to grants to Home Affairs, which were committed but not spent by year end.

The provisions figure of £1.871m relates to asset-sharing liabilities in respect of claims by foreign jurisdictions.

The Fund's available balance as at 31st December 2010, taking account of grants prepaid, amounts to £48k.

### Key Variances from 2009

	£'000
2009 NRE	678
Confiscations	13
Other Revenue	1
Grants	(609)
Other Expenditure	(16)
<b>2010 NRE</b>	<b>67</b>

### Performance compared to 2009

Income from confiscations amounted to £14k, down from £27k in 2009, a decrease of 47.7%; other revenue amounted to £0.3k (£1k in 2009).

Grant expenditure decreased from £682k (2009) to £73k, a decrease of 89.3%, mainly as a result of low funds available.

Other expenditure decreased from £24k (2009) to £8k, a decrease of 64.5%.

# Drug Trafficking Confiscations Fund

## Operating Cost Statement

	2010 Actual £	2009 Actual £
Other Revenue (Confiscations)	14,053	26,889
Bank interest	327	2,034
Foreign Exchange Loss	–	(1,066)
<b>Total Revenue</b>	<b>14,380</b>	<b>27,857</b>
Grants	72,773	681,769
Supplies and Services	8,595	24,178
<b>Total Expenditure</b>	<b>81,368</b>	<b>705,947</b>
<b>Net Revenue Expenditure</b>	<b>66,988</b>	<b>678,090</b>

## Statement of Total Recognised Gains and Losses

	2010 £	2009 £
Net Revenue Expenditure	66,988	678,090
<b>Total Recognised Loss</b>	<b>66,988</b>	<b>678,090</b>

# Drug Trafficking Confiscations Fund

## Balance Sheet

	2010 £	2009 £
<b>Current Assets</b>		
Debtors	287,454	358,228
Cash at Bank and in Hand	1,948,159	1,864,902
<b>Total Current Assets</b>	<b>2,235,613</b>	<b>2,223,130</b>
<b>Current Liabilities</b>		
Creditors	(29,130)	(24,130)
Balance due to Consolidated Fund	–	(7,179)
<b>Total Current Liabilities</b>	<b>(29,130)</b>	<b>(31,309)</b>
<b>Net Current Assets</b>	<b>2,206,483</b>	<b>2,191,821</b>
<b>Long Term Liabilities</b>		
Provisions for liabilities and charges	(1,871,327)	(1,789,677)
<b>Total Long Term Liabilities</b>	<b>(1,871,327)</b>	<b>(1,789,677)</b>
<b>Net Assets</b>	<b>335,156</b>	<b>402,144</b>
<b>Reserves</b>		
Accumulated Revenue Reserves	335,156	402,144
<b>Total Reserves</b>	<b>335,156</b>	<b>402,144</b>

# Civil Asset Recovery Fund

## Highlights:

**Closing Net Asset Position of £35,349, an increase of 223.6% on 2009**

**Net Revenue Income of £24,425, an increase of 110.2% on 2009**

## Key Results

### Changes in NAV

	£'000
2009 NAV	11
Confiscations	25
Expenditure	(1)
<b>2010 NAV</b>	<b>35</b>

### Changes in Net Asset Value from 2009

The Net Asset Value (NAV) of the Fund increased from £11k to £35k, an increase of £24k (223.6%).

Income from confiscations amounted to £25k; expenditure amounted to £1k and represented staff costs recharged.

Total assets amounted to £99k (due from the Consolidated Fund), offset by creditors of £64k.

### Key Variances from 2009

	£'000
2009 NRI	12
Confiscations	12
<b>2010 NRI</b>	<b>24</b>

### Performance compared to 2009

Net Revenue Income (NRI) increased from £12k to £24k (110.2%).

Income from confiscations increased from £13k to £25k, an increase of £12k; expenditure amounted to £1k (staff costs recharged), as in 2009.



# Civil Asset Recovery Fund

## Operating Cost Statement

	2010 Actual £	2009 Actual £
Other Revenue (Confiscations)	25,732	12,630
<b>Total Revenue</b>	<b>25,732</b>	<b>12,630</b>
Supplies and Services	1,251	893
Finance Costs	56	112
Administration Expenses	–	6
<b>Total Expenditure</b>	<b>1,307</b>	<b>1,011</b>
<b>Net Revenue Income</b>	<b>24,425</b>	<b>11,619</b>

## Statement of Total Recognised Gains and Losses

	2010 £	2009 £
Net Revenue Income	24,425	11,619
<b>Total Recognised Gain</b>	<b>24,425</b>	<b>11,619</b>

# Civil Asset Recovery Fund

## Balance Sheet

	2010 £	2009 £
<b>Current Assets</b>		
Balance due from Consolidated Fund	99,700	40,935
<b>Total Current Assets</b>	99,700	40,935
<b>Current Liabilities</b>		
Creditors	(64,351)	(30,011)
<b>Total Current Liabilities</b>	<b>(64,351)</b>	<b>(30,011)</b>
<b>Net Current Assets</b>	<b>35,349</b>	<b>10,924</b>
<b>Net Assets</b>	<b>35,349</b>	<b>10,924</b>
<b>Reserves</b>		
Accumulated Revenue Reserves	35,349	10,924
<b>Total Reserves</b>	<b>35,349</b>	<b>10,924</b>



Glossary  
of  
Terms



# Glossary of Terms

This glossary aims to explain some of the terms commonly used in the Accounts, and covers both accounting terms and terminology relating specifically to the States. The definitions given here are intended to assist the user of the accounts, and it should be noted that some terms may have specific legal meaning or more precise definitions under accounting standards.

The reader should also refer to the States' Accounting Policies in Note 1 of the Accounts, which include some definitions for accounting purposes and give more detail on the accounting treatments for various items.

## **0/10 (Zero/ten)**

The States in July 2004 (P.106/2004) to move to a 0/10% system of corporate taxation, which was introduced by The Income Tax (Amendment No. 28) (Jersey) Law 2007 and the Income Tax (Amendment No. 29) (Jersey) Law 2007. Under the system a 0% standard rate of corporate profits taxation and a 10% rate of corporate profits taxation for companies in particular sectors (including financial services) was introduced. This was to ensure that Jersey remained internationally competitive as a place to provide international financial services.

## **20 means 20**

In the 2007 Budget Statement the States agreed to withdraw certain tax allowances over a 5 year period. More information on this can be found either in the budget statements, or on the States website.

## **Accounting Officer**

The Accounting Officer is the person responsible for the proper financial management of a States funded body in accordance with the Public Finances (Jersey) Law 2005. In general, the Chief Officer of a department is also the Accounting Officer.

## **Accounting Period**

This is the length of time covered by the accounts. For the States of Jersey this is a period of twelve months commencing on 1 January. The end of the accounting period is the balance sheet date, 31 December.

## **Accruals Basis**

This is one of the main accounting concepts. Income and expenditure are shown in the accounting period that they are earned or incurred, not as money is received or paid.

## **Accrued Pension**

This is the amount of the annual pension an officer is entitled to as at the year end, i.e. the amount that they would receive if they carried out no further service.

## **Annual Budget Statement**

The States Annual Budget sets out the taxation measures and the expected level of States' income.

## **Annual Business Plan (ABP)**

An annual plan detailing the resources to be allocated to each States department together with the objectives of each department. It is through the Annual Business Plan debate that the States Assembly allocates funding to Departments' Net Expenditure Limits (budgets) from the Consolidated Fund.

## **Asset**

An asset is something that the States of Jersey owns; assets are sub-divided into fixed assets, financial assets and current assets.

- Fixed assets are assets which the States of Jersey has bought or constructed to provide services over a period of time. Fixed assets will have a life of more than one year;
- Financial assets are investments such as bonds or equities, loans made to third parties, or strategic investments. These assets are expected to be held for longer than one year and typically provide a return for the States;
- Current assets are assets typically sold or otherwise redeemed within one year of the end of the accounting period (e.g. stock and debtors).

### **Audit of Accounts**

An audit is an evaluation of the accounts by an independent expert. Please refer to the Auditor's Report for details of the work carried out.

### **Balance Sheet**

A primary accounting statement that shows the assets, liabilities and reserves of the States of Jersey at the end of the accounting period. This is covered in more detail in Section 6 of the Accounts – "Introduction to the Accounts".

### **Budget (Approval)**

A budget approval is the amount agreed either as the expected level of States' Income (approved through the Annual Budget Statement), or the amount of expenditure a department may incur (approved through the Annual Business Plan). Variations to these amounts may also be approved during the year. These accounts report two budget approval figures:

- 2010 Business Plan: This is the original budget set and approved by the States Assembly;
- Final Approved Budget: This is the final budget after taking account of authorised changes during the year.

### **Business Plan Basis**

The 2010 Business Plan did not include approvals of all items of expenditure under GAAP at a departmental level, and so to allow comparison against approvals expenditure has also been presented on the same basis as the Business Plan.

### **Capital Expenditure**

Expenditure on the acquisition or construction of fixed assets that will be used to provide services beyond the current accounting period or expenditure that adds value to an existing fixed asset.

### **Cash Equivalent Transfer Values (CETV)**

A cash equivalent transfer value (CETV) is a lump sum value in today's terms of the rights accrued within a member's pension scheme. It assumes the member is leaving service and makes a pension transfer of the pension fund to an alternative pension arrangement.

### **Cash Flow Risk**

The risk that the States' available cash will not be sufficient to meet its financial obligations.

### **Cash Flow Statement**

A primary accounting statement that explains actual movements in cash balances that have occurred in the year. This contrasts to the Operating Cost Statement which reports accrued income and expenditure. This is covered in more detail in Section 6 of the Accounts – "Introduction to the Accounts".

### **Common Investment Fund (CIF)**

The Common Investment Fund is an administrative arrangement that allows States Funds (including those outside of the States of Jersey Group) to pool investments to benefit from greater investment opportunities and economies of scale.

**Consolidated Fund**

This is the fund through which the majority of the States' income and expenditure is managed. More detail on this fund is given in Sections 2.3.3 and 2.7.1 of the Treasurer's Report.

**Contingent Liability**

A contingent liability is a possible liability, as explained in Note 1 to the Accounts.

**Corporate Bonds**

Corporate bonds are issued by companies to raise capital. They are an alternative to issuing new shares on the stock market (equity finance) and are a form of debt finance.

**Creditor**

A creditor is a party who the States of Jersey owe money to at the end of the accounting period for goods or services provided within the accounting period.

**Debtor**

A debtor is a party who owes the States of Jersey money at the end of the accounting period for goods or services provided by the States of Jersey within the accounting period.

**Departmental Income**

Departmental Income is income derived from charges made for services provided by departments.

**Equities**

Equities are instruments that signify an ownership position in a corporation, and represent a claim on its proportionate share in the corporation's assets and profits

**Financial Instruments**

A contract that gives rise to either cash, equities or a contractual right to receive either cash or another financial instrument.

**Foreign Exchange Risk**

The risk of loss stemming from exposure to adverse foreign exchange rate movements.

**Full Time Equivalents (FTE)**

FTE represents the equivalent number of Full Time Employees a department has, taking into account any part-time and other flexible working arrangements. For example, if an employee works 75% of normal hours they would be recorded as a FTE of 0.75.

**GAAP Basis**

Income and Expenditure are now recorded in line with UK Generally Accepted Accounting Principles, but approvals do not include all items of expenditure. As well as showing expenditure on a basis comparable to approvals (Business Plan Basis – see above), departments also show total Net Expenditure/Income on a GAAP compliant basis.

**General Revenue Income**

General Revenue Income comprises taxation, duties, the Island rate, and other income to the Consolidated Fund covered by the Annual Budget Statement.

**Generally Accepted Accounting Principles (GAAP)**

Generally Accepted Accounting Principles (GAAP) are a standard framework of guidelines for financial accounting used in any given jurisdiction; generally known as Accounting Standards. GAAP includes the standards, conventions, and rules accountants follow in recording and summarizing transactions, and in the preparation of financial statements.

The States of Jersey follows UK GAAP, as interpreted by the Jersey Financial Reporting Manual.



**Grants and Subsidies**

Grants and subsidies are assistance from a States entity in the form of transfers of resources to an individual or organisation in return for past or future compliance with certain conditions.

**Gross Departmental Expenditure**

This is revenue expenditure incurred by States departments in the course of providing public services, before taking account of Departmental Income.

**Head of Expenditure**

A head of expenditure is either the annual revenue expenditure limit of a States funded body, or an amount allocated for a capital project.

**Income**

This is the amounts that the States of Jersey receives or is entitled to in the accounting period.

**Interest Rate Risk**

This is the financial risk to which a portfolio or institution is exposed to if interest rates change.

**Jersey Financial Reporting Manual (JFRm)**

The Jersey Financial Reporting Manual interprets UK GAAP for the public sector in Jersey, and is based on the UK version of the same document.

**Key Management Personnel**

Key management personnel are members of senior management (defined later), and Assistant Ministers.

**Leases**

A lease is a financial arrangement that provides for the use of an asset without direct ownership. For accounting purposes leases can be either:

- Finance leases: A lease that transfers substantially all of the risks and rewards associated with owning the asset to the lessee (in these accounts the States of Jersey). Typically finance leases are entered into to finance large capital projects, or
- Operating Lease: A lease where the risks and rewards of ownership are not borne by the lessee. Operating leases are entered into for a range of assets such as vehicles or plant and machinery.

**Liability**

A debt or obligation owed by the States of Jersey to another party.

**Liquidity Risk**

The risk that an organisation may not have, or may not be able to raise cash funds when needed.

**Market Risk**

The risk of losses resulting from adverse changes in market prices or other market rates.

**Ministerial Department**

A Ministerial Department is one for which a Minister is responsible to the States for its administration and funding.

**Net Revenue Expenditure (NRE)**

NRE is the net of gross departmental expenditure and departmental income. This is the key measure against which Accounting Officers are held to account for delivering services within an allocated expenditure limit. If income exceeds expenditure it is reported as Net Revenue Income.

**Net Revenue Income**

See Net Revenue Expenditure.

**Non-Ministerial Department**

A non-Ministerial Department is one for which no Minister is responsible to the States for its administration or funding.

**Operating Cost Statement (OCS)**

A primary accounting statement showing the income and expenditure for the States in the current accounting period. This is covered in more detail in Section 6 of the Accounts – “Introduction to the Accounts”.

**Primary Accounting Statements**

The four primary accounting statements within the States of Jersey accounts are the Operating Cost Statement, the Statement of Total Recognised Gains and Losses, the Balance Sheet and the Cash Flow Statement.

**Provision**

This is an amount set aside in the accounts (included in liabilities on the balance sheet) for probable payments due after the end of the accounting period that relate to events that have taken place in the current, or previous, accounting period.

**Related Party**

Related Parties are more fully defined in Financial Reporting Standard 8 – Related Party Transactions, but in terms of the States are parties that are controlled or significantly influenced either by the States directly or indirectly through its strategic investments, or by a member of Key Management Personnel.

**Reserves (Balance Sheet Item)**

Equal to Net Asset Value, reserves result from the accumulation of surpluses, deficits, revaluations of assets and other surplus sums.

**Retail Price Index (RPI)**

The Jersey Retail Price Index is a measure of inflation compiled by the States of Jersey Statistics Unit.

**RPI(X)**

RPI(X) is the RPI excluding mortgage interest payments, often considered as a measure of underlying inflation

**Revaluation**

Accounting Standards require Fixed Assets to be held at “Current Value”, and so regular revaluations of certain asset classes are required (as explained in Note 1 to the Accounts).

**Revenue Expenditure**

The day to day expenses associated with the provision of services, including the cost of employing staff, purchasing supplies and services and holding and using fixed assets.

**Revenue Expenditure Limit**

Revenue expenditure limits are approved by the States Assembly (normally through the Annual Business Plan), and are the key measure against which Accounting Officers are held to account for delivering services within an allocated expenditure limit.

**Revenue Levied by the States of Jersey**

Income such as taxes, duties or fines, raised by the States of Jersey where no or nominal consideration is provided in return. Whilst the States of Jersey does provide a range of services to islanders, it does not do so directly in consideration for payments received.

### **Senior management**

Senior management includes Accounting Officers (except those of smaller departments exempted by the Treasury and Resources Minister through a formal decision) and members of the Council of Ministers.

### **Separately Constituted (Special) Funds**

These are funds with a specific purpose and are usually established by legislation or a States decision.

### **Statement of Total Recognised Gains and Losses (STRGL)**

The STRGL is a primary statement that includes all gains and losses made in the accounting period whether realised or unrealised. For example, accounting standards currently applied by the States do not require the unrealised gains or losses on instruments to be included in the surplus for the year. These movements are instead recorded in the STRGL.

### **Stock and Work in Progress**

These are items that the States of Jersey has purchased, or is developing, but has not yet used in the provision of services. For example, supplies held in a store prior to being issued for use.

### **Strategic Investments**

Companies in which the States has a majority shareholding but which are not consolidated into the States accounts as their inclusion would distort the presentation of the States' financial results.

### **States of Jersey Group**

The States of Jersey Group (or group boundary) is made up of the various entities that are included in the Accounts. More detail on which entities are included is given in Note 34 to the Accounts.

### **Total Gross Expenditure**

This is total expenditure before consolidation adjustments have been made and therefore includes, for example, expenditure incurred by one department as a result of work done by another.

### **Total Gross Income**

This is total income before consolidation adjustments have been made and therefore includes, for example, income received by one department for work done on behalf of another.

### **Trading Operation**

These are areas of operation of the States of Jersey, designated by the States to be a States Trading Operation. At present there are four States Trading Operations: Jersey Airport, Jersey Harbours, Jersey Fleet Management and Jersey Car Parking.

### **Trading Fund**

Trading Operations do not form part of the Consolidated Fund, and so each maintain a separate Trading Fund balance. This is calculated using the same method as the Consolidated Fund balance, as detailed in section 2.7.1 of the Treasurer's Report.

## Summary of Acronyms and Initialisations

<b>BP</b>	Business Plan
<b>CETV</b>	Cash Equivalent Transfer Value (Pensions)
<b>CIF</b>	Common Investment Fund
<b>CSR</b>	Comprehensive Spending Review
<b>CSS</b>	Civil Service Scheme
<b>DPS</b>	Discretionary Pension Scheme
<b>EUSD</b>	European Union Savings Tax Directive
<b>FSR</b>	Fiscal Strategy Review
<b>FTE</b>	Full Time Equivalent
<b>GAAP</b>	Generally Accepted Accounting Principles
<b>GST</b>	Goods and Services Tax
<b>HCAE</b>	Historic Child Abuse Inquiry
<b>JFReM</b>	Jersey Financial Reporting Manual
<b>JPOPF</b>	Jersey Post Office Pension Fund
<b>JTSF</b>	Jersey Teachers' Superannuation Fund
<b>NRE</b>	Net Revenue Expenditure
<b>NRI</b>	Net Revenue Income
<b>PECRS</b>	Public Employees' Contributory Retirement Scheme
<b>SOJ</b>	States of Jersey
<b>VER</b>	Voluntary Early Retirement
<b>VR</b>	Voluntary Redundancy
<b>WEB</b>	Waterfront Enterprise Board



# Appendix A

## States of Jersey Grants

### Chief Minister's Department:

Grantee	Reason for Grant	Amount £
Alliance Francaise de Jersey	Development of Jersey/France relations - promoting French language and culture	12,000
<b>Total - Chief Minister's Department</b>		<b>£12,000</b>

### Economic Development Department:

Grantee	Reason for Grant	Amount £
Air Route Development Grants	Grants to airlines to support new routes	168,055
Exporter and Start-Up Grants	To support the start up of new enterprises and encourage small enterprises to develop new exports markets	159,797
Jersey International Air Display	Jersey International Air Display - Event grant	100,000
Jersey Hospitality Association	Grant to support the Jersey Hospitality Association	96,000
Jersey Export and Trade Initiative Grants	Match funding grant to support and encourage local business to identify and grow export markets	94,188
Sportcel	Event Grant for Seniors Golf	50,000
Jersey Innovation Initiative Grants	Match Funding grant to support the investment into innovation (products and services)	40,144
Jersey Hospitality Association	Bienv'nue training costs for the Hospitality Sector employees	17,750
Genuine Jersey Products Association	Stimulus Grant - Marketing Support	15,000
La Moye Golf Club	Fee for Golf Course for Seniors Golf event	13,000
Jersey Advisory and Conciliation Service	Support to deliver Employment Law training to Jersey companies	5,000
Cine de France Ltd	Grant towards the Film Festival	1,000

### Area Payments:

Area Payments to Individuals	To support a base level of farming activity in the countryside	181,931
Amal-Grow Limited	To support a base level of farming activity in the countryside	44,673
Woodside Farms Ltd	To support a base level of farming activity in the countryside	40,296
Fosse Au Bois Growers Ltd	To support a base level of farming activity in the countryside	39,392
Meleches 2007 Ltd	To support a base level of farming activity in the countryside	37,980
Master Farms Ltd	To support a base level of farming activity in the countryside	31,921
Somerleigh Farms 1996 Ltd	To support a base level of farming activity in the countryside	24,574
R Le B Ltd	To support a base level of farming activity in the countryside	18,245
Cowley Farm Ltd	To support a base level of farming activity in the countryside	17,338
Lodge Farm Ltd	To support a base level of farming activity in the countryside	16,238
Classic Herd Ltd	To support a base level of farming activity in the countryside	15,602
Chalet Farm Ltd	To support a base level of farming activity in the countryside	14,450
D A Richardson Ltd	To support a base level of farming activity in the countryside	13,563
Labey Farms Ltd	To support a base level of farming activity in the countryside	13,259
Meadow Vale Farm Ltd	To support a base level of farming activity in the countryside	12,123
St Lawrence Growers Ltd	To support a base level of farming activity in the countryside	11,868
J & S Growers (2009) Ltd	To support a base level of farming activity in the countryside	11,152

# Appendix A

Didier Hellio Ltd	To support a base level of farming activity in the countryside	10,798
Trinity Manor Farm Ltd	To support a base level of farming activity in the countryside	10,231
Hi-Ho Growers Ltd	To support a base level of farming activity in the countryside	9,815
Le Gresley Farms Ltd	To support a base level of farming activity in the countryside	9,537
Printemps Farm Ltd	To support a base level of farming activity in the countryside	9,146
Freedom Farms Ltd	To support a base level of farming activity in the countryside	8,700
D J Farming Ltd	To support a base level of farming activity in the countryside	7,397
Gold Leaf Farm Ltd	To support a base level of farming activity in the countryside	6,842
Bel Val Farm Ltd	To support a base level of farming activity in the countryside	6,426
La Ferme Ltd	To support a base level of farming activity in the countryside	6,398
C & A Jersey Royals Ltd	To support a base level of farming activity in the countryside	5,934
Anneville Farm Ltd	To support a base level of farming activity in the countryside	5,586
Les Cotils Farms Ltd	To support a base level of farming activity in the countryside	5,459
Rozel Farms Ltd	To support a base level of farming activity in the countryside	5,279
CS Conservation	To support a base level of farming activity in the countryside	4,888
Cross Cottage Farm Ltd	To support a base level of farming activity in the countryside	4,790
Vermont Farm Ltd	To support a base level of farming activity in the countryside	4,148
Devon Villa (1991) Ltd	To support a base level of farming activity in the countryside	3,797
Labey Farms Ltd	To support a base level of farming activity in the countryside	3,708
Rondel Farms Ltd	To support a base level of farming activity in the countryside	3,391
La Pompe Ltd	To support a base level of farming activity in the countryside	2,214
Person & Friere Ltd	To support a base level of farming activity in the countryside	2,213
Le Sech Farms Ltd	To support a base level of farming activity in the countryside	2,120
Aigretmont Farm Ltd	To support a base level of farming activity in the countryside	2,051
Happy Hens Ltd	To support a base level of farming activity in the countryside	1,956
Le Rendu & Son Ltd	To support a base level of farming activity in the countryside	1,844
Bayview Livery Ltd	To support a base level of farming activity in the countryside	1,729
La Mare Vineyards Ltd	To support a base level of farming activity in the countryside	1,399
Bon Air Stables	To support a base level of farming activity in the countryside	1,241
Ocean Dream Ltd	To support a base level of farming activity in the countryside	1,187
Bingies Berries	To support a base level of farming activity in the countryside	1,152
CAF Engineering Limited	To support a base level of farming activity in the countryside	1,115
Vers Les Monts Organic Farm	To support a base level of farming activity in the countryside	893
East Riding Ltd	To support a base level of farming activity in the countryside	626
J & S Growers (2009) Ltd	To support a base level of farming activity in the countryside	500
Bizzy Lizzy Nurseries Ltd	To support a base level of farming activity in the countryside	467
Clamer Farm Ltd	To support a base level of farming activity in the countryside	323
Cross Cottage Farm Ltd	To support a base level of farming activity in the countryside	300
Cowley Farm Ltd	To support a base level of farming activity in the countryside	259
Lodge Farm Ltd	To support a base level of farming activity in the countryside	175
La Ferme Ltd	To support a base level of farming activity in the countryside	155
<b>Total - Area Payments</b>		<b>700,794</b>

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## Quality Milk Payments:

Quality Milk Payments to individuals	Transitional support to allow the industry to implement their Dairy Industry Recovery Programme	164,296
La Ferme Ltd	Transitional support to allow the industry to implement their Dairy Industry Recovery Programme	46,730
Chalet Jersey Ltd	Transitional support to allow the industry to implement their Dairy Industry Recovery Programme	43,751
R Le B Ltd	Transitional support to allow the industry to implement their Dairy Industry Recovery Programme	42,541
Lodge Farm Ltd	Transitional support to allow the industry to implement their Dairy Industry Recovery Programme	36,898
Cowley Farm Ltd	Transitional support to allow the industry to implement their Dairy Industry Recovery Programme	32,845
Trinity Manor Farm Ltd	Transitional support to allow the industry to implement their Dairy Industry Recovery Programme	30,793
Meadow Vale Farm Ltd	Transitional support to allow the industry to implement their Dairy Industry Recovery Programme	30,568
Master Farms Ltd	Transitional support to allow the industry to implement their Dairy Industry Recovery Programme	16,365
Freedom Farms Ltd	Transitional support to allow the industry to implement their Dairy Industry Recovery Programme	15,285
Gold Leaf Farm Ltd	Transitional support to allow the industry to implement their Dairy Industry Recovery Programme	14,201
Le Gresley Farms Ltd	Transitional support to allow the industry to implement their Dairy Industry Recovery Programme	12,579
Classic Herd Ltd	Transitional support to allow the industry to implement their Dairy Industry Recovery Programme	9,453
Cross Cottage Farm Ltd	Transitional support to allow the industry to implement their Dairy Industry Recovery Programme	8,098
D J Farming Ltd	Transitional support to allow the industry to implement their Dairy Industry Recovery Programme	5,632
	<b>Total - Quality Milk Payments</b>	<b>510,035</b>

## Apprentices/Apprenticeships:

Jacksons (CI) Limited	Grant to employer in respect of apprentices employed	11,642
Jersey Electricity Plc	Grant to employer in respect of apprentices employed	10,645
Dandara Jersey Ltd	Grant to employer in respect of apprentices employed	10,378
Rio Hair Salon Ltd	Grant to employer in respect of apprentices employed	9,015
Apprenticeship Grant to individuals	Grants to individuals who complete their apprenticeships	8,495
Elmina Lifestyle Ltd	Grant to employer in respect of apprentices employed	6,982
Salon Seven	Grant to employer in respect of apprentices employed	6,610
Raffray Ltd	Grant to employer in respect of apprentices employed	5,305
CAF Engineering Limited	Grant to employer in respect of apprentices employed	4,975
Larsen Ltd	Grant to employer in respect of apprentices employed	3,962
Michelle Hairstyles Ltd	Grant to employer in respect of apprentices employed	3,890
Brady & Gallagher (1999) Ltd	Grant to employer in respect of apprentices employed	3,830



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Power Protection & Security Ltd	Grant to employer in respect of apprentices employed	3,680
D I S Electrical Contractors Ltd	Grant to employer in respect of apprentices employed	3,358
Toni & Guy Jersey Ltd	Grant to employer in respect of apprentices employed	3,355
Feel Unique	Grant to employer in respect of apprentices employed	3,282
Syvret & Turner Ltd	Grant to employer in respect of apprentices employed	3,265
United Electrical Contractors	Grant to employer in respect of apprentices employed	3,252
Gary Jegou Ltd	Grant to employer in respect of apprentices employed	3,000
Le Riche Automobile Restorers	Grant to employer in respect of apprentices employed	3,000
APR Motor Repairs	Grant to employer in respect of apprentices employed	2,930
J Beamer Decorators Ltd	Grant to employer in respect of apprentices employed	2,930
Seymour Hotels of Jersey	Grant to employer in respect of apprentices employed	2,930
RFOC Electrical Contractors Ltd	Grant to employer in respect of apprentices employed	2,895
Dean Burnouf Ltd	Grant to employer in respect of apprentices employed	2,860
Gelaires Hair & Beauty	Grant to employer in respect of apprentices employed	2,825
MITIE Engineering Services (Jersey) Ltd	Grant to employer in respect of apprentices employed	2,825
Nixon & McKenna	Grant to employer in respect of apprentices employed	2,825
Michael Hill Joinery Ltd	Grant to employer in respect of apprentices employed	2,250
Smail & Richards Ltd	Grant to employer in respect of apprentices employed	2,240
Jersey Oak	Grant to employer in respect of apprentices employed	2,225
Fosse Construction Ltd	Grant to employer in respect of apprentices employed	2,150
J P Mauger Ltd	Grant to employer in respect of apprentices employed	2,145
Amalgamated Facilities Management	Grant to employer in respect of apprentices employed	2,140
Aston Electrical	Grant to employer in respect of apprentices employed	2,132
R & S Bouchard Plumbing Services Ltd	Grant to employer in respect of apprentices employed	2,115
J Gardemann Joiner/Carpenter	Grant to employer in respect of apprentices employed	2,098
Lotheringtons Commercial Interiors	Grant to employer in respect of apprentices employed	2,080
ASF Plumbing & Heating Ltd	Grant to employer in respect of apprentices employed	2,075
Leonards Electrics	Grant to employer in respect of apprentices employed	2,075
P M B Decorators Ltd	Grant to employer in respect of apprentices employed	2,075
Alan Rive Builders	Grant to employer in respect of apprentices employed	2,028
Chic Salon	Grant to employer in respect of apprentices employed	2,012
Houze Construction Limited	Grant to employer in respect of apprentices employed	2,010
Brimbyrne Ltd	Grant to employer in respect of apprentices employed	1,975
Chapman Hugo Ltd	Grant to employer in respect of apprentices employed	1,975
Artizen Design	Grant to employer in respect of apprentices employed	1,888
Benchmark Carpenters and Joiners Ltd	Grant to employer in respect of apprentices employed	1,852
Le Lay Engineers (Jersey) Ltd	Grant to employer in respect of apprentices employed	1,615
A D Hall Decorators	Grant to employer in respect of apprentices employed	1,605
Passion	Grant to employer in respect of apprentices employed	1,500
Portside Studio	Grant to employer in respect of apprentices employed	1,500
Storm Hair	Grant to employer in respect of apprentices employed	1,500
Bel Royal Motor Work Ltd	Grant to employer in respect of apprentices employed	1,400
Cameron & Sons (Jersey) Ltd	Grant to employer in respect of apprentices employed	1,365
P Genee Building Contractor Ltd	Grant to employer in respect of apprentices employed	1,365
Bonita Hair & Beauty	Grant to employer in respect of apprentices employed	1,360
No 1 Recovery	Grant to employer in respect of apprentices employed	1,360

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Mel Owers Decorators Ltd	Grant to employer in respect of apprentices employed	1,330
Cafejac Ltd	Grant to employer in respect of apprentices employed	1,290
G4S Security Services (Jersey) Ltd	Grant to employer in respect of apprentices employed	1,255
Hair Central	Grant to employer in respect of apprentices employed	1,075
JD & BMC Decorators Limited	Grant to employer in respect of apprentices employed	1,068
Mercury Distribution Ltd	Grant to employer in respect of apprentices employed	975
Planet Hair	Grant to employer in respect of apprentices employed	925
Adept Builders	Grant to employer in respect of apprentices employed	750
Bisson Bros Ltd	Grant to employer in respect of apprentices employed	750
Concept Joinery	Grant to employer in respect of apprentices employed	750
Darren Le Feuvre Plumbing & Heating Ltd	Grant to employer in respect of apprentices employed	750
Energy Wise	Grant to employer in respect of apprentices employed	750
G J M Development	Grant to employer in respect of apprentices employed	750
Hatleys	Grant to employer in respect of apprentices employed	750
Heritage Joinery	Grant to employer in respect of apprentices employed	750
JMEC Limited	Grant to employer in respect of apprentices employed	750
Kut & Kurls	Grant to employer in respect of apprentices employed	750
MBC Motor Repairs	Grant to employer in respect of apprentices employed	750
Prestige Cars	Grant to employer in respect of apprentices employed	750
The Plumbing Company	Grant to employer in respect of apprentices employed	750
F J De La Haye & Son Joinery Contractors Ltd	Grant to employer in respect of apprentices employed	680
Finn-Decor Limited	Grant to employer in respect of apprentices employed	655
John McGranahan Electrical Contractor	Grant to employer in respect of apprentices employed	645
Rylance Ltd	Grant to employer in respect of apprentices employed	632
Eastern Joinery & Construction Ltd	Grant to employer in respect of apprentices employed	600
Malzard & Le Vesconte Ltd	Grant to employer in respect of apprentices employed	565
A A Rive Limited	Grant to employer in respect of apprentices employed	548
Trinity Joinery (2005) Ltd	Grant to employer in respect of apprentices employed	460
Michael Moyse Hair Fashion	Grant to employer in respect of apprentices employed	425
A S C Builders	Grant to employer in respect of apprentices employed	308
Eclipse Hair Salon	Grant to employer in respect of apprentices employed	283
Ray Wilkinson Builders Ltd	Grant to employer in respect of apprentices employed	283
A T C & Son	Grant to employer in respect of apprentices employed	255
Colin Queree Carpenter & Builder Ltd	Grant to employer in respect of apprentices employed	220
Motor Mall	Refund of grant to employer in respect of apprentices employed	(70)
<b>Total - Employment of Apprentices</b>		<b>215,217</b>
<b>Rural Initiative Scheme:</b>		
Jersey Island Genetics Ltd	To support for innovation and business diversification	58,384
Jersey Dairy	To support for innovation and business diversification	45,075
Rural Initiative Scheme Grant to individuals	To support for innovation and business diversification	25,077
J Le Maistre Tree Surgery Ltd	To support for innovation and business diversification	18,974
La Mare Vineyards Ltd	To support for innovation and business diversification	11,225
Jersey Honeybee Development	To support for innovation and business diversification	3,227
Jersey Woodland Resources	To support for innovation and business diversification	484
<b>Total - Rural Initiative Scheme</b>		<b>162,445</b>

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## Jersey Undergraduate Internship Programme:

Sanne Group	Grant to employer in respect of the Undergraduate Programme	5,000
Creepy Valley Ltd	Grant to employer in respect of the Undergraduate Programme	3,000
Abbey International	Grant to employer in respect of the Undergraduate Programme	2,625
Les Ormes Golf & Leisure Club	Grant to employer in respect of the Undergraduate Programme	2,000
National Trust For Jersey	Grant to employer in respect of the Undergraduate Programme	2,000
Shelter Trust	Grant to employer in respect of the Undergraduate Programme	2,000
ID Elite Soccer School Ltd	Grant to employer in respect of the Undergraduate Programme	1,280
Anoraks Anonymous	Grant to employer in respect of the Undergraduate Programme	1,000
ASL Personnel Selection Ltd	Grant to employer in respect of the Undergraduate Programme	1,000
Barnes & Collie	Grant to employer in respect of the Undergraduate Programme	1,000
Beaumont Structural Engineers	Grant to employer in respect of the Undergraduate Programme	1,000
Caesarea Dental Clinic	Grant to employer in respect of the Undergraduate Programme	1,000
Corefocus Consultancy Ltd	Grant to employer in respect of the Undergraduate Programme	1,000
Cronus Consultancy Ltd	Grant to employer in respect of the Undergraduate Programme	1,000
EFG Offshore Ltd	Grant to employer in respect of the Undergraduate Programme	1,000
Enhance Investments Ltd	Grant to employer in respect of the Undergraduate Programme	1,000
Geomarine Ltd	Grant to employer in respect of the Undergraduate Programme	1,000
Jersey Energy	Grant to employer in respect of the Undergraduate Programme	1,000
Jersey Hospitality Association	Grant to employer in respect of the Undergraduate Programme	1,000
Jersey Oak	Grant to employer in respect of the Undergraduate Programme	1,000
Jersey Odyssey Ltd	Grant to employer in respect of the Undergraduate Programme	1,000
Jersey Pottery Ltd	Grant to employer in respect of the Undergraduate Programme	1,000
Kendrick Rose Limited	Grant to employer in respect of the Undergraduate Programme	1,000
Mazars Channel Islands Limited	Grant to employer in respect of the Undergraduate Programme	1,000
Pentera Trust	Grant to employer in respect of the Undergraduate Programme	1,000
Randalls Vautier Ltd	Grant to employer in respect of the Undergraduate Programme	1,000
Seymour Hotels of Jersey	Grant to employer in respect of the Undergraduate Programme	1,000
Durrell Wildlife Conservation Trust	Grant to employer in respect of the Undergraduate Programme	750
Image Group Ltd	Grant to employer in respect of the Undergraduate Programme	750
Pinnacle Trustees	Grant to employer in respect of the Undergraduate Programme	750
Jersey Kayak Adventures Ltd	Grant to employer in respect of the Undergraduate Programme	540
Jersey Enterprise	Grant to employer in respect of the Undergraduate Programme	500
Societe Jersiaise	Grant to employer in respect of the Undergraduate Programme	500
St Mary's School	Grant to employer in respect of the Undergraduate Programme	500
Jersey Goldsmiths	Grant to employer in respect of the Undergraduate Programme	375
AXL Training	Grant to employer in respect of the Undergraduate Programme	125
La Mare Vineyards Ltd	Grant to employer in respect of the Undergraduate Programme	125
Careers Jersey	Refund with regard to the grant for the Jersey Undergraduate Internship Programme	(1,000)
<b>Total - Jersey Undergraduate Internship Programme</b>		<b>41,820</b>

## Compensation Scheme:

Over Thirty Months Compensation Grant to individuals	For cows born before 01.08.96 (Over Thirty Months Scheme) introduced as BSE compensation 1988	522
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Chalet Jersey Ltd	For cows born before 01.08.96 (Over Thirty Months Scheme) introduced as BSE compensation 1989	73
Classic Herd Ltd	For cows born before 01.08.96 (Over Thirty Months Scheme) introduced as BSE compensation 1990	73
Lodge Farm Ltd	For cows born before 01.08.96 (Over Thirty Months Scheme) introduced as BSE compensation 1991	73
<b>Total - Compensation Scheme</b>		<b>742</b>

**Total - Economic Development Department** **£2,390,978**

## Education, Sport and Culture Department:

Grantee	Reason for Grant	Amount £
Nursery Education Fund (NEF)	To provide pre-school learning through the NEF	1,225,138
Grants to individuals (Jersey College for Girls)	To assist students in the payment of fees	67,472
Grants to individuals (Victoria College)	To assist students in the payment of fees	35,009
Durrell Wildlife Conservation Trust	To support the operations of the Trust	33,000
Combined Cadet Force (Victoria College)	To support the operation of the CCF	30,000
Victoria College Foundation	To support the operation of the School Foundation	25,000
Prison Me No Way (Jersey)	Contribution to annual running costs - three way partnership between ESC, Housing and Home Affairs	20,000
CentrePoint Trust	To support the operation of the CentrePoint Trust	20,000
Jersey Girl Guides	To support youth activities in the island	4,500
Jersey Scout Association	To support youth activities in the island	4,500
Grants to individuals (Student Finance)	To assist students in meeting university interview expenses	4,057
Child Accident Prevention (Jersey)	To support the operation of CAP	2,500
Young Enterprise	To support Young Enterprise in the Island	1,000
Grants to individuals (Highlands College)	To assist students with meal vouchers and occasional loans for educational visits	636
Grants to Individuals (Life Customers)	Admission fees for the Waterfront Pool	625

## Sports events/activities/equipment - Individuals, clubs and associations:

Jersey Rugby Development Committee	To support individuals, clubs and associations in travel to participate in sports events	35,000
Jersey Motor Cycle & Light Car Club	To support individuals, clubs and associations in travel to participate in sports events	20,040
Jersey Cricket Board	To support sport and leisure clubs and associations in purchasing equipment and organising activities	15,000
Jersey Football Association	To support sport and leisure clubs and associations in purchasing equipment and organising activities	15,000
Jersey Rugby Development Committee	To support sport and leisure clubs and associations in purchasing equipment and organising activities	15,000
Jersey Spartan Athletic Club	To support sport and leisure clubs and associations in purchasing equipment and organising activities	15,000
Jersey Squash Racquets Association	To support sport and leisure clubs and associations in purchasing equipment and organising activities	15,000

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Jersey Netball Development	To support sport and leisure clubs and associations in purchasing equipment and organising activities	12,611
Jersey Table Tennis Association	To support sport and leisure clubs and associations in the organisation of on-Island events	12,500
Jersey Netball Development	To support individuals, clubs and associations in travel to participate in sports events	11,025
A I B Tigers	To support individuals, clubs and associations in travel to participate in sports events	10,785
Island Games Association of Jersey	To support individuals, clubs and associations in travel to participate in sports events	10,000
Athletics Association	To support individuals, clubs and associations in travel to participate in sports events	7,750
Jersey Football Association	To support individuals, clubs and associations in travel to participate in sports events	6,900
Jersey Swimming Club	To support individuals, clubs and associations in travel to participate in sports events	6,750
Channel Island Lawn Tennis Association	To support individuals, clubs and associations in travel to participate in sports events	6,650
Commonwealth Games Association of Jersey	To support individuals, clubs and associations in travel to participate in sports events	6,500
Jersey Netball Association	To support individuals, clubs and associations in travel to participate in sports events	5,305
Jersey Sports Association for the Disabled	To support individuals, clubs and associations in travel to participate in sports events	5,220
Jersey Cricket Board	To support individuals, clubs and associations in travel to participate in sports events	5,015
Bowls Jersey	To support individuals, clubs and associations in travel to participate in sports events	4,655
De Mond Gymnastic Academy	To support individuals, clubs and associations in travel to participate in sports events	4,350
Jersey Table Tennis Association	To support individuals, clubs and associations in travel to participate in sports events	4,000
Jersey Volleyball Association	To support sport and leisure clubs and associations in the organisation of on-Island events	3,852
Jersey Hockey Association	To support individuals, clubs and associations in travel to participate in sports events	3,850
Jersey Badminton Association	To support individuals, clubs and associations in travel to participate in sports events	3,485
Jersey Volleyball Association	To support sport and leisure clubs and associations in the organisation of on-Island events	3,382
Les Creux Bowls Club	To support sport and leisure clubs and associations in purchasing equipment and organising activities	3,201
Jersey Netball Development	To support sport and leisure clubs and associations in the organisation of on-Island events	2,958
Archery Association of Jersey	To support individuals, clubs and associations in travel to participate in sports events	2,855

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Jersey Triathlon Club	To support individuals, clubs and associations in travel to participate in sports events	2,560
Parish of St Saviour	To support individuals, clubs and associations in travel to participate in sports events	2,500
Jersey Smallbore Shooting Association	To support individuals, clubs and associations in travel to participate in sports events	2,304
St Catherines Sailing Club	To support individuals, clubs and associations in travel to participate in sports events	2,050
Jersey Cycling Association	To support sport and leisure clubs and associations in purchasing equipment and organising activities	2,000
Parish of St John	To support sport and leisure clubs and associations in purchasing equipment and organising activities	2,000
Classic & Vintage Motor Club	To support sport and leisure clubs and associations in the organisation of on-Island events	2,000
Jersey Tenpin Bowling Assoc	To support sport and leisure clubs and associations in the organisation of on-Island events	2,000
Jersey Judo Association	To support individuals, clubs and associations in travel to participate in sports events	1,860
Jersey Primary School Football	To support sport and leisure clubs and associations in the organisation of on-Island events	1,790
Jersey Dressage Club	To support individuals, clubs and associations in travel to participate in sports events	1,680
Jersey Gymnastics Club	To support individuals, clubs and associations in travel to participate in sports events	1,600
Jersey Cricket Coaches Association	To support sport and leisure clubs and associations in the organisation of on-Island events	1,500
National Nines Golf	To support sport and leisure clubs and associations in the organisation of on-Island events	1,500
Jersey Squash Racquets Association	To support sport and leisure clubs and associations in the organisation of on-Island events	1,417
Jersey Softball Association	To support individuals, clubs and associations in travel to participate in sports events	1,405
Jersey Clay Target Shooting Association	To support individuals, clubs and associations in travel to participate in sports events	1,400
Royal Channel Island Yacht Club	To support individuals, clubs and associations in travel to participate in sports events	1,240
Jersey Waterpolo Association	To support individuals, clubs and associations in travel to participate in sports events	1,220
Grants to Individuals	To support individuals, clubs and associations in travel to participate in sports events	1,215
Jersey Horse Driving Society	To support individuals, clubs and associations in travel to participate in sports events	1,065
Jersey Youth Bowling Club	To support individuals, clubs and associations in travel to participate in sports events	1,050
Jersey Indoor Bowling association	To support individuals, clubs and associations in travel to participate in sports events	1,000

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Jersey Etaille Synchrono Club	To support sport and leisure clubs and associations in purchasing equipment and organising activities	1,000
Jersey Golf Development	To support sport and leisure clubs and associations in the organisation of on-Island events	1,000
Jersey Motor Cycle & Light Car Club	To support sport and leisure clubs and associations in the organisation of on-Island events	1,000
Jersey Sports Association for the Disabled	To support sport and leisure clubs and associations in the organisation of on-Island events	903
Jersey Cycling Association	To support individuals, clubs and associations in travel to participate in sports events	895
St Michael's School	To support sport and leisure clubs and associations in the organisation of on-Island events	806
The Kennel Club Of Jersey	To support individuals, clubs and associations in travel to participate in sports events	770
Jersey Young Riders Dressage Group	To support individuals, clubs and associations in travel to participate in sports events	750
Jersey Chess Club	To support individuals, clubs and associations in travel to participate in sports events	700
Jersey Muzzle Loaders	To support individuals, clubs and associations in travel to participate in sports events	655
Jersey Tenpin Bowling Association	To support individuals, clubs and associations in travel to participate in sports events	650
Jersey Billiards & Snooker Association	To support sport and leisure clubs and associations in the organisation of on-Island events	600
Les Ormes Golf & Leisure Club	To support individuals, clubs and associations in travel to participate in sports events	550
Jersey Fencing Club	To support individuals, clubs and associations in travel to participate in sports events	500
The Jersey Race Club	To support sport and leisure clubs and associations in purchasing equipment and organising activities	500
Jersey Squash Racquets Association	To support individuals, clubs and associations in travel to participate in sports events	450
Jersey Rifle Association	To support sport and leisure clubs and associations in purchasing equipment and organising activities	432
Jersey Capoeira	To support individuals, clubs and associations in travel to participate in sports events	400
Jersey Rowing Club	To support individuals, clubs and associations in travel to participate in sports events	400
Jersey Golf Development	To support sport and leisure clubs and associations in purchasing equipment and organising activities	400
A I B Tigers	To support sport and leisure clubs and associations in the organisation of on-Island events	400
Jersey Billiards & Snooker Association	To support individuals, clubs and associations in travel to participate in sports events	395
Jersey Junior Dog Handlers	To support individuals, clubs and associations in travel to participate in sports events	350

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Caesarea Cat Club	To support individuals, clubs and associations in travel to participate in sports events	300
Investors in Health	To support sport and leisure clubs and associations in the organisation of on-Island events	300
Surf n Sun Watersports Ltd	To support sport and leisure clubs and associations in the organisation of on-Island events	300
C I Federation of Freshwater Angling	To support individuals, clubs and associations in travel to participate in sports events	240
Jersey Bobsleigh Club	To support individuals, clubs and associations in travel to participate in sports events	240
Pisces ABC	To support individuals, clubs and associations in travel to participate in sports events	225
Jersey Surf Kayak Club	To support individuals, clubs and associations in travel to participate in sports events	200
Jersey Leonis ABC	To support individuals, clubs and associations in travel to participate in sports events	150
Royal Jersey Golf Club	To support individuals, clubs and associations in travel to participate in sports events	150
The Archers of Jersey	To support sport and leisure clubs and associations in the organisation of on-Island events	138
International Sport & Leisure	To support sport and leisure clubs and associations in the organisation of on-Island events	135
Cho's Tae Kwon Do Jersey	To support individuals, clubs and associations in travel to participate in sports events	100
St Lawrence Charity Horse Show	To support individuals, clubs and associations in travel to participate in sports events	100
Jersey Volleyball Association	Refund of 2009 grant	(2,665)
St John Youth Club	Refund of 2009 grant	(2,500)
Jersey Lifesaving Club	Refund of 2009 grant	(1,425)
Jersey Aquatic Rescue Club	Refund of 2009 grant	(665)
Velo Sport Jersey	Refund of 2009 grant	(40)
	<b>Total - sports events/activities/equipment</b>	<b>321,784</b>
	<b>Total - Education, Sport and Culture Department</b>	<b>£1,795,221</b>
<b>Jersey Harbours:</b>		
<b>Grantee</b>	<b>Reason for Grant</b>	<b>Amount £</b>
Channel Islands Air Search	Monies for operation	7,500
	<b>Total - Jersey Harbours</b>	<b>£7,500</b>



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## Home Affairs Department:

Grantee	Reason for Grant	Amount £
Victim Support Jersey	Contribution to annual running costs	30,000
Community Relations Trust	Contribution to annual running costs	27,500
Prison Me No Way (Jersey)	Contribution to annual running costs - three way partnership between Home Affairs, ESC and Housing	20,000
Jersey Sea Cadets	Contribution to annual running costs	10,000
Jersey Air Training Corps	Contribution to annual running costs	10,000
Combined Cadet Force	Contribution to annual running costs	10,000
Jersey Army Cadet Force	Contribution to annual running costs	10,000
<b>Total - Home Affairs Department</b>		<b>£117,500</b>

## Housing Department:

Grantee	Reason for Grant	Amount £
Prison Me No Way (Jersey)	Contribution to annual running costs - three way partnership between Housing, ESC and Home Affairs	15,000
St Helier Community in Bloom	Sponsorship of St Helier Garden Competition category	250
Convent Court Community centre	Laptop for Community room	219
Le Squez Residents	Grant for Street Party	191
Convent Court Community centre	Equipment for Community room	176
Jardin Des Carreaux Residents Association	Start-up grant	150
Le Squez Tenants Association	Start-up grant	150
<b>Total - Housing Department</b>		<b>£16,136</b>

## Health and Social Services Department:

Grantee	Reason for Grant	Amount £
Brighter Futures	To deliver early intervention to vulnerable parents & families within the "Journey into Wellbeing" programmes	80,000
Jersey Careleavers Association	To set up and run the administration for the JCLA	38,220
Eastern Good Companions	Provision of day care sessions, activities for day care clients, transport and catering	37,580
Jersey Homeless Outreach Group	Provision of an outreach service for rough sleepers	37,500
Relate	Provision of counselling on relationship and sexual problems	32,240
Headway	Contribution to costs of the drop in centre	27,600
Age Concern Jersey	Provision of a frozen meals delivery service and transport of patients	16,150
Alzheimers Society	Provision of day care, assistance to carers, training residential homes and H&SS, carers support, and outreach	13,810
Jersey Family Mediation Service	Provision of service to separating or divorced couples	11,650
Communicare Grant	Provide use of hall for daycare, volunteers for staffing, and transport for clients	8,280
Jersey Hyperbaric Treatment Centre	Contribution towards specific costs of the Hyperbaric Treatment Centre	7,880
Arts in Health Care Trust	Provide therapeutic services through the promotion of the arts	4,310
<b>Total - Health and Social Services Department</b>		<b>£315,220</b>

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## Planning and Environment Department:

Grantee	Reason for Grant	Amount £
Energy Efficiency Grant to individuals	The Energy Efficiency Service is an initiative to assist low-income and vulnerable households reduce their energy bills and keep warmer through the winter	458,117
European Plant Protection Organisation	Membership of statutory legal body, pays into central fund that looks into research	27,945
Historic Building Grant to individuals	Historic Building Grants to individuals	2,639
Historic Building Grant to individuals	Refund of Historic Building Grants	(10,140)

## Countryside Renewal Scheme:

Countryside Renewal Grant to individuals	To provide environmental financial support to land owners for the benefit of the Island's population	109,419
Chalet Jersey Ltd	To provide environmental financial support to land owners for the benefit of the Island's population	88,400
Trinity Manor Farm Ltd	To provide environmental financial support to land owners for the benefit of the Island's population	80,156
Luce Farms Ltd	To provide environmental financial support to land owners for the benefit of the Island's population	76,248
Le Gresley Farms Ltd	To provide environmental financial support to land owners for the benefit of the Island's population	47,224
Cowley Wood Ltd	To provide environmental financial support to land owners for the benefit of the Island's population	33,729
Master Farms Ltd	To provide environmental financial support to land owners for the for the benefit of the Island's population	30,943
National Trust For Jersey	To provide environmental financial support to land owners for the for the benefit of the Island's population	12,110
CS Conservation	To provide environmental financial support to land owners for the for the benefit of the Island's population	11,550
St Lawrence Growers Ltd	To provide environmental financial support to land owners for the for the benefit of the Island's population	10,658
The Jersey Royal Company	To provide environmental financial support to land owners for the for the benefit of the Island's population	8,739
Jersey Royal (Potato Marketing) Ltd	To provide environmental financial support to land owners for the for the benefit of the Island's population	6,813
Vermont Farm Ltd	To provide environmental financial support to land owners for the for the benefit of the Island's population	4,792
Somerleigh Farms 1996 Ltd	To provide environmental financial support to land owners for the for the benefit of the Island's population	4,328
Anneville Farm Ltd	To provide environmental financial support to land owners for the for the benefit of the Island's population	3,423
Rosel Estates Ltd	To provide environmental financial support to land owners for the for the benefit of the Island's population	3,397
Woodside Farms Ltd	To provide environmental financial support to land owners for the for the benefit of the Island's population	3,364

# Appendix A

Gold Leaf Farm Ltd	To provide environmental financial support to land owners for the benefit of the Island's population	3,270
Hautlieu Farms Ltd	To provide environmental financial support to land owners for the benefit of the Island's population	1,634
Parish of St Ouen	To provide environmental financial support to land owners for the benefit of the Island's population	1,334
Vers Les Monts Organic Farm	To provide environmental financial support to land owners for the benefit of the Island's population	1,316
Rozel Farms Ltd	To provide environmental financial support to land owners for the benefit of the Island's population	1,238
Amal-Grow Limited	To provide environmental financial support to land owners for the benefit of the Island's population	885
St George's School	To provide environmental financial support to land owners for the benefit of the Island's population	858
Societe Jersiaise	To provide environmental financial support to land owners for the benefit of the Island's population	568
Samares Manor Ltd	To provide environmental financial support to land owners for the benefit of the Island's population	380
Countryside Renewal Grant to individuals	Refund of Countryside Renewal Scheme Grant	(7,000)
	<b>Total - Countryside Renewal Scheme</b>	<b>539,777</b>
<b>Biodiversity-related:</b>		
National Trust For Jersey	Raise awareness of the importance of conserving biodiversity	5,000
Animal Shelter	Raise awareness of the importance of conserving biodiversity	5,000
Jersey Trees for Life	Raise awareness of the importance of conserving biodiversity	5,000
	<b>Total - grants for biodiversity-related purposes</b>	<b>15,000</b>
	<b>Total - Planning and Environment Department</b>	<b>£1,033,338</b>
<b>Social Security Department:</b>		
<b>Grantee</b>	<b>Reason for Grant</b>	<b>Amount £</b>
Public Sector Scheme	To assist people with disabilities into employment	34,666
Housing Adaptations Grants	To assist those people with severe disabilities to convert their property to improve mobility in the home	45,010
Jersey Council for Safety and Health at Work	Established by the States in 1973 to promote occupational health and safety in the work place	32,278
Citizens Advice Bureau	To provide independent financial advice on debt management to individuals and small businesses	17,200
Adaption of Workplace Grants	To provide specialised equipment for an individual who is encountering difficulties in their work place	130
	<b>Total - Social Security Department</b>	<b>£129,284</b>

# Appendix A

## Tourism Development Fund:

Grantee	Reason for Grant	Amount £
Airline marketing - Various	Airline marketing	56,735
Branchage Film Festival	Marketing the Branchage 2010 event	25,000
Classic & Vintage Motor Club	Marketing of the 2010 Festival of Motoring	20,000
C I Occupation Society	Installation of electricity to certain sites	13,618
Channel Island Lawn Tennis Association	2010 ATP tournaments at Les Ormes	10,000
Cyclevox	Filming of Town Crit 2010 for television	8,000
Jersey Fishermans Association	Marketing of Jersey Fish Festival 2010	6,500
Art In The Frame	Marketing for the 2011 Textile Showcase	4,000
Music In Action Ltd	Marketing of the 2010 Liberation International Festival	4,000
Jersey Heritage Trust	Development and marketing of Family History Tourism	1,500
St Helier Yacht Club	Tour des Ports 2010	1,500
Green Tourism Business Scheme	Durrell membership	420
<b>Total - Tourism Development Fund</b>		<b>£151,273</b>

## Transport and Technical Services Department:

Grantee	Reason for Grant	Amount £
A A L Recycling Ltd	Recycling	16,469

## Community Safety Grant:

Christians Together in J H T	DVS - Community Safety Grant	9,513
Parish of St John	DVS - Community Safety Grant	8,500
Parish of St Saviour	DVS - Community Safety Grant	3,500
ASD Metal Services	DVS - Community Safety Grant	707
<b>Total - Community Safety Grant</b>		<b>22,220</b>

**Total - Transport and Technical Services Department** **£38,689**

## Viscount's Department:

Grantee	Reason for Grant	Amount £
Jersey Legal Information Board	JLIB grant 2010	100,000
<b>Total - Viscount's Department</b>		<b>£100,000</b>

**Total Grants and Subsidies** **£6,107,139**



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